



Southwest Wisconsin Technical College

District Board Meeting

Retreat and Regular Meeting

April 23, 2026

Southwest Tech Campus
1800 Bronson Boulevard
Fennimore, WI 53809
Rooms 430 and 440

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Annotated Agenda



DISTRICT BOARD RETREAT & REGULAR MEETING NOTICE/AGENDA

Thursday, April 23, 2026

1:00 p.m.

Southwest Wisconsin Technical College, Room 430, 440

1800 Bronson Blvd., Fennimore, WI 53809

ANNOTATED AGENDA - AMENDED

OPEN MEETING – ROOM 430

The following statement will be read: “The Southwest Wisconsin Technical College District Board’s April 23, 2026, retreat and regular meeting are called to order. This is open to the public and in compliance with State Statutes. Notice has been sent to the press, posted on the College’s website at www.swtc.edu/about/board/meetings, and posted on campus, CESA 3, and the Fennimore City Office in an attempt to make the general public aware of the time, place, and agenda.”

A. Roll Call

BOARD MONITORING OF COLLEGE EFFECTIVENESS – RETREAT (ROOM 430)

- 1:00 – 1:30 p.m. Facilities Master Planning**
- 1:30 – 2:30 p.m. Strategic Enrollment Management**
- 2:30 – 3:00 p.m. College Planning and Review of Board Ends**
- 3:00 – 3:15 p.m. Break**
- 3:15 – 3:45 p.m. Aspen -Why, Lookback, and Look Forward**
- 3:45 – 4:15 p.m. Compensation Philosophy**
- 4:15 – 4:45 p.m. College Fiscal Sustainability**
- 4:45 – 5:00 p.m. Break**

ADJOURN TO CLOSED SESSION, WITH WORKING DINNER (ROOM 440)

A. Consideration of adjourning to a closed session for the purpose of

1. 5:00 – 6:00 p.m.:

Discussing the transition plan for the incoming college president under Wis. Stats.

Sec 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}

2. **6:00 p.m.:**
Private Conference with Individual Receiving Preliminary Non-Renewal Notice per Wis. Stats. 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}

3. **Final Notice of Non-renewal per Wis. Stats. 19.85(1)(c)** {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}

4. **Discussing a potential legal situation per Wisconsin Statutes 19.85(1)(g)** {Conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved.}

5. **Approval of March 26, 2026, Closed Session Minutes**

RECONVENE TO OPEN SESSION (THE BOARD PROCEEDS TO ROOM 430)

OPEN MEETING – ROOM 430

- A. **Action, if necessary, on Closed Session Items**

- B. **Reports/Forum/Public Input**

CONSENT AGENDA

- A. **Approval of Agenda**
 The April 23, 2026, retreat/meeting agenda is included in the electronic Board material.

- B. **Approval of March 26, 2026, Regular Board Meeting Minutes**
 The meeting minutes from March 26, 2026, are included with the electronic Board material.

- C. **Financial Reports**
 1. **Purchases Greater than \$2,500**
 2. **Treasurer’s Cash Balance**
 3. **Budget Control**

Each report is available electronically with all other Board materials. Caleb White, Interim President and Vice President for Administrative Services, will be available for questions.

D. Contract Revenue

There were fifteen contracts totaling \$90,018.36 in March 2026, presented for Board approval. The Contract Revenue Report is included within the electronic Board packet of meeting information.

E. Personnel Items

The Personnel Report includes recommendations for two new hires, two resignations, and one retirement. The report is included in the electronic Board meeting packet.

F. Cash Farm Lease – 3.1 Acres (SW Corner of County F & Hwy 18)

The College leases out 3.1 acres of farmland located at the southwest corner of County Road F and Highway 18 in Fennimore, WI. The proposed lease is a five-month agreement (June 1, 2026 – November 1, 2026) with Winch's Pine Grove Farms, LP, for a total amount of \$387.50. A copy of the lease agreement is included in the meeting packet.

Recommendation – *Approve, as presented, the April 23, 2026, Consent Agenda.*

OTHER ITEMS REQUIRING BOARD ACTION

A. Approval of Board Monitoring Report – Financial Sustainability

Caleb will summarize the College's financial stability during the retreat earlier in the afternoon, which will also include a time for questions and discussion. The report is included within the electronic packet of materials.

Recommendation – *Approve, as presented, the April 2026 Board Monitoring Report – Financial Sustainability.*

B. Approval of New Student Club: Women's Club Volleyball

McKenzie Graf, Student Engagement Coordinator/Athletic Director, will overview a proposal and recommendation to begin a Southwest Wisconsin Technical College Women's Club Volleyball program. The proposal is included within the electronic packet.

Recommendation – *Approve, as presented, the proposal to begin a Southwest Wisconsin Technical College Women's Club Volleyball program, and approve proceeding with implementation planning.*

C. Approval of Request for Proposals (RFP): Lawn Care Services

Proposals were sought for the furnishing and application of control and weed-and-feed treatments to the lawns of Southwest Wisconsin Technical College, located at 1800 Bronson Blvd, Fennimore, WI 53809. Caleb will present the RFP summary and recommendation.

Recommendation – *Award the Lawn Care Services contract to TruGreen, Davenport, IA, with an option to renew annually for up to three (3) additional years.*

BOARD MONITORING OF COLLEGE EFFECTIVENESS

A. 2026-2027 Budget Update

Caleb will provide an update on the College's 2026-2027 budget process. A summary is included in the electronic packet of materials.

B. Staffing Update

Krista Weber, Chief Human Resources Officer, will provide an update on College staffing. A summary is included in the electronic packet of materials.

C. Employee Satisfaction Survey Results

An Employee Satisfaction Survey was conducted earlier this spring. Mandy Henkel, Executive Director of College Effectiveness & Accreditation, will share the results at the Board meeting.

INFORMATION AND CORRESPONDENCE

A. FTE Comparison Reports and Student Success Scoreboard

1. FTE Comparison Report (2025-2026)

2. FTE Comparison Report (2026-2027)

3. Student Success Scoreboard

Katie Glass, Chief Communications Officer, and Stephanie Brown, Student Success & Resident Life Manager, will share insights into this month's reports.

B. Chairperson's Report

1. April District Board Association Meeting Update

C. Interim College President's Report

1. Review Board Governance Policy 1.11: Board Committees

2. Review Board Governance Policy 1.12: Board Planning and Agenda

3. Review Board Governance Policy 1.13: Board Members' Code of Conduct

4. Review Board Governance Policy 1.14: College Budget Process

The policies are included in the electronic board packet.

5. 2nd Review: 2026-27 Board Meeting and Monitoring Calendar

The Board took its first look at the 2026-2027 Board Meeting and Monitoring Calendar last month. It is being brought forward again for review/edit with a plan to bring it to the Board for approval at the May 21, 2026, meeting.

6. College Happenings

D. Other Information Items

ESTABLISH BOARD AGENDA ITEMS FOR NEXT MEETING

A. Agenda – Proposed Budget, Foundation, and Real Estate Foundation Quarterly Reports

B. Date, Time, Place: Thursday, May 21, 2026, 6:00 p.m., Southwest Tech, Rm. 430

ADJOURNMENT

Open Meeting

The following statement will be read: “The Southwest Wisconsin Technical College District Board’s April 23, 2026, retreat and regular meeting are called to order. This is open to the public and in compliance with State Statutes. Notice has been sent to the press, posted on the College’s website at www.swtc.edu/about/board/meetings, and posted on campus, CESA 3, and the Fennimore City Office in an attempt to make the general public aware of the time, place, and agenda.”

A. Roll Call

Board Monitoring of College Effectiveness – Retreat (Room 430)

- 1:00 – 1:30 p.m. Facilities Master Planning**
- 1:30 – 2:30 p.m. Strategic Enrollment Management**
- 2:30 – 3:00 p.m. College Planning and Review of Board Ends**
- 3:00 – 3:15 p.m. Break**
- 3:15 – 3:45 p.m. Aspen -Why, Lookback, and Look Forward**
- 3:45 – 4:15 p.m. Compensation Philosophy**
- 4:15 – 4:45 p.m. College Fiscal Sustainability**
- 4:45 – 5:00 p.m. Break**

Adjourn to Closed Session, with Working Dinner (Room 440)

A. Consideration of adjourning to a closed session for the purpose of:

- 1. 5:00-6:00 p.m.: Discussing the transition plan for the incoming college president under Wis. Stats. Sec 19.85 (1)(c)**

{Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}

2. 6:00 p.m.: Private Conference with Individual Receiving Preliminary Non-Renewal Notice per Wis. Stats. 19.85(1)(c)

{Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}

3. Final Notice of Non-renewal per Wis. Stats. 19.85(1)(c)

{Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}

4. Discussing a potential legal situation per Wisconsin Statutes 19.85(1)(g) {Conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved.}

5. Approval of March 26, 2026, Closed Session Minutes

Reconvene to Open Session (The Board proceeds back to Room 430)

Open Meeting

A. Action, if necessary, on Closed Session Items.

B. Reports/Forum/Public Input

Consent Agenda

A. Approval of Agenda



DISTRICT BOARD RETREAT & REGULAR MEETING NOTICE/AGENDA

Thursday, April 23, 2026

1:00 p.m.

Southwest Wisconsin Technical College, Room 430, 440

1800 Bronson Blvd., Fennimore, WI 53809

AMENDED AGENDA

OPEN MEETING – ROOM 430

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BOARD MONITORING OF COLLEGE EFFECTIVENESS – RETREAT (ROOM 430)

- 1:00 – 1:30 p.m. Facilities Master Planning
- 1:30 – 2:30 p.m. Strategic Enrollment Management
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- 3:00 – 3:15 p.m. Break
- 3:15 – 3:45 p.m. Aspen -Why, Lookback, and Look Forward
- 3:45 – 4:15 p.m. Compensation Philosophy
- 4:15 – 4:45 p.m. College Fiscal Sustainability
- 4:45 – 5:00 p.m. Break

ADJOURN TO CLOSED SESSION, WITH WORKING DINNER (ROOM 440)

A. Consideration of adjourning to a closed session for the purpose of

1. 5:00 – 6:00 p.m.:

Discussing the transition plan for the incoming college president under Wis. Stats. Sec 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}

2. 6:00 p.m.:
Private Conference with Individual Receiving Preliminary Non-Renewal Notice per Wis. Stats. 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}
3. Final Notice of Non-renewal per Wis. Stats. 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}
4. Discussing a potential legal situation per Wisconsin Statutes 19.85(1)(g) {Conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved.}
5. Approval of March 26, 2026, Closed Session Minutes

RECONVENE TO OPEN SESSION (THE BOARD PROCEEDS TO ROOM 430)

OPEN MEETING – ROOM 430

- A. Action, if necessary, on Closed Session Items
- B. Reports/Forum/Public Input

CONSENT AGENDA

- A. Approval of Agenda
- B. Approval of March 26, 2026, Regular Board Meeting Minutes
- C. Financial Reports
 1. Purchases Greater than \$2,500
 2. Treasurer’s Cash Balance
 3. Budget Control
- D. Contract Revenue
- E. Personnel Items
- F. Cash Farm Lease – 3.1 Acres (SW Corner of County F & Hwy 18)

OTHER ITEMS REQUIRING BOARD ACTION

- A. Approval of Board Monitoring Report – Financial Sustainability
- B. Approval of New Student Club: Women’s Club Volleyball
- C. Approval of Request for Proposals (RFP): Lawn Care Services

BOARD MONITORING OF COLLEGE EFFECTIVENESS

- A. 2026-2027 Budget Update
- B. Staffing Update
- C. Employee Satisfaction Survey Results

INFORMATION AND CORRESPONDENCE

- A. FTE Comparison Reports and Student Success Scoreboard
 - 1. FTE Comparison Report (2025-2026)
 - 2. FTE Comparison Report (2026-2027)
 - 3. Student Success Scoreboard
- B. Chairperson's Report
 - 1. April District Board Association Meeting Update
- C. Interim College President's Report
 - 1. Review Board Governance Policy 1.11: Board Committees
 - 2. Review Board Governance Policy 1.12: Board Planning and Agenda
 - 3. Review Board Governance Policy 1.13: Board Members' Code of Conduct
 - 4. Review Board Governance Policy 1.14: College Budget Process
 - 5. 2nd Review: 2026-2027 Board Meeting and Monitoring Calendar
 - 6. College Happenings
- D. Other Information Items

ESTABLISH BOARD AGENDA ITEMS FOR NEXT MEETING

- A. Agenda – Proposed Budget, Foundation, and Real Estate Foundation Quarterly Reports
- B. Date, Time, and Place: Thursday, May 21, 2026, 6:00 p.m., Southwest Tech, Rm. 430

ADJOURNMENT

{FACILITIES AT SOUTHWEST TECH ARE ACCESSIBLE TO PEOPLE WITH DISABILITIES. FOR ALL ACCOMMODATIONS, CALL 608-822-2632 OR E-MAIL DISABILITYSERVICES@SWTC.EDU.}

B. Approval of March 26, 2026, Regular Board Meeting Minutes



MINUTES OF REGULAR MEETING FOR THE BOARD OF DIRECTORS OF SOUTHWEST WISCONSIN TECHNICAL COLLEGE MARCH 26, 2026

The Southwest Wisconsin Technical College District Board held its regular meeting on March 26, 2026, in the Lenz Center at the District Campus, 1800 Bronson Boulevard, Fennimore, Grant County, Wisconsin. The meeting was called to order at 6:03 p.m.

The following members were present:

David Blume, Chuck Bolstad, Theresa Braudt, Kent Enright, Jeanne Jordie, Chris Prange, Don Tuescher, Steve Williamson, Jane Wonderling. Absent: N/A

Others present for all, or a portion of the meeting, included:

Caleb White, Interim President and Vice President for Administrative Services, and College Staff: Heath Ahnen, Dennis Cooley, Katie Glass, Mandy Henkel, Dan Imhoff, Cynde Larsen, Kim Maier, Lori Needham, Krista Weber, Kris Wubben

Matt Pennekamp, public member and incoming Board Member, effective July 1, 2026, and Jeremy Pickard, PhD, Vice Chancellor of Academic Affairs, Eastern Iowa Community Colleges, and incoming President of SWTC, effective July 1, 2026.

Chairperson Prange called the meeting to order. Proof of notice was given as to the time, place, and purpose of the meeting. The following is the official agenda:



DISTRICT BOARD MEETING NOTICE/AGENDA

Thursday, March 26, 2026

1800 Bronson Boulevard, Fennimore, WI 53809

6:00 p.m., Lenz Center

AGENDA

OPEN MEETING

The following statement will be read: "The Southwest Wisconsin Technical College District Board's March 26, 2026, regular meeting is called to order. This is open to the public and in compliance with State Statutes. Notice has been sent to the press, posted on the College's website at www.swtc.edu/about/board/meetings, and posted on campus, CESA 3, and the Fennimore City Office in an attempt to make the general public aware of the time, place, and agenda."

- A. Roll Call
- B. Reports/Forum/Public Input

CONSENT AGENDA

- A. Approval of Agenda
- B. Approval of February 20, 2026, Special Board Meeting Minutes
- C. Approval of February 26, 2026, Regular Board Meeting Minutes
- D. Financial Reports
 - 1. Purchases Greater than \$2,500
 - 2. Treasurer's Cash Balance
 - 3. Budget Control
- E. Contract Revenue
- F. Personnel Items
- G. Forward Service Corporation Sublease

OTHER ITEMS REQUIRING BOARD ACTION

- A. Request for Proposals – Approve Awarding Contract: CliftonLarsonAllen, LLP for External Auditing Services, fiscal years ending June 30, 2026, through 2030

- B. Approval of Program Concept Review: Dental Hygienist (Program 10-508-1)
- C. Approval of Board Monitoring Report – Quality Teaching and Learning

BOARD MONITORING OF COLLEGE EFFECTIVENESS

- A. Staffing Update

INFORMATION AND CORRESPONDENCE

- A. Enrollment & Application Reports and Student Success Scoreboard
 - 1. FTE Comparison Report
 - 2. 2026-27 Program Application Comparison Report
 - 3. Student Success Scoreboard
- B. Chairperson’s Report
 - 1. President Transition Team Timeline Update
 - 2. Reminder – Board Assessment
- C. Interim College President’s Report
 - 1. Review Board Governance Policy 1.5: Board Member’s Role
 - 2. Review Board Governance Policy 1.6: Board Officers
 - 3. Review Board Governance Policy 1.7: Chairperson’s Role
 - 4. Review Board Governance Policy 1.8: Vice Chairperson’s Role
 - 5. Review Board Governance Policy 1.9: Secretary’s Role
 - 6. Review Board Governance Policy 1.10: Treasurer’s Role
 - 7. Review 2026-2027 Board Meeting and Monitoring Calendar (Draft)
 - 8. College Happenings
- D. Other Information Items

ESTABLISH BOARD AGENDA ITEMS FOR NEXT MEETING (MINI RETREAT AND REGULAR MEETING)

- A. Agenda

Retreat Topics: Strategic Enrollment Management; Facilities Master Planning, College Planning/Ends, Goals; Board Assessment; Compensation Philosophy; Aspen – Why, Lookback, and Look Forward
- B. Date, Time, and Place: Thursday, April 23, 2026, Southwest Tech, Rooms 430, 440

12:30 p.m.	Optional lunch (using cafeteria)
1:00 – 4:45 p.m.	Retreat
4:45 – 5:00 p.m.	Break
5:00 p.m.	Closed session with a light working dinner
6:00 p.m.	Open session regular meeting begins

ADJOURN TO CLOSED SESSION

- A. Consideration of adjourning to a closed session for the purpose of
 - 1. Discussing preliminary notices of non-renewal under Wis. Stats. Sec 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}
- B. Approval of February 20 and 26, 2026, Closed Session Minutes

RECONVENE TO OPEN SESSION

- A. Action, if necessary, on Closed Session Items

ADJOURNMENT

{FACILITIES AT SOUTHWEST TECH ARE HANDICAP ACCESSIBLE. FOR ALL ACCOMMODATIONS, CALL 608-822-2632 OR E-MAIL DISABILITYSERVICES@SWTC.EDU}

Under the Report/Forum/Public Input:

- Chairperson Prange introduced and extended a welcome to Matt Pennekamp, a member of the public. Mr. Pennekamp will be joining the Board as a new trustee in July, replacing outgoing trustee David Blume.
- Ms. Wonderling, District Administrator of Fennimore Community Schools, highlighted a positive experience with SWTC staff during a recent new student registration and offered special kudos to Stephanie Brown, Student Success and Resident Life Manager.

Items reviewed under the Consent Agenda, including the March 26, 2026, agenda; the February 20 and 26, 2026, special and regular meeting minutes; financial reports; six contracts totaling \$48,800 in February 2026; employment recommendations for Lisa Edge, Medical Assistant Instructor; Zach Stark, Web Designer; resignation of Greg Wubben, Auto Collision Repair and Refinish Technician Instructor; and a 12-month lease (July 1, 2026 – June 30, 2027) for Forward Service Corporation to lease 100 square feet of space from the College at the Richland Center Outreach Site located at 373 West 6th Street, Richland Center, WI, for \$358.44 per month. Mr. Blume moved, seconded by Ms. Braudt, to approve the March 26, 2026, Consent Agenda, as presented. Motion adopted.

Caleb White, Interim President and Vice President for Administrative Services, summarized a request for proposals (RFP) for external audit services. The public opening of the RFP was on January 7, 2026, with three vendors submitting proposals. All three were interviewed, and CliftonLarsonAllen, LLP, scored the highest.

Mr. Enright moved, seconded by Ms. Jordie, to approve a contract award to CliftonLarsonAllen, LLP, for External Auditing Services, fiscal years ending June 30, 2026, through 2030, in the amount of \$294,400. Motion carried.

A Concept Review for an Associate Degree of Applied Science Dental Hygienist (Program 10-508-1) was presented by Cynde Larsen, Chief Academic Officer and Executive Dean. It was noted that by offering this program, the College would be directly responding to a significant and near-term hygiene workforce shortage. Mr. Tuescher moved, seconded by Mr. Bolstad, to approve a Concept Review for an Associate Degree in Applied Science, Dental Hygienist (Program 10-508-1). The next step in the process will be review and approval by the Wisconsin Technical College System's District Board.

The March 2026 Board Monitoring Report – Quality Teaching and Learning was summarized by Dr. Larsen. The Board engaged in a short discussion about risks and opportunities. Ms. Jordie moved, seconded by Mr. Blume, to approve the March 2026 Board Monitoring Report – Quality Teaching and Learning. The motion was adopted.

Newly hired positions were reviewed under the College Staffing Report by Krista Weber, Chief Human Resources Officer. A Workforce Development & Employer Engagement Coordinator position (formerly known as a Business and Industry Coordinator) and an Automation/Electro-Mechanical Technology Instructor position are currently posted.

Katie Glass, Chief Communications Officer, reviewed the Enrollment/FTE Comparison and Applications Reports. FTE enrollment shows a slight decline compared to this time last year, while application numbers have increased slightly. New student registration began on March 23, 2026.

Ms. Glass highlighted the Student Success Scoreboard, noting this month's data shows that 91% of program students have a student success plan. 54% of program students have a complete plan. A student's average financial cap is currently \$7330.

Items reviewed under the Chairperson's Report:

- A team will be working to transition Dr. Pickard into the presidential position. Members include the following Board trustees: Chairperson Prange, Ms. Wonderling, Mr. Enright, and Mr. Tuescher. Staff members include Caleb White, Katie Glass, Dennis Cooley, and Lori Needham. They will meet and present more information about a plan during the April 23 Board retreat/meeting.
- A reminder to complete the Board Assessment by April 8. A portion of the April 23 retreat will be dedicated to reviewing the results.

Items reviewed under the Interim College President's Report and College Happenings:

- A review of *Board Governance Policy 1.5: Board Member's Role; Policy 1.6: Board Officers; Policy 1.7: Chairperson's Role; Policy 1.8: Vice Chairperson's Role; Policy 1.9: Secretary's Role; and Policy 1.10: Treasurer's Role*. There were no suggestions for edits.
- A review of the draft of the 2026-27 board monitoring meeting and monitoring calendar without any suggestions for edits. The calendar will be brought to the Board again next month for another look.
- The following attended the Higher Learning Commission Conference earlier this month:
 - Cynde Larsen, Mandy Henkel (presented on Work-Based Learning Model)
 - Cora Beth Schmitz, Holly Clendenen, and Katie Glass (presented on Student Success Plans)
- Statewide WTCS Ag Day was at SWTC on March 24. The event was very well attended with guests including WTCS President Layla Merrifield, Secretary of Agriculture Randy Romanski, and Governor Tony Evers.
- Spring Job Fair was on campus yesterday, March 25, with approximately 79 employers in attendance.
- A small team of SWTC faculty and staff traveled to Madison to meet with Senator Howard Marklein on March 25 to discuss the EMS Grant funding.
- An Employee Satisfaction Survey was open from the end of February to the beginning of March. The survey had a 73% response rate. Overall, 96% of respondents are 'Satisfied' or 'Strongly Satisfied' with their employment at Southwest Tech. Results will be summarized and communicated to all employees during the in-service next week. The Board will receive a summary at the April 23 Board meeting.

Other Information Items:

- Discussion of the call for District Boards Association (DBA) positions with confirmation that no SWTC District Board members will seek an officer or at-large position. As a result, no nominations or action were taken.

Mr. Blume moved, seconded by Mr. Enright, to adjourn to a closed session to discuss a preliminary notice of non-renewal per Wis. Stats. 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.} Upon roll call vote, all members voted in the affirmative to move into the closed session: Mr. Blume, Mr. Bolstad, Ms. Braudt, Mr. Enright, Ms. Jordie, Mr. Tuescher, Mr. Williamson, Ms. Wonderling, and Mr. Prange. The motion carried, and the meeting adjourned to a closed session at 7:20 p.m. The Board reconvened into open session at 7:25 p.m.

Without any further business, Ms. Wonderling moved to adjourn the meeting, with Mr. Enright seconding the motion. The motion was adopted, and the meeting adjourned at 7:25 p.m.

Kent Enright, Secretary

C. Financial Reports

1. Purchases Greater than \$2,500

Southwest Wisconsin Technical College				
Purchases Greater Than \$2,500				
For The Period 03/01/2026 - 03/31/2026				
Vendor	Expenditure Invoice #	Description	Amount	
Sikich	3.5.26 WTCEBC	Health Insurance Premiums	288,732.38	
SWTC REF	SPR 26 HOUSING	HOUSING PMT	216,318.03	
WRS-PR	3.31.26	Support WRS Contributions	144,569.83	
IRS	3.30.26	03.28.26 941 Tax Deposit - 2205	119,927.60	
IRS	3.13.26 IRS	941 Tax Deposit	118,757.56	
Fennimore Utilities	3.2.26 Stmt	UTILITIES	32,249.33	
Fennimore Utilities	3.26.26 Stmt	Main Campus/PSC/Farm Utilities	24,470.32	
WE	5857133848	UTILITIES	20,479.15	
WI DOR- PR	3.13.26	WI State Tax Deposit	20,252.80	
WI DOR- PR	3.31.26	03.28.26 WI State Tax Deposit	20,105.97	
Associated - PAYROLL	3.13.26	HSA Contributions PR	19,798.18	
Associated - PAYROLL	3.30.26	03.27.26 HSA Contributions	19,638.78	
SWTC REF	FALL 25 HOUSING	HOUSING PAYMENTS	19,025.08	
HSR	25073-2	BLDG 1600 Flooring Replacement	15,087.50	
Dark Horse	717	CDL Tuition	15,000.00	
Great West	3.2.26	457 Contributions	13,793.09	
Great West	3.31	03.27.28 457 Contributions	13,733.08	
Great West	3.16.26	457B Contributions	13,692.48	
Constellation	4545169	UTILITIES	13,095.45	
WI Metal Sales	499222	WI Metals 499222	10,287.50	
AGB	12817	PRESIDENTIAL SEARCH	9,750.00	
Capital Lock	75929	Door Hardware	9,539.90	
WI Metal Sales	499622	Hot Rolled Flat	9,500.00	
Anthology	ANTH-INV-035728	Managed Services	8,855.00	

Vendor	Expenditure Invoice #	Description	Amount
Delta	3.25.26 Weekly	Weekly Dental Claims	6,039.56
Husch Blackwell	3929740	General Corporate	5,832.00
Delta	3.4.26	Weekly Dental Claims	5,115.12
Elsevier	HEI1000037195	FA24 SP26 Grad FT	5,065.84
Associated - PR ADM	3.24.26	03.24.26 HRA	4,911.92
Delta	3.18.26	Weekly Dental Claims	4,629.16
Kendell Doors	IN128953	repairs	4,400.00
Madison National	1761199 4.1.26	SHORT TERM/Disability Ins	4,221.35
Madison National	1755526 3.1.26	STD/LTD Billing	4,160.90
WI Metal Sales	499354	METAL	4,095.00
Graphic House	10610	ALUMINUM PANELS/PERMITS	4,079.26
TRS Range	2026008	SITE EVALUATION & REPORT	4,000.00
PCARD - Lowes	3009020472625255513	Building Supplies	3,937.82
Hinge Properties	April '26 Rent	RENT	3,826.73
US Omni	3.16.26	403b Contributions	3,660.60
TIAA	3.27.26 Contrib	03.27.26 403b Contributions	3,642.52
US Omni	3.2.26	403b Contributions	3,642.52
Symetra	3.31.26 2230	03.27.28 Life Insurance - 2230	3,620.29
Elsevier	HEI1000037193	SP25 FA26 Grad FT	3,334.40
PCARD - Hillyard	90062350	SUPPLIES	3,328.93
Grainger	9843885279	PALLET RACKS	3,239.85
Delta	3/11/2026	Weekly Dental Claims	3,238.00
Greenshades	3.3.26	2025 Form W-2 Print & Mail	3,213.57
Access Resource	20260114	Sign Language Interpreter	3,204.00
2733642	Student REISSUE	Reissue from 2.17.26	3,148.46
Amazon	14GW-GV4M-FKNK	TEXTBOOKS	3,096.96
Resco	3106727	CSR 1/0 RAVEN 6/1 6.88'/LB 885LB/6095	2,986.55
Sysco	518288639	CAFE	2,904.04
152564	Student REISSUE	Reissue from 2.17.26	2,882.35
Oil Equip	0381359-IN	LIFT INSPECTION	2,858.00
Access Resource	20260170	Sign Language Interpreter	2,625.50
Access Resource	20260132	Sign Language Interpreter	2,581.00
PCARD - Farm	3.10.26 Reynolds	Nailer	2,568.60
Total			\$124,090.80

Vendor	Bank Withdrawals Transaction Date	Audit Trail	Amount
OUTGOING WIRE TRANSFER State of Wisconsin, Local Govt Inve NOTPROVIDED	3/9/2026	GNJL014959	1,500,000.00
U.S. BANK AUTOPAY ending 02.24.2026	3/11/2026	GNJL014966	46,221.27
U.S. BANK AUTOPAY ending 03.10.2026	3/25/2026	GNJL015031	40,246.19
Total N/A		N/A	\$1,586,467.46

Payroll Period	Payroll Date	Audit Trail	Amount
03/27/2026 Payroll	3/27/2026	202670	\$380,911.26
03/13/2026 Payroll	3/13/2026	202660	\$386,314.33
Total Payroll			\$767,225.59

Total Purchases Greater than \$2.500: \$2,477,783.85

2. Treasurer's Cash Balance

Southwest Wisconsin Technical College Report of Treasurers Cash Balance 3/31/2026			
Fund	Receipts	Expenses	Net Cash Change-month
1 General	\$165,002	\$1,969,865	-\$1,804,863
2 Special Revenue	\$0	\$0	\$0
3 Capital Projects	\$0	\$22,762	-\$22,762
4 Debt Service	\$0	\$0	\$0
5 Enterprise	\$218,345	\$33,164	\$185,181
6 Internal Service	\$323,357	\$319,375	\$3,982
7 Financial Aid/Activities	\$93,913	\$263,834	-\$169,921
Total	800,617.00	2,609,000.00	-\$1,808,383
Bank Account	EOM Cash Balances		
-Midwest One Operating 0356	\$24,160		
-Midwest One Investment 7167	\$2,200,770		
-Cash on Hand	\$2,700		
-Local Government Investment Pool	\$22,473,648		
Ending Cash/Investment Balance	\$24,701,277.23		

3. Budget Control

Southwest Wisconsin Technical College								
YTD Summary for Funds 1-7								
For 9 Months ended March 31, 2026								
Fund	2025-26 Budget	2025-26 YTD Actual	2025-26 Percent	2024-25 Percent	2023-24 Percent	2022-23 Percent	2021-22 Percent	
General Fund Revenue	26,823,700.00	\$21,810,563.78	81.31%	78.63%	88.61%	83.27%	78.42%	
General Fund Expenditures	27,283,200.00	\$18,633,954.61	68.30%	66.58%	74.08%	71.78%	63.43%	
Capital Projects Fund Revenue	4,075,000.00	\$4,885,249.13	119.88%	86.02%	74.42%	104.53%	5.95%	
Capital Projects Fund Expenditures	4,000,000.00	\$1,580,839.63	39.52%	29.20%	64.39%	44.85%	31.88%	
Debt Service Fund Revenue	6,860,000.00	\$4,682,825.70	68.26%	64.75%	64.58%	70.44%	72.79%	
Debt Service Fund Expenditures	6,946,500.00	\$343,700.00	4.95%	5.52%	5.75%	16.22%	16.35%	
Enterprise Fund Revenue	2,330,000.00	\$1,916,388.80	82.25%	83.69%	112.53%	62.97%	108.50%	
Enterprise Fund Expenditure	2,400,000.00	\$1,220,342.94	50.85%	51.50%	60.42%	64.01%	129.30%	
Internal Service Fund Revenue	4,455,000.00	\$2,763,376.98	62.03%	60.23%	63.98%	66.31%	67.21%	
Internal Service Fund Expenditures	4,455,000.00	\$2,851,873.58	64.02%	64.92%	62.52%	76.08%	70.17%	
Trust & Agency Fund Revenue	9,100,000.00	\$6,424,072.00	70.59%	77.03%	64.25%	76.31%	57.49%	
Trust & Agency Fund Expenditures	9,125,000.00	\$6,849,028.59	75.06%	80.47%	80.49%	75.45%	73.80%	
Grand Total Revenue	53,643,700.00	\$42,482,476.39	79.19%	76.01%	78.37%	80.11%	67.78%	
Grand Total Expenditures	54,209,700.00	\$31,479,739.35	58.07%	57.88%	63.68%	61.81%	59.01%	

D. Contract Revenue

There were fifteen contracts totaling \$90,018.36 in March 2026 being presented for Board approval:

**2025-2026 CONTRACTS
3/1/2026 to 3/31/2026**

Contract Holder	Contract #	Service Provided	Contact	Number Served	Price	Exchange of Services (Instructional Fees Waive)	Indirect Cost		Indirect Cost Factor:
							Factor: On-Campus	Factor: Off-Campus	
WI Department of Corrections-PDC	03-2026-0035-I-32	Equipment Safety	Dennis Cooley	8	\$ 8,500.00	No		X	
WI Department of Corrections-PDC	03-2026-0035-I-32	FCAW Carbon Steel (Gas Shielded)	Dennis Cooley	8	\$ 8,500.00	No		X	
WI Department of Corrections-PDC	03-2026-0035-I-32	FCAW Equipment	Dennis Cooley	8	\$ 8,500.00	No		X	
WI Department of Corrections-PDC	03-2026-0035-I-32	GMAW Carbon Steel (S Process)	Dennis Cooley	8	\$ 8,500.00	No		X	
WI Department of Corrections-PDC	03-2026-0035-I-32	GMAW Carbon Steel (Spray Transfer)	Dennis Cooley	8	\$ 8,500.00	No		X	
WI Department of Corrections-PDC	03-2026-0035-I-32	GMAW Equipment	Dennis Cooley	8	\$ 8,500.00	No		X	
WI Department of Corrections-PDC	03-2026-0035-I-32	Blueprint Reading Welding I	Dennis Cooley	8	\$ 8,500.00	No		X	
WI Department of Corrections-PDC	03-2026-0035-I-32	AWS Certification Test	Dennis Cooley	8	\$ 3,400.00	No		X	
USA Clay Target League	03-2026-0067-T-42	Wisconsin League Director Duties - February	Caleb White		\$ 500.00	No		X	
West Grant Rescue Squad	03-2026-0101-I-42	EMT Refresher	Kris Schoville	10	\$ 2,700.00	No		X	
MN Telecom Alliance	03-2026-0103-I-41	Leadership Academy 36	Dennis Cooley	13	\$ 11,635.00	No		X	
Ithaca First Responders	03-2026-0104-I42	First Responder Refresher	Kris Schoville	7	\$ 900.00	No		X	
Mineral Point Health Services	03-2026-0118-I-41	BLS for Healthcare Provider CPR	Gin Reynolds	15	\$ 1,350.00	No		X	
Pine Valley Community Village	03-2026-0119-I-41	Leadership Academy 36	Dennis Cooley	7	\$ 9,533.36	No		X	
Emplify Health	03-2026-0120-I-41	Introduction to OneDrive	Dennis Cooley	17	\$ 500.00	No		X	
Totals									
Total of all Contracts		133			\$ 90,018.36				
Exchange of Services		0			\$ -				
For Pay Service		133			\$ 90,018.36				

E. Personnel Items

The Personnel Report includes a recommendation for two new hires, two resignations, and one retirement:



**Personnel Report
April 23, 2026**

Employment: New Hire

Name:	Rachel Preuschl
Title:	Child Care Aide
How many applicants & interviewed:	12 applicants; interviewed 3
Start Date:	April 20, 2026
Salary/Wages:	\$21.75/hr.
Classification:	Part-Time
Education and/or Experience:	Bachelor's Degree in Early Childhood Education. 20+ years of experience with over 10 years in a director role.

Name:	Jacob Johnson
Title:	Workforce Development & Employer Engagement Coordinator
How many applicants & interviewed:	12 applicants; interviewed 1
Start Date:	May 11, 2026
Salary/Wages:	\$61,000/year
Classification:	Full-Time
Education and/or Experience:	Bachelor's Degree in Agribusiness Emphasis: Commodity & Price Analysis. 10+ years of industry-related experience.

Promotions / Transfer

Employee	New Position

Retirements / Resignations

Employee & Date	Position
Adam Phillips – July 17, 2026 (resignation)	Foundation Development Officer
Dennis Cooley – July 31, 2026 (retirement)	Executive Director of Advancement
Amy Seeboth-Wilson – June 30, 2026 (resignation)	Director of Grants

F. Cash Farm Lease – 3.1 Acres (SW Corner of County F & Hwy 18)

The College leases out 3.1 acres of farmland located at the southwest corner of County Road F and Highway 18 in Fennimore, WI. The proposed lease is a five-month agreement (June 1, 2026 – November 1, 2026) with Winch’s Pine Grove Farms, LP, for a total amount of \$387.50. A copy of the lease agreement follows.

Recommendation – Approve, as presented, the April 23, 2026, Consent Agenda.

Cash Farm Lease
(RE)

Section 1 – Opening, Rent, Signatures, Etc.

BY THIS LEASE, in several Sections and in consideration of the rent to be paid and the mutual covenants and agreements hereinafter set forth, the Landlord, herein so called whether one or more, leases to the Tenant, herein so called whether one or more, the Premises hereinafter described.

3.1 acres known as the SW corner of County F and Hwy 18-Southwest Wisconsin Technical College

Rent is \$125 per acre.

LANDLORD: Southwest Wisconsin Technical College
1800 Bronson Blvd.
Fennimore, WI 53809
Attn: Caleb White

TENANT:

Term Begins: 6/1/2026 Security Deposit: None

Term Ends: 11/1/2026

LAND USE

Harvesting hay ground. All harvesting materials and services related to the sole purpose of harvesting shall be acquired and paid for by the tenant.

Cropping inputs (fertilizer, insecticide, etc.) shall follow the required obligations found in Article 6 of the “Crop Ground Agreement” between Southwest Wisconsin Technical College, the Southwest Tech Foundation of Fennimore, Wisconsin and Nutrien Ag Solutions and Reddy Ag Service, Inc. of Stitzer, Wisconsin.

LEASE CONDITIONS

The landlord assumes no risk from any crop grown on this parcel.
The tenant accepts all risk and liability associated with harvesting and removal of the crop.
Harvesting should be completed in a manner that does not damage the existing site or other property owned by the landlord.
The tenant must contact and coordinate access to the site with the landlord 12 hours prior to any work commencing.

Amendments and alterations to this lease shall be in writing and shall be signed by both the landlord and tenant.

No partnership intended. It is particularly understood and agreed that this lease shall not be deemed to be nor intended to give rise to a partnership relation.

Tenant shall provide Landlord with a certificate of insurance naming the Landlord as Certificate Holder no later than the date cash rent is due.

Tenant agrees at the expiration or termination of this lease to yield possession of the premises to the landlord without further demand or notice, in as good order and condition as when they were entered upon by the Tenant.

RENT

\$ 387.50 cash, payable on or before June 1, 2026

The Landlord and Tenant intend that this Lease and the covenants and agreements herein contained shall be binding upon them, their heirs, legal representatives, successors and assigns. Notwithstanding the foregoing, the Landlord does not convey to the Tenant the right to lease or sublease any part of the property or to assign the lease to any person or persons whomsoever without Landlord's written consent.

THIS LEASE EXECUTED this 1st day of May 2026.

Lease Holder Signature:

Tenant Signature:

Caleb J. White, VP for Administrative Services
Southwest Wisconsin Technical College
822-2446

Winch's Pine Grove Farms, LP
12742 Brown School Road
Fennimore, WI 53809

Other Items Requiring Board Action

A. Approval of Board Monitoring Report – Financial Sustainability

Caleb will summarize the College’s financial stability during the retreat earlier in the afternoon, which will also include a time for questions and discussion. The report follows.

Recommendation – *Approve, as presented, the April 2026 Board Monitoring Report – Financial Sustainability.*



Fiscal Strength/Sustainability

Budget

The College budget supports the college's mission, vision and strategic directions by allocating resources to ensure the College is meeting student and community needs.

Audit

Southwest Tech continues to maintain an unmodified (clean) opinion on its Audit Report, and the financial statements present fairly in all material respects the financial position of the College.



Fiscal Strength/Sustainability

Accomplishments in Linking Finances to Student Learning

- Academic and operational integrations in support of student learning such as graphic & web design program experiential learning and oversight, carpentry student housing project on campus and farm enterprise activities.
- Continued expansion in offerings of Open Educational Resources to students
- Additional program offerings such as automation technician and software developer
- Software and resource investments to improve reporting of data and decision making
- Alignment to Accountability Value
 - We hold ourselves and our teams responsible for achieving academic and fiscal College goals as established by the District Board. We practice self-awareness and hold each other accountable to recognize and confront biases that impact our thinking, behavior, and performance to realize positive results.



Fiscal Strength/Sustainability

General Fund Reserves – 6/30/25

Board Policy Minimum – 16.7% (2 months of operating expenditures)
6/30/08 SWTC – 17.2% —————> 6/30/25 SWTC 49.9%

WTCS Average 35.8%

Nicolet 85.3%

SWTC 49.9% (\$13.5M 6/30/2025)

Lakeshore 55.6%

Blackhawk 51.2%

Midstate 31.0%

Northcentral 44.9%

(Listed in ascending order of size, operating budget less than \$45M)

OPEB Liability (other post employment benefits)

6/30/11 - \$11,936,782

6/30/25 - \$1,604,839



Fiscal Strength/Sustainability

Student Loan Default Rate

College	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Southwest Wisconsin Technical College	12.6%	17.0%	13.1%	7.9%	4.5%	4.6%	3.5%	1.1%	0.0%	0.0%	0.0%

WTCS Average: 0.0%

National 2 Year College Average: 0.0%

National Average of all Institutions: 0.0%

Southwest Tech currently has a 2022 default rate of 0.0%. The 2023 draft rate is .07%.

Due to the COVID-19 pandemic, there was a pause on federally held student loan interest and payments from March 2020 to September 2023. Additionally, students in certain repayment plans have deferred payments while the federal court reviews the repayment plans. Starting in 2022, we can expect default rates to increase toward pre-pandemic levels.



Fiscal Strength/Sustainability

Student Borrower Statistics

Year	Total Loans Borrowed	Unduplicated Borrowers	Yearly Average Loans per Borrower	Students who Received Financial Aid*	Percent of Students who Received Financial Aid and Borrow Loans**
2016/17	\$ 3,259,708	776	\$ 4,200.65	1,101	70%
2017/18	\$ 2,780,639	675	\$ 4,119.47	1,086	62%
2018/19	\$ 2,648,015	648	\$ 4,086.44	1,063	61%
2019/20	\$ 2,435,176	621	\$ 3,921.38	1,097	57%
2020/21	\$ 2,256,448	574	\$ 3,931.09	1,113	52%
2021/22	\$ 2,122,238	533	\$ 3,981.68	1,197	45%
2022/23	\$ 2,322,537	547	\$ 4,245.95	1,123	49%
2023/24	\$ 2,331,763	549	\$ 4,247.29	1,379	40%
2024/25	\$ 2,761,727	436	\$ 6,334.24	1,019	43%

*This includes students who received federal funds, state funds and/or scholarships through the Southwest Tech Foundation.

**This only includes students who received federal funds, state funds and/or scholarships through the Southwest Tech Foundation



Fiscal Strength/Sustainability

Moody's Investor Service Rating

The College's goal is to maintain or improve on its Aa2 rating. This reflects the technical college district's large and growing tax base, ample reserves and modest combined leverage. Despite revenue raising limitations, this district has maintained solid reserves and liquidity.

Credit strengths

- Healthy reserves and liquidity
- Relatively low leverage

Credit challenges

- Tax base, while large, trails higher rated districts
- Resident income levels trail medians for similar credits
- Limited revenue raising ability because of property tax limits and state authority over tuition rates



Fiscal Strength/Sustainability

Moody's Investor Service Rating

The College's goal is to maintain or improve on its Aa2 rating. This reflects the technical college district's large and growing tax base, ample reserves and modest combined leverage. Despite revenue raising limitations, this district has maintained solid reserves and liquidity.

Factors that could lead to an upgrade

- Strengthening of resident income and full value per capita
- Sustained bolstering of operating reserves and liquidity to be in line with higher rated districts such as a net current asset ratio nearing 50% of revenue

Factors that could lead to a downgrade

- Trend of imbalanced operations or narrowing of operating reserves such as reduction of the net current asset ratio to below 20%
- Growth in combined leverage to above 2.0x operating revenue



Fiscal Strength/Sustainability

HLC Composite Financial Index – 6/30/25

The purpose of this process is to identify institutions that may be at risk of not meeting components of the Criteria for Accreditation.

HLC has identified ranges, or zones, of CFI values that indicate whether further review is required.

Above the zone > 1.0 = good standing, no follow-up needed

In the zone $0.0 - 1.0$ = concern, follow-up required from College President

Below the zone < 0.0 = concern, report required for review by a panel of HLC peer reviewers

Nicolet 6.50

SWTC 3.78

Lakeshore 2.63

Blackhawk 4.28

Midstate 3.30

Northcentral 2.87

(Listed in ascending order of size, operating budget less than \$45M)



Fiscal Strength/Sustainability

Operational funds directed to Instruction – 6/30/25

Ensuring appropriate levels of operational funding goes directly instructional functions is important to carryout the SWTC mission and vision.

6/30/15 SWTC 66.7 → 6/30/25 SWTC 54.9%

WTCS Average 60.5%

Nicolet 44.5%

SWTC 54.9%

Lakeshore 51.4%

Blackhawk 58.6%

Midstate 58.5%

Northcentral 58.8%

(Listed in ascending order of size, operating budget less than \$45M)



Fiscal Strength/Sustainability

Property Value per Full Time Equivalent student (FTE) – 6/30/25

How well SWTC services it's district as steward of district tax dollars is important. District property valuation has a close correlation to taxes levied on district residents. For every \$11.9M in district property tax value, SWTC trains an FTE. That ratio is an indication of value produced by the college and is the third best in the WTCS for 2024/25.

WTCS average \$16.7M

Nicolet \$47.3M

SWTC \$11.9M

Lakeshore \$21.7M

Blackhawk \$14.6M

Midstate \$13.1M

Northcentral \$10.9M (best in the WTCS)

(Listed in ascending order of size, operating budget less than \$45M)



Fiscal Risks

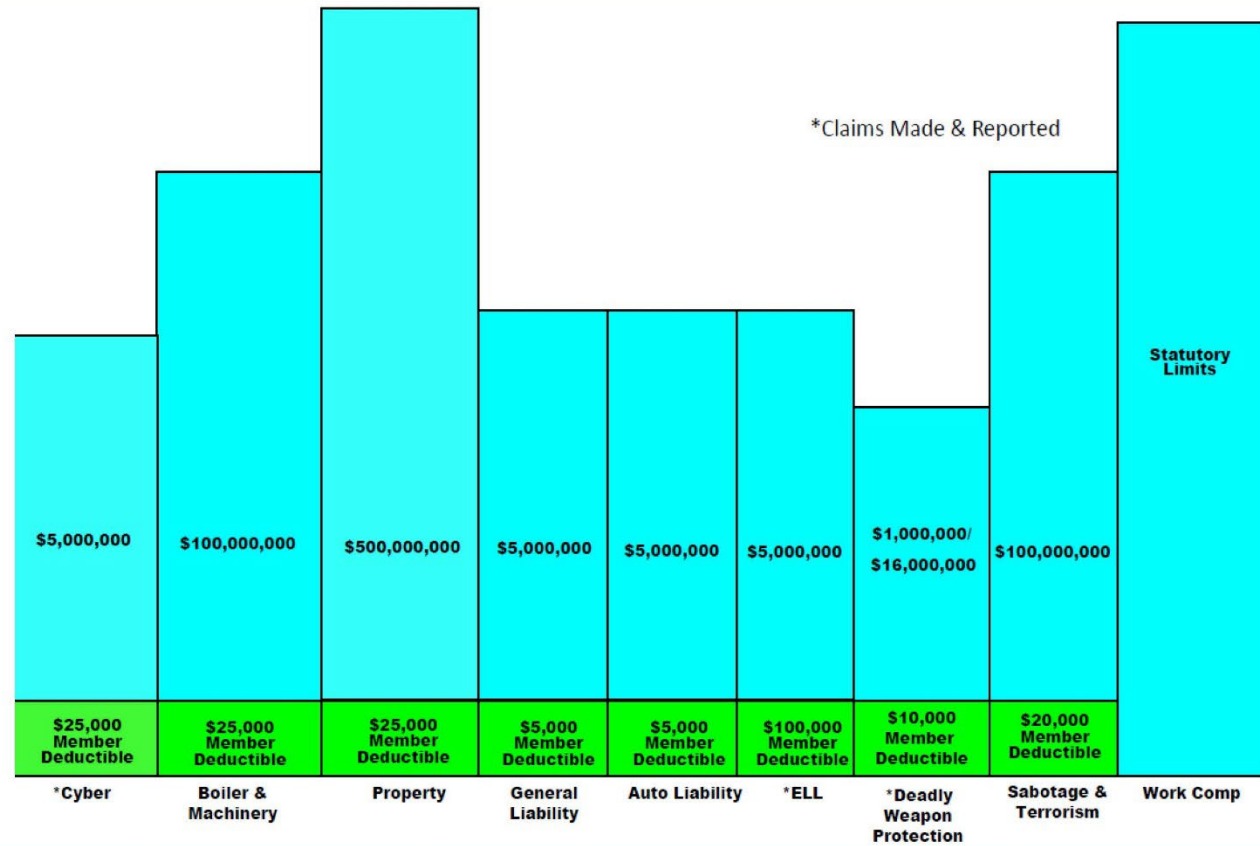
					Year to Year		5 Year		10 Year	
	14-15	19-20	23-24	24-25	23-24 to 24-25		19-20 to 24-25		14-15 to 24-25	
	Actual	Actual	Actual	Actual	#	%	#	%	#	%
FTE stagnation/decline										
6/30/15	1,533									
6/30/16	1,443									
6/30/17	1,332									
6/30/18	1,354									
6/30/19	1,332									
6/30/20	1,297									
6/30/21	1,258									
6/30/22	1,254									
6/30/23	1,304									
6/30/24	1,312									
6/30/25	1,294									
6/30/26	1,285 projected									
6/30/27	1,300 budgeted									
Blackhawk	1,808	1,454	1,627	1,664	37	2.3	210	14.4	(144)	(8.0)
Chippewa Valley	3,923	3,885	3,984	4,134	150	3.8	249	6.4	211	5.4
Fox Valley	6,520	5,176	5,353	5,377	24	0.4	201	3.9	(1,143)	(17.5)
Gateway	4,898	4,351	4,041	4,279	238	5.9	(72)	(1.7)	(619)	(12.6)
Lakeshore	1,890	1,611	1,229	1,259	30	2.4	(352)	(21.8)	(631)	(33.4)
Madison Area	9,770	8,168	7,663	8,042	379	4.9	(126)	(1.5)	(1,728)	(17.7)
Mid-State	2,014	1,684	1,702	1,785	83	4.9	101	6.0	(229)	(11.4)
Milwaukee Area	11,805	9,940	8,515	9,090	575	6.8	(850)	(8.6)	(2,715)	(23.0)
Moraine Park	2,793	2,386	2,134	2,270	136	6.4	(116)	(4.9)	(523)	(18.7)
Nicolet Area	937	777	690	691	1	0.1	(86)	(11.1)	(246)	(26.3)
Northcentral	3,382	2,784	2,742	2,642	(100)	(3.6)	(142)	(5.1)	(740)	(21.9)
Northeast WI	6,615	5,390	5,036	5,198	162	3.2	(192)	(3.6)	(1,417)	(21.4)
Southwest WI	1,533	1,296	1,312	1,294	(18)	(1.4)	(2)	(0.2)	(239)	(15.6)
Waukesha County	3,935	3,321	3,373	3,529	156	4.6	208	6.3	(406)	(10.3)
Northwood	2,216	1,991	1,837	1,928	91	5.0	(63)	(3.2)	(288)	(13.0)
Western WI	3,269	3,180	3,120	2,911	(209)	(6.7)	(269)	(8.5)	(358)	(11.0)
Total	67,308	57,394	54,358	56,093	1,735	3.2	(1,301)	(2.3)	(11,215)	(16.7)

Return to modest FTE growth is important help stabilize budget pressures.



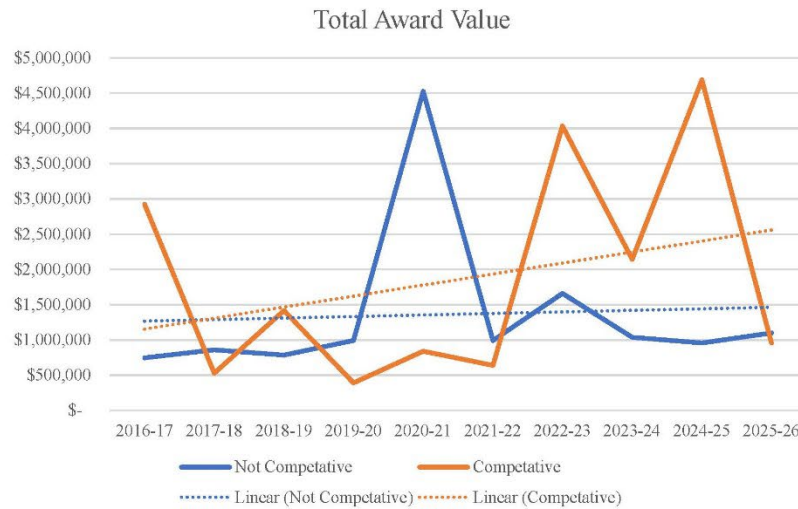
Fiscal Risks

Insurance Coverages through Districts Mutual Insurance



Fiscal Opportunities/Risks

Grant revenue to support operations and fund key initiatives



Revenue by Category (7/1/22 – 1/1/26)

Category	% of total
Salary / Fringe	50%
Equipment	20%
Other	11%
Student Support Payments	7%
Contracts & Services	7%
Subaward	5%



Fiscal Opportunities/Risks

Fundamental Challenge

Additional property tax revenue	\$130,000
Additional state aid	0
Additional tuition (3%)	<u>150,000</u>
Total New Revenue	<u>280,000</u>
Salary increase (2.63%) including fringe	480,000
Reclass/market adjustments including fringe	60,000
Health/dental insurance increase (2%)	80,000
Inflationary growth on current expenses	<u>180,000</u>
Total New Expenses	<u>800,000</u>
Excess Expenditures	<u>\$520,000</u>
Not considering any new initiatives or programming	



Fiscal Opportunities/Risks

Financial Forecasting/Modeling – multi-year

Profitability of auxiliaries including Housing, Bookstore, Food Services, Daycare & Vending

Cybersecurity

Growth in compliance requirements

Funding source uncertainties



Fiscal Opportunities

Continued advances in technology and AI to create efficiencies mitigating increased compliance demands, allowing increased services to students, improved student satisfaction staving off increased competition and improved data reporting to support better and more timely decision making

Reserve funds from general and enterprise fund balances allows the College flexibility to innovate and build long term sustainable solutions; using reserves for up-front investments that are cost neutral/profitable for continued operations.

Current short duration in outstanding debt obligations allows for flexibility and innovation in future debt structuring to maximize impact of tax levy dollars.



Fiscal Sustainability

Questions/Concerns/Suggestions?



B. Approval of New Student Club: Women’s Club Volleyball

McKenzie Graf, Student Engagement Coordinator/Athletic Director, will overview a proposal and recommendation to begin a Southwest Wisconsin Technical College Women’s Club Volleyball program. The proposal follows.

Recommendation – *Approve, as presented, the proposal to begin a Southwest Wisconsin Technical College Women’s Club Volleyball program, and approve proceeding with implementation planning.*

Proposal to Establish a Women's Club Volleyball Program
Southwest Wisconsin Technical College
Date: February 2026

Executive Summary

This proposal recommends the creation of a Women's Club Volleyball program at Southwest Wisconsin Technical College (Southwest Tech), beginning in the 2026–27 academic year. Based on robust regional interest, strong roster stability in the sport of volleyball, alignment with Southwest Tech's student demographics, and existing facility constraints, a club-level launch provides the most strategic, financially responsible, and sustainable pathway toward expanding women's athletics at the college.

A recent survey of in-district high school athletic directors shows that women's volleyball is the strongest and most consistently stable girls' sport in the region. Meanwhile, Southwest Tech's commuter-heavy, working-student population is better suited for the flexibility provided by club athletics rather than the intensive demands of NJCAA varsity competition.

Club participation in the Wisconsin Volleyball Conference (WVC) offers strong competition at a fraction of varsity cost, while allowing the college to build interest, participation, and infrastructure. This phased approach also protects Southwest Tech from overextending financially or operationally, while still demonstrating progress in Title IX and EADA.

A club volleyball program would serve as a low-risk, high-impact investment that builds the foundation for an eventual NJCAA varsity transition once appropriate facilities, resources, and long-term sustainability metrics are met.

1. Regional Demand & High School Market Analysis

1.1 Survey Overview

Southwest Tech surveyed 20 in-district high school athletic directors representing a diverse range of school sizes and communities. Key findings include:

- All responding high schools offer volleyball as a girls' sport.
- 19 of the 20 high schools identified volleyball as having the strongest participation or roster stability compared to other girls' sports.
- ADs consistently reported that volleyball athletes demonstrate long-term participation, reliable turnout, and a strong culture of commitment.
- Many ADs noted their students express interest in playing at the college level if a flexible, local, affordable option exists.

1.2 Relevance to Southwest Tech

This data strongly indicates:

- A stable group of interested athletes.
- High feasibility for annual roster replenishment.
- Strong alignment between local athletic culture and program startup success.

2. Student Demographic Alignment

Southwest Tech's student population includes:

- Many students working 20–40 hours per week.
- A high percentage of commuter students.
- Nontraditional students with family or external commitments.

These factors make the time, and travel demands of NJCAA varsity athletics challenging.

A club volleyball model allows:

- 2 practices per week, each ~2 hours.
- Competitions concentrated on weekends.
- Limited weekday conflicts.
- Lower travel burden due to WVC geographic pod matchups.
- Flexibility for students who may need to balance work, class, and athletics.

3. Facilities Assessment & Strategy

3.1 Current Facility Limitations

Southwest Tech does not have an on-campus gym that meets collegiate competition standards. Varsity athletics would require:

- Approved home venue
- Hosting capabilities for NJCAA-sanctioned events.
- Scoreboard, seating, and floor standard upgrades.
- Additional staff presence (athletic trainer, game operations, statistics).

These needs cannot currently be met without substantial investments.

3.2 Existing & Proposed Partnerships

Southwest Tech currently utilizes Fennimore School District's gym at a rate of \$500/ yr + \$25/day. This rate is significantly budget-friendly and ideal for a club model.

The proposed facility plan:

- Begin outreach to facilities, including Boscobel High School, or surrounding School Districts/facilities
- Secure two practice nights per week

A club model allows Southwest Tech to test facility workflows and establish long-term partnerships before committing to varsity-level facility expectations.

4. Financial Plan & Cost Analysis

4.1 Annual Program Costs (Estimates)

- WVC League Dues: \$1,280 (first team).
- Coaching Stipend: \$4,000–\$6,000 annually.
- Facility Rental (Fennimore SD): Approximately \$700 per year (28 practice days × \$25).
- Jerseys: Approximately \$100 per uniform × 12–14 athletes.
- Volleyballs: \$60–\$65 each × 8–12 balls.
- Travel: Primarily same-day regional travel limited overnight needs.
- Miscellaneous Equipment: \$300–\$500 (ball carts, first aid, tape, etc).

4.2 Student Cost Sharing

To lower institutional costs while maintaining accessibility:

- Proposed \$120 per year athlete fee.
- Helps cover uniforms, tournament fees, travel meals, and equipment replenishment.
- Additional support can come from fundraising (youth clinics, camps) and local sponsorships.

This blended funding model keeps institutional costs manageable while still creating high-quality student experience.

5. Competitive Environment & WVC Structure

The Wisconsin Volleyball Conference (WVC) is the primary collegiate club volleyball league in the state and includes many UW campuses and technical colleges. Key benefits:

- Spring season schedule, aligning well with Southwest Tech's academic calendar.
- Weekend tournaments that limit weekday academic disruption.
- Geographic pods that reduce travel distances and overnight stays.
- Opportunities for state and national tournament participation.

Participation in the WVC provides athletes with a varsity-like competitive environment at substantially lower cost and with more flexible expectations.

6. Program Structure & Operations

6.1 Roster & Training

- Target roster of 8–12 athletes.
- Tryouts at the beginning of the spring semester (with fall interest meetings/open gyms).
- Practices twice per week for approximately two hours each.
- Practices held at nearby facility

6.2 Staffing

- One head coach on a stipend of \$6,000 annually.
- Optional volunteer assistant coach or student manager.
- Collaboration with Student Life for logistics, marketing, and event support.

6.3 Recruitment Plan

- Direct outreach to regional high school coaches and ADs.
- Inclusion of volleyball information in Southwest Tech recruitment materials.
- On-campus promotion through Student Life, social media, and orientation events.
- Alignment with academic advising to ensure athletes can balance course loads and participation.

7. Compliance, Risk Management, & Future Varsity Transition

7.1 EADA & Title IX Considerations

While club sports do not count as varsity sports in EADA reporting, Southwest Tech can document the creation of a Women's Club Volleyball program as a meaningful step in expanding opportunities for female students to participate in athletics. This program will:

- Demonstrate genuine institutional commitment to women's athletics.
- Provide measurable participation numbers, retention data, and student feedback.
- Serve as an important narrative element in Title IX discussions and strategic planning.

7.2 NJCAA Readiness & Future Varsity Transition

A club model is an ideal preparatory step toward a potential NJCAA varsity volleyball program. Over a 3-year period, the college can track:

- Roster stability and growth.
- Student demand and tryout numbers.

- Competitive results within the WVC.
- Facility reliability and community partnerships.
- Financial performance against projections.

When the college is ready to explore varsity transition, it will do so with clear evidence and a proven track record, rather than speculative projections.

Conclusion & Recommendation

Based on regional data, student demographics, facility realities, financial modeling, and long-term strategic goals, establishing a Women's Club Volleyball program is the most appropriate next step for expanding women's athletics at Southwest Wisconsin Technical College.

This model:

- Leverages a sport with exceptional local participation and stability.
- Aligns with the needs of working and commuting students.
- Minimizes financial and operational risk while maximizing student impact.
- Creates a clear, data-driven pathway to a future NJCAA varsity program if and when the college is ready.

Recommendation:

Approve the creation of a Women's Club Volleyball program to begin competition in the 2026-27 academic year, including authorization for WVC membership, a coaching stipend of \$6,000, and implementation of a student participation fee (recommended at \$120/year).

C. Approval of Request for Proposals (RFP): Lawn Care Services

Proposals were sought for the furnishing and application of control and weed-and-feed treatments to the lawns of Southwest Wisconsin Technical College, located at 1800 Bronson Blvd, Fennimore, WI 53809. Caleb will present the RFP summary and recommendation, which follows.

Recommendation - *Award the Lawn Care Services contract to TruGreen, Davenport, IA, with an option to renew annually for up to three (3) additional years.*

RFP # 2627-01 Lawn Care Services

The public opening of the request for proposals (RFP) for **Lawn Care Services** for the college was held on Friday, March 27, 2026, at 1:00 p.m. CST.

Purpose

The purpose of the RFP is to furnish and apply weed control and weed-and-feed treatments to the lawns of Southwest Wisconsin Technical College, located at 1800 Bronson Blvd, Fennimore, WI 53809.

Contract Term

- Southwest Wisconsin Technical College intends to award a contract to span three (3) years. Upon mutual agreement, one-year options are to be renewed for up to 5 years.
- Any changes to weed-controlled products during the term of this contract must be approved, in writing, in advance by the SWTC Director of Facilities.

Specifications

- Contractor business awarded a proposal must hold a business license to apply pesticides. A copy of this license must be submitted with the Proposal Form. After the proposal is awarded, the Contractor shall submit certification for each individual who will be applying pesticides, which includes any subcontractors and their employees.
- Certification must be submitted no later than May 1 of each year to the SWTC Director of Facilities. Persons applying pesticides shall wear all personal protection equipment (PPE) required per Federal, State, and Local regulations when performing the work. Work to be performed only when wind speeds are less than 10 miles per hour to prevent drift.

Scope

The contractor shall provide comprehensive lawn care treatments for all designated turf areas at Southwest Wisconsin Technical College's Fennimore campus. Services will be performed four times annually, scheduled to optimize turf health and appearance throughout the growing season.

Scoring criteria Cost: 60%, Contractor Qualifications 25% References/Quality of Work 15%

Three (3) vendors submitted proposals for the RFP, and all were interviewed. The evaluation team consisted of Josh Bedward, Ben Neuroth, Morgan Zach, and Amy Campbell. The evaluation team's composite scores are ranked as follows:

Evaluation Results

Evaluation	Max Value	Pagel Service Fennimore, WI	Ridge Property Maintenance Platteville, WI	TruGreen Davenport, IA
Total Score	100	68	82.25	86
Annual Total		\$22,900.00	\$14,874.34	\$15,840.00

Recommendation: Award the Lawn Care Services contract to TruGreen, Davenport, IA, with an option to renew annually for up to three (3) additional years.

Southwest Tech Board Approval date:

Board Monitoring of College Effectiveness

A. 2026-2027 Budget Update

Caleb will provide an update on the College's 2026-2027 budget process. A summary follows:

Southwest Wisconsin Technical College General Fund 2026-2027 Budgetary Development Status

	2024-25	2025-26	2026-27	Change
REVENUES	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	
Local Government	5,312,019	5,434,000	5,553,800	119,800
State Aids	11,777,883	11,361,100	12,830,721	1,469,621
Program Fees	4,801,618	5,004,000	5,296,700	292,700
Material Fees	290,517	295,000	292,000	(3,000)
Other Student Fees	602,853	561,000	640,200	79,200
Institutional	2,800,280	2,747,200	2,375,000	(372,200)
Federal	1,631,494	1,421,400	1,431,798	10,398
Total Revenues	<u>27,216,664</u>	<u>26,823,700</u>	<u>28,420,219</u>	1,596,519
EXPENDITURES				
Instruction	14,910,852	15,625,100	17,292,697	1,667,597
Instructional Resources	263,445	308,900	307,353	(1,547)
Student Services	3,029,357	3,342,300	3,495,942	153,642
General Institutional	6,542,158	5,806,800	5,808,310	1,510
Physical Plant	2,410,935	2,200,100	2,214,663	14,563
Total Expenditures	<u>27,156,747</u>	<u>27,283,200</u>	<u>29,118,965</u>	1,835,765
Net Revenue (Expenditures)	59,917	(459,500)	(698,746)	
Operating Transfer In (Out)	<u>454,042</u>	<u>482,800</u>	<u>(45,000)</u>	
Change in Fund balance	513,959	23,300	(743,746)	
Beginning Fund Balance	<u>13,024,159</u>	<u>13,538,118</u>	<u>13,561,418</u>	
Ending Fund Balance	<u>13,538,118</u>	<u>13,561,418</u>	<u>12,817,672</u>	

B. Staffing Update

Krista Weber, Chief Human Resources Officer, will provide an update on College staffing. This month's update follows:

	Name	Title	Status and/or Additional Info	Effective Date	Funding Source &/or Estimated Wage Range	Hired Wage Rate
1	Replacement	Academic Success Coach	Danielle Carlson	Posted 5/9/2025	C41 \$48,908.24 - \$68,471.54	Hired at \$66,500
2	New	Manufacturing Outreach Coordinator	Lisa Schaefer	Posted: 6/6/25	C44: \$58,124.23 - \$81,373.72	Hired at \$79,000
3	Replacement	Director of Human Resources	On Hold	Posted: 6/2/25	D63: \$70,133.94 – \$101,695.41	On Hold
4	New	Advisor	John Richter	Posted: 7/11/2025	C42 Salary: \$51,741.76 - \$72,438.46	Hired at \$66,500
5	New	Adult Education Instructor/Academic Success Coach	Meghan Weber	Posted: 7/18/2025	C41: \$23.51- \$32.92	Hired at \$26.40
6	Replacement	Electical Power Distribution Lab Assistant	Thomas Moravits	Posted: 6/23/25	B21: \$17.36 - \$22.57	Hired at \$23.00
7	Replacement	Assistant Child Care Director/Instructor	Abby Meier	Posted: 8/8/2025	C41 Salary: \$48,908.24 - \$68,471.54	Hired at \$49,400
8	Replacement	Director of Foundation	Stacia Stephenson	Posted: 8/8/2025	D62: \$67,359.08 - \$97,670.88	Hired at \$97,670.88
9	Replacement	Financial Aid Assistant/Accounting Bursar	Tina Boebel	Posted: 8/8/2025	B22 Hourly: \$19.56-\$25.37	Hired at \$22.50
10	Replacement	Software Development Instructor	Cash Myers	Posted: 8/8/2025	Bachelor's Equivalency: \$51,221 - \$81,444 Advanced Equivalency: \$53,878 - \$85,666 Master's Equivalency: \$56,533 - \$89,888	Hired at \$87,500
11	Replacement	Social Science Instructor	Melissa Lipska	Posted: 8/8/2025	Bachelor's Equivalency: \$51,221 - \$81,444 Advanced Equivalency: \$53,878 - \$85,666 Master's Equivalency: \$56,533 - \$89,888	Hired at \$70,000
12	Replacement	Medical Laboratory Technician Instructor	Kylie Poots	Posted: 6/25/2025	Bachelor's Equivalency: \$51,221 - \$81,444 Advanced Equivalency: \$53,878 - \$85,666 Master's Equivalency: \$56,533 - \$89,888	Hired at \$67,000
13	Replacement	Drivers Education Program Coordinator	Natalie Leffler	Posted: 9/16/2025	C41 \$46,690 - \$65,366	Hired at \$24.04
14	Replacement	Associate Degree Nursing Instructor	Misty Thill	Internal	Bachelor's Equivalency: \$51,221 - \$81,444 Advanced Equivalency: \$53,878 - \$85,666 Master's Equivalency: \$56,533 - \$89,888	Hired at \$67,000
15	Replacement	Training and Development Coordinator	Gabby Snider	Posted 10/23/25	C41 Hourly: \$23.51 - \$32.92	Hired at \$26.75.
16	New	Advanced Manufacturing Instructor	Posted	Posted 12/2/2025	Bachelor's Equivalency: \$51,221 - \$81,444 Advanced Equivalency: \$53,878 - \$85,666 Master's Equivalency: \$56,533 - \$89,888	
17	Replacement	Human Resources Assistant	Rylee Wagner	Posted 12/2/2025	B22 Hourly: \$19.56-\$25.37	Hired at \$21.50
18	Replacement	Evening Custodian	Thomas Schlaugat	Posted 12/10/2025	A12 Hourly: \$19.56-\$22.87	Hired at \$19.75
19	Replacement	Foundation and Business Support Assistant	Heather Burkholder	Posted 12/17/2025	B22 Hourly: \$19.56 - \$25.37	Hired at \$25.00
20	Replacement	Child Care Aide	Rachel Preuschl	Posted 02/11/2026	A12 \$19.56-\$22.87	Hired at \$21.75
21	Replacement	Workforce Development & Employer Engagement Coordinator	Jacob Johnson	Posted 02/03/2025	C42 Salaried: \$51,741.76 - \$72,438.46	Hired at \$61,000
22	Replacement	Automation/Electromechanical Technology Instructor	Posted	Posted 02/12/2026	Bachelor's (BS) Equivalency \$51,221-\$81,444 Advanced (AS) Equivalency \$53,878-\$85,666 Master's (MS) Equivalency \$56,533-\$89,888	
23	Replacement	Dining Services Kitchen Worker	On Hold	Posted 2/18/2026	A13 - Hourly Range: \$19.56 - \$23.11	On Hold
24	Replacement	Medical Assistant Instructor	Lisa Edge	Posted 2/18/2026	Bachelor's Equivalency: \$51,221 - \$81,444 Advanced Equivalency: \$53,878 - \$85,666 Master's Equivalency: \$56,533 - \$89,888	Hired at \$60,000
25	Replacement	Web Designer	Zach Stark	Posted 1/16/2026	C45: \$58,124.23 – \$89,888	Hired at \$75,000


C. Employee Satisfaction Survey Results

An Employee Satisfaction Survey was conducted earlier this spring. Mandy Henkel, Executive Director of College Effectiveness & Accreditation, will share the results at the Board meeting.

Information and Correspondence

A. FTE Comparison Reports and Student Success Scoreboard

1. FTE Comparison Report (2025-2026)


		School Year 2025-26 Registration began on March 17, 2025					
		FTE COMPARISON REPORT - APRIL 13, 2026					
Program Number	Program Name	FY 24-25 04/14/25	FY 25-26 04/13/26	25 to 26 Change	FY 24-25 04/14/25	FY 25-26 04/13/26	25 to 26 Change
101011	Accounting	44	46	2	27.47	31.63	4.17
311011	Accounting Assistant	9	8	(1)	3.90	4.80	0.90
305316	Advanced EMT	-	12	12	-	1.83	1.83
100067	Agribusiness Science & Technology - Agribusiness Management	28	20	(8)	25.00	17.77	(7.23)
310063	Agribusiness Science & Technology - Agronomy Tech	1	-	(1)	0.87	-	(0.87)
320701	Agricultural Power & Equipment Technician	31	27	(4)	31.03	24.93	(6.10)
100917	Animal Science	38	37	(1)	33.80	32.46	(1.34)
100939	Agronomy	23	26	3	21.10	24.37	3.27
303163	Artisanal Modern Meat Butchery (new Jan 2024)	17	13	(4)	2.93	3.77	0.83
314051	Auto Collision Repair & Refinish Technician	13	9	(4)	11.77	9.17	(2.60)
324042	Automotive Technician	34	36	2	27.87	25.83	(2.03)
314081	Bricklaying & Masonry (DOC)	3	1	(2)	2.50	0.43	(2.07)
304431	Building Maintenance & Construction (DOC)	1	25	24	0.03	8.87	8.83
314751	Building Trades-Carpentry	10	10	-	9.20	8.83	(0.37)
101021	Business Analyst / Data Analyst	6	2	(4)	4.63	1.30	(3.33)
101023	Business Management	97	98	1	63.27	59.63	(3.63)
105305	Cancer Information Management	72	53	(19)	32.90	25.67	(7.23)
115301	Cancer Information Management (Advanced Technical Certificate)	17	32	15	7.43	14.57	7.13
313071	Child Care Services	3	2	(1)	1.40	1.10	(0.30)
304202	CNC Setup/Operation	-	1	1	-	0.07	0.07
304204	CNC Setup Technician	-	6	6	-	3.60	3.60
314441	CNC Machine Operator/Programmer	1	-	(1)	0.07	-	(0.07)
315021	Cosmetology	48	51	3	32.83	41.80	8.97
105046	Criminal Justice - Law Enforcement 2	37	31	(6)	27.23	27.67	0.43
105045	Criminal Justice Studies	11	6	(5)	6.73	4.23	(2.50)
305042	Criminal Justice-Law Enforcement 720 Academy	14	7	(7)	6.13	5.13	(1.00)
310915	Dairy & Livestock Technician	2	-	(2)	0.87	-	(0.87)
305082	Dental Assistant	10	11	1	5.33	6.57	1.23
105106	Direct Entry Midwife	129	147	18	70.17	70.67	0.50
308121	Driver and Safety Education Certification	7	14	7	1.60	3.60	2.00
103071	Early Childhood Education	49	40	(9)	34.70	28.67	(6.03)
613073	Early Childhood Licensing Basic Ages 0-2	2	-	(2)	0.30	-	(0.30)

Program Number	Program Name	FY 24-25 04/14/25	FY 25-26 04/13/26	25 to 26 Change	FY 24-25 04/14/25	FY 25-26 04/13/26	25 to 26 Change
314132	Electrical Power Distribution	42	43	1	39.70	40.47	0.77
504132	Electricity (Construction) Apprentice	27	30	3	3.40	4.00	0.60
106201	Electromechanical Technology	16	19	3	14.60	17.37	2.77
305313	Emergency Medical Technician	105	90	(15)	10.00	8.63	(1.37)
104813	Energy Management Technology (suspended)	1	-	(1)	0.40	-	(0.40)
103251	Golf Course Management	20	15	(5)	17.07	13.97	(3.10)
102012	Graphic And Web Design	32	27	(5)	29.57	25.13	(4.43)
105301	Health Information Technology	39	29	(10)	19.80	16.43	(3.37)
105203	Human Services Associate	23	16	(7)	16.53	12.40	(4.13)
108251	Individualized Technical Studies	2	2	-	0.50	0.80	0.30
504131	Industrial Electrician Apprentice	6	5	(1)	0.73	0.47	(0.27)
316201	Industrial Mechanic	6	2	(4)	6.00	0.67	(5.33)
106203	Instrumentation and Controls Technology	1	-	(1)	0.20	-	(0.20)
101512	IT - Cybersecurity Specialist	31	27	(4)	26.50	21.30	(5.20)
311509	IT - Network Systems Technician	6	5	(1)	3.87	2.37	(1.50)
311546	IT-Computer Support Technician (suspended)	1	-	(1)	0.47	-	(0.47)
305133	Laboratory Science Technician	1	-	(1)	0.07	-	(0.07)
101961	Leadership Development (suspended)	5	3	(2)	4.13	1.00	(3.13)
208001	Liberal Arts - Associate of Arts	47	43	(4)	28.13	34.80	6.67
208002	Liberal Arts - Associate of Science	18	26	8	9.37	15.13	5.77
315091	Medical Assistant	29	16	(13)	17.13	11.23	(5.90)
315302	Medical Coding Specialist	58	48	(10)	27.03	25.10	(1.93)
105131	Medical Laboratory Technician	7	9	2	5.53	7.53	2.00
305024	Nail Technician	2	5	3	0.50	1.50	1.00
101966	Nonprofit Leadership (suspended)	7	4	(3)	5.10	2.20	(2.90)
105431	Nursing - Associate Degree	175	189	14	92.37	102.07	9.70
305431	Nursing Assistant	154	133	(21)	14.03	11.00	(3.03)
611013	Payroll Assistant	6	1	(5)	0.70	0.10	(0.60)
305132	Phlebotomist/Specimen Processor	-	9	9	-	1.00	1.00
105241	Physical Therapist Assistant	24	25	1	14.60	15.40	0.80
504275	Plumbing Apprentice	30	29	(1)	4.78	4.49	(0.29)

Program Number	Program Name	FY 24-25 04/14/25	FY 25-26 04/13/26	25 to 26 Change	FY 24-25 04/14/25	FY 25-26 04/13/26	25 to 26 Change
611824	Purchasing Agent/Buyer	-	1	1	-	0.47	0.47
105261	Radiography	21	27	6	11.97	17.77	5.80
311821	Supply Chain Assistant	1	-	(1)	0.67	-	(0.67)
101821	Supply Chain Management	27	27	-	15.33	15.40	0.07
105121	Surgical Technology	24	24	-	14.57	14.07	(0.50)
611012	Tax Preparer Assistant	1	4	3	0.03	1.03	1.00
104995	Technical Studies-Journeyworker	1	-	(1)	0.10	-	(0.10)
314421	Welding	41	29	(12)	32.33	26.43	(5.90)
TOTAL PROGRAM DEGREE SEEKING:		1,794	1,733	(61)	980.88	960.69	(20.19)
38.14	38.14 Contracted Courses*	53	50	(3)	6.40	6.40	-
COLEDG	ColLEDGE Up*	356	25	(331)	65.63	2.50	(63.13)
SCNOW	Start College Now*	332	672	340	71.83	153.80	81.97
UNDCL	Undeclared*	146	113	(33)	28.27	23.50	(4.77)
YOUTHAPP	Youth Apprenticeship*	81	126	45	10.07	15.80	5.73
TOTAL DEGREE COURSE STUDENTS/FTEs:		968	986	18	182.20	202.00	19.80
BAS-ED	Basic Education (73,74,75,76)	313	341	28	52.77	40.93	(11.84)
REMED	Basic Education Remedial/Developmental (77, 78)	152	193	41	6.12	8.11	1.98
NONDEG	Non-Degree**	2,381	2,419	38	47.30	48.61	1.31
UNDES	Undesignated**	48	52	4	7.03	7.57	0.53
TOTAL NON-DEGREE:		2,894	3,005	111	113.22	105.21	(8.01)
TOTALS:		5,656	5,724	68	1,276.30	1,267.90	(8.40)
				1.2%			-0.7%
					Budgeted/Goal FTEs	1,355	1,300
					% of Budgeted/Goal FTEs Achieved to date	94.2%	97.5%
					Final Actual FTEs Achieved	1,294	
					% of Final Actual FTEs Achieved to date	98.6%	
					25/26 Projected Ending FTEs using historical trend	1,285	
					Will budget be met	NO	

*	Degree courses - Aid codes 10, 30, 31, 32, and 50
**	Non-degree courses - Aid Codes 42 and 47
CATEGORY DEFINITIONS	
38.14	38.14 Contract is set up as a program in Anthology. Students apply and register in the program for billing and tracking purposes. They are degree level courses.
COLEDG	COLLEGE Up are degree courses/programs that are offered to area HS students.
SCNOW	Start College Now includes degree courses that HS students can enroll in for college credit (SWTC faculty teach the course).
TRANSCR	Transcripted Credit are high school courses that are also earning college credit through an agreement between SWTC and the high school.
UNDECIDE	Undecided is an option for prospective students to select when completing the application.
YOUTHAPP	Youth Apprenticeship are high school students enrolled in degree level course funded by CESA. Youth Apprenticeship is to be reported when credit is granted through a course offered by the high school or the college under the provisions of s. 106.13, Wis. Stats.
UNDEC	Undeclared are degree courses (10, 3x) taken by students that are not in a program.
UNDES	Undesignated is a category for tracking non-degree courses (aid codes 42 & 47). This is a carry-over from CAMS. Anthology tracks these students in the Non-Degree category.
NONDEG	Non-Degree is a category for tracking non-degree course (aid codes 42 & 47) enrollment.

2. FTE Comparison Report (2026-2027)

		School Year 2026-27					
		Registration began on March 16, 2026					
FTE COMPARISON REPORT - APRIL 13, 2026							
Program Number	Program Name	FY 25-26 04/14/25	FY 26-27 04/13/26	26 to 27 Change	FY 25-26 04/14/25	FY 26-27 04/13/26	26 to 27 Change
101011	Accounting	29	19	(10)	11.90	8.13	(3.77)
311011	Accounting Assistant	7	1	(6)	3.07	0.20	(2.87)
305316	Advanced EMT	-	1	1	-	0.13	0.13
100067	Agribusiness Science & Technology - Agribusiness Management	13	8	(5)	6.80	3.87	(2.93)
320701	Agricultural Power & Equipment Technician	18	11	(7)	9.30	6.43	(2.87)
100917	Animal Science	22	14	(8)	11.40	8.37	(3.03)
100939	Agronomy	20	12	(8)	10.80	7.27	(3.53)
303163	Artisanal Modern Meat Butchery (suspended 2627)	1	-	(1)	0.17	-	(0.17)
314051	Auto Collision Repair & Refinish Technician (suspended 2627)	1	-	(1)	0.57	-	(0.57)
324042	Automotive Technician	19	18	(1)	9.23	8.37	(0.87)
314751	Building Trades-Carpentry	-	4	4	-	1.93	1.93
101021	Business Analyst / Data Analyst	1	-	(1)	0.63	-	(0.63)
101023	Business Management	34	31	(3)	14.93	14.73	(0.20)
105305	Cancer Information Management	18	22	4	5.80	8.47	2.67
115301	Cancer Information Management (Advanced Technical Certificate)	12	21	9	3.30	5.00	1.70
313071	Child Care Services	2	-	(2)	0.60	-	(0.60)
315021	Cosmetology	24	26	2	12.13	8.87	(3.27)
105046	Criminal Justice - Law Enforcement 2	16	14	(2)	7.77	6.10	(1.67)
105045	Criminal Justice Studies	3	1	(2)	1.53	0.50	(1.03)
305082	Dental Assistant	3	2	(1)	1.73	1.07	(0.67)
105106	Direct Entry Midwife	69	60	(9)	25.63	23.77	(1.87)
308121	Driver and Safety Education Certification	2	-	(2)	0.60	-	(0.60)
103071	Early Childhood Education	16	15	(1)	7.80	6.63	(1.17)
314132	Electrical Power Distribution	36	38	2	17.87	18.87	1.00
106201	Electromechanical Technology	5	10	5	2.30	4.83	2.53
305313	Emergency Medical Technician	9	7	(2)	0.80	0.73	(0.07)
103251	Golf Course Management	6	7	1	3.23	3.70	0.47
102012	Graphic And Web Design	16	5	(11)	8.03	2.30	(5.73)
105301	Health Information Technology	16	5	(11)	5.37	1.57	(3.80)

Program Number	Program Name	FY 25-26 04/14/25	FY 26-27 04/13/26	26 to 27 Change	FY 25-26 04/14/25	FY 26-27 04/13/26	26 to 27 Change
105203	Human Services Associate	7	7	-	3.10	3.43	0.33
101512	IT - Cybersecurity Specialist	14	7	(7)	6.87	3.00	(3.87)
311509	IT - Network Systems Technician	2	2	-	0.33	1.07	0.73
101521	IT - Software Developer	-	2	2	-	0.90	0.90
101961	Leadership Development (suspended)	2	-	(2)	0.40	-	(0.40)
208001	Liberal Arts - Associate of Arts	9	6	(3)	4.83	2.20	(2.63)
208002	Liberal Arts - Associate of Science	4	4	-	1.53	2.40	0.87
315091	Medical Assistant	8	-	(8)	3.40	-	(3.40)
315302	Medical Coding Specialist	16	11	(5)	5.80	3.80	(2.00)
105131	Medical Laboratory Technician	3	2	(1)	1.40	1.03	(0.37)
305024	Nail Technician	-	4	4	-	1.33	1.33
101966	Nonprofit Leadership (suspended)	3	1	(2)	1.40	0.20	(1.20)
105431	Nursing - Associate Degree	101	115	14	31.90	40.13	8.23
305431	Nursing Assistant	26	51	25	1.73	3.97	2.23
305132	Phlebotomist/Specimen Processor	-	1	1	-	0.10	0.10
105241	Physical Therapist Assistant	2	11	9	0.27	5.07	4.80
105261	Radiography	15	12	(3)	6.90	5.67	(1.23)
101821	Supply Chain Management	14	7	(7)	4.27	3.30	(0.97)
105121	Surgical Technology	16	12	(4)	6.57	5.10	(1.47)
611012	Tax Preparer Assistant	1	-	(1)	0.30	-	(0.30)
314421	Welding	10	6	(4)	5.23	2.80	(2.43)
	TOTAL PROGRAM DEGREE SEEKING:	671	613	(58)	269.53	237.33	(32.20)
COLEDG	ColLEDGE Up*	2	-	(2)	0.27	-	(0.27)
SCNOW	Start College Now*	6	8	2	0.93	1.33	0.40
UNDCL	Undeclared*	15	19	4	2.17	2.97	0.80
YOUTHAPP	Youth Apprenticeship*	-	1	1	-	0.13	0.13
	TOTAL DEGREE COURSE STUDENTS/FTEs:	23	28	5	3.37	4.43	1.07

Program Number	Program Name	FY 25-26 04/14/25	FY 26-27 04/13/26	26 to 27 Change	FY 25-26 04/14/25	FY 26-27 04/13/26	26 to 27 Change
REMED	Basic Education Remedial/Developmental (77, 78)	18	29	11	-	-	-
NONDEG	Non-Degree**	21	13	(8)	0.37	0.18	(0.19)
UNDES	Undesignated**	2	9	7	0.13	1.07	0.93
TOTAL NON-DEGREE:		41	51	10	0.50	1.25	0.74
TOTALS:		735	692	(43)	273.40	243.01	(30.39)
				-5.9%			-11.1%
		Budgeted/Goal FTEs			1,300	1,300	
		% of Budgeted/Goal FTEs Achieved to date			21.0%	18.7%	
		Projected Final Actual FTEs Achieved			1,284		
		% of Final Actual FTEs Achieved to date			21.3%		
		25/26 Projected Ending FTEs using historical trend			1,141		
		Will budget be met			NO		

*	Degree courses - Aid codes 10, 30, 31, 32, and 50
**	Non-degree courses - Aid Codes 42 and 47
CATEGORY DEFINITIONS	
38.14	38.14 Contract is set up as a program in Anthology. Students apply and register in the program for billing and tracking purposes. They are degree level courses.
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NONDEG	Non-Degree is a category for tracking non-degree course (aid codes 42 & 47) enrollment.

3. Student Success Scoreboard

April 23, 2026

Board Reporting Summary

Data Last Updated:

4/14/2026 12:00:00 AM

	Complete Career Assessment ⓘ	Complete Academic Map ⓘ	Complete Financial Plan ⓘ	Complete Success Plan ⓘ	Complete Faculty Touchpoint ⓘ	Plan Started (Any Stage) ⓘ	Percentage Denominator ⓘ
Active Status: Program Students ⓘ	1014	955	802	761	455	1066	1,170
Applicant & Accept: Program Students ⓘ	548	506	330	321	-	617	1,099
All Statuses: Program Students ⓘ	1,659	1538	1150	1097	477	1,873	11,053
Active Status: Dual Enrollment ⓘ	-	-	-	125	-	127	1,820
All Statuses: Dual Enrollment ⓘ	-	-	-	408	-	422	5,391
All Statuses: Adult Education ⓘ	-	-	-	20	-	47	-

**All values are unduplicated counts by Student Number (for Program SSPs) or SSP Student ID (for Dual Credit SSPs).*

91% of active program students have a plan (same as last month)

65% have a complete plan (increase from 54% last month)

56% of applied & accepted students have a plan (up from 54% last month)

28% have a complete plan (increase from 19% last month)

Initial Gaps by Fiscal Year

FiscalYear	Count of StudentId	Sum of HasGap	Sum of GapAmount	Average of GapAmount
2023	2	2	(\$837.54)	(\$418.77)
2024	15	15	(\$29,492.91)	(\$1,966.19)
2025	137	137	(\$539,663.83)	(\$3,939.15)
2026	390	390	(\$2,675,076.53)	(\$6,859.17)
2027	280	280	(\$3,146,125.05)	(\$11,236.16)
2028	6	6	(\$14,107.12)	(\$2,351.19)
Total	685	830	(\$6,405,302.98)	(\$7,717.23)



SSP Financial Gap Reporting Summary
Data as of 4/13/26, 8:03 PM

Current Gaps by Fiscal Year

FiscalYear	Count of StudentId	Sum of HasGap	Sum of GapAmount	Average of GapAmount
2023	2	2	(\$837.54)	(\$418.77)
2024	15	15	(\$29,492.91)	(\$1,966.19)
2025	145	145	(\$561,703.28)	(\$3,873.82)
2026	403	404	(\$2,763,255.08)	(\$6,839.74)
2027	316	316	(\$3,430,632.32)	(\$10,856.43)
2028	6	6	(\$14,107.12)	(\$2,351.19)
Total	695	888	(\$6,800,028.25)	(\$7,657.69)



SSP Financial Gap Reporting Summary
Data as of 4/13/26, 8:03 PM

Note: Not all financial plans for 2023, 2024, 2025, and 2026 were converted to the new SSP app so tables are not all gap data.

B. Chairperson's Report

- 1. April District Board Association Meeting Update**

C. Interim College President's Report

- 1. Review Board Governance Policy 1.11: Board Committees**
- 2. Review Board Governance Policy 1.12: Board Planning and Agenda**
- 3. Review Board Governance Policy 1.13: Board Members' Code of Conduct**
- 4. Review Board Governance Policy 1.14: College Budget Process**

The policies follow.

1.11 - BOARD COMMITTEES

The Board shall act as a committee of the whole and shall not create, use, or rely on standing committees for any purpose. The Board may form ad-hoc committees as follows:

1. The Board may establish ad hoc committees when, in the judgment of the Board, such ad hoc committees are appropriate and required for the completion of a specific project or task. When such ad hoc committees are formed, the Board shall approve a statement of the committee's charge as well as a timeline for the completion of the committee's work.
2. The Board Chairperson shall appoint the members of the ad hoc committee and name the committee's chair from among its members. When appropriate to the committee's task, its members may include persons from the staff or from the community.
3. It is the responsibility of ad hoc committees to complete the assigned task and to prepare a written report or to deliver an oral report to the full Board. When this task is completed, the committee shall be discharged.
4. Ad hoc committees do not exercise control or authority over the President or the staff.
5. Ad hoc committees have no independent authority or power to act in lieu of the Board, except when formally given such authority by the Board for specific and time-limited purposes.

1.12 – BOARD PLANNING AND AGENDA

The Board shall assume and exercise responsibility for oversight of Board planning and agenda setting. Accordingly, each member of the Board shall have an opportunity to identify issues to be considered on the Board agenda. The Chairperson shall work with the President to prepare and disseminate the agenda.

1. The College Vision, Mission, Purposes, Values (Governance Commitment), and Strategic Directions will be reviewed annually.
2. Subjects for major policy issues to be discussed and acted upon by the Board will be developed on an annual basis.
3. The Board will conduct an annual organizational meeting on the second Monday of July for the purpose of administering the Oath of Office to newly elected Board Members and for the election of Board Officers.

Adopted: 1/24/02
Reviewed: 11/21/02, 9/27/07, 2/24/22
Revised:

1.13 – BOARD MEMBERS’ CODE OF CONDUCT

The Board expects ethical conduct by itself and its members. This includes proper use of authority and appropriate decorum in group and individual behavior when acting as Board members. Board members are specifically classified as “public officials” under Subchapter III of Wisconsin Statutes Chapter 19 and, as such, are subject to the Wisconsin Code of Ethics for Public Officials and Employees.

1. Board members must maintain unconflicted loyalty to the interests of the ownership. This accountability supersedes any conflicting loyalty such as that to advocacy or interest groups and membership on other boards or staffs. This accountability supersedes the personal interest of any Board member acting as an individual consumer of College services.
2. Board members must avoid any conflict of interest with respect to their fiduciary responsibility.
 - a. There must be no self-dealing or any conduct of private business or personal services between any Board member and the College except as procedurally controlled to assure openness, competitive opportunity, and equal access to “inside” information.
 - b. Board members must not use their positions to obtain employment by the College or the furnishing of services or goods to the College for or by themselves, family members, friends, or associates.
 - c. When a Board member’s spouse is employed by the College, the Board member is prohibited from participating in any way on matters in which his/her spouse may have a financial interest or personal benefit and is also prohibited from taking any role in matters related directly to his/her spouse’s employment, such as disciplinary matters and negotiations of future employment contracts for him/her.
3. Board members may not attempt to exercise individual authority over the organization except as explicitly set forth in Board policies.

- a. Board members' interaction with the President or with staff must recognize the lack of authority in any individual Board member or group of Board members except as noted above in Board policies.
 - b. Board members' interaction with the public, press, or other entities must recognize the same limitation and the similar inability of any Board member or Board members to speak for the Board.
 - c. Board members will express no judgments of the President or staff's performance except as that performance is assessed in accordance with explicit Board policies.
4. Board members will participate in educational activities, including state, regional, and national meetings, to enhance their ability to serve effectively as members of the College's governing Board.
 5. Board members will not permit themselves to be used to circumvent established lines of authority or interfere in the normal procedures for the processing of complaints or grievances.
 6. Board members will not violate confidentiality, including discussions that occur at legally held closed meetings of the Board.
 7. Board members will not present an item for action or discussion at a Board meeting that is not on the agenda.

Adopted: 1/24/02
Reviewed: 12/19/02, 9/27/07, 3/24/22
Revised:

1.14 – COLLEGE BUDGET PROCESS

The Board shall oversee the development of the annual budget.

The Board will delegate to the President the responsibility to prepare the annual budget, budget reports, and detailed schedules as required by state statute and applicable rules.

The College budget process will include the following sequence of activities:

1. The Board will annually review the College's Vision, Mission, Purposes, Values, financial assumptions (local, state, and federal funds), and other plans and related materials (e.g., strategic plan, capital budgeting plan, debt retirement schedule, etc.).
2. The Board will review the College's prior year's budget experience and discuss major issues and initiatives to be considered over the course of the development of the next year's budget.
3. The Board will review the budget process calendar, which includes the timetables for completion of the budget process in November.
4. The Board will review the President's proposed direction statements and establish budget assumptions and parameters in February.
5. The Board will review the President's proposed operating budget projections as well as any major capital budget initiatives included in the three-year facilities plan.
6. The Board will review the President's final proposed College budget during the month of May.
7. Public hearings on the proposed budget will take place during the month of June.
8. Following the public hearings, the Board shall approve the budget by July 1.

Adopted: 1/24/02
Reviewed: 12/19/02, 9/27/07, 3/24/22
Revised: 11/29/07, 2/28/13

5. Review 2026-2027 Board Meeting and Monitoring Calendar (Draft)

The Board reviewed the 2026-2027 Board Meeting and Monitoring Calendar last month. It is being brought forward again for review/edit with a plan to bring it to the Board for approval at the May 21, 2026, meeting.

SOUTHWEST TECH BOARD MONITORING SCHEDULE JULY 2026 – JUNE 2027

DATE	ACTIVITY/PURPOSE	LOCATION
Monday, July 13, 2026	Southwest Tech Annual Board Meeting <ul style="list-style-type: none"> ➤ Oath of Office ➤ Election of Officers ➤ Three-Year & Ten-Year Facilities Plan ➤ Review Academic Master Plan 	Southwest Tech
July 14-15	WTCS Board Meeting	WTC-LaCrosse
TBD	Real Estate Foundation Board Meeting	Southwest Tech
TBD	Foundation Board Meeting	Southwest Tech
Thursday, August 27, 2026	Southwest Tech Board Meeting <ul style="list-style-type: none"> ➤ Foundation Quarterly Report ➤ Real Estate Foundation Quarterly Report ➤ Review College Health Indicators ➤ College Culture Monitoring Report 	Southwest Tech
September 1-2	WTCS Board Meeting	MATC-Milwaukee
Thursday, September 24, 2026	Southwest Tech Board Meeting <ul style="list-style-type: none"> ➤ Compliance Monitoring Report 	Southwest Tech
October 8-10	District Boards Association Fall Meeting	Hybrid – Moraine Park, West Bend Campus
October 21-24	Association of Community College Trustees Leadership Congress	Chicago
Thursday, October 22, 2026	Southwest Tech Board Meeting <ul style="list-style-type: none"> ➤ Resolution for Adoption of 2026 Tax Levy ➤ Fund & Account Transfers (2025-2026 Budget Modifications) ➤ Review of Purchasing Activity ➤ WI Code of Ethics Resolution ➤ Student Access Monitoring Report 	Southwest Tech
November 10-11	WTCS Board Meeting	FVTC-Appleton
TBD	Real Estate Foundation Board Meeting	Southwest Tech
TBD	Foundation Board Meeting	Southwest Tech
Thursday, November 19, 2026 (3 rd Thursday of month)	Southwest Tech Board Meeting <ul style="list-style-type: none"> ➤ 2027-28 Budget Process ➤ Foundation Quarterly Report ➤ Real Estate Foundation Quarterly Report ➤ Review Academic Master Plan 	Southwest Tech
Monday, November 30 - Tuesday, December 1	Higher Learning Commission Comprehensive Evaluation	Southwest Tech
Friday, December 11	Southwest Tech Winter Graduation	Southwest Tech
Thursday, December 17, 2026 (3 rd Thursday of month)	Southwest Tech Board Meeting <ul style="list-style-type: none"> ➤ Financial Audit 	Virtual

3.26.2026: Draft to be reviewed by District Board

DATE	ACTIVITY/PURPOSE	LOCATION
January 19	WTCS Board Meeting	WTCS - Madison
TBD	District Boards Association – Legislative Meeting	WTCS-Madison
Thursday, January 28, 2027	Southwest Tech Board Meeting ➤ Safety & Security Monitoring Report	Southwest Tech
TBD	Real Estate Foundation Board Meeting	Southwest Tech
TBD	Foundation Board Meeting	Southwest Tech
February 7-10	Association of Community College Trustees National Legislative Summit	Washington DC
Thursday, February 25, 2027	Southwest Tech Board Meeting ➤ Budget Assumptions & Parameters ➤ Foundation Quarterly Report ➤ Real Estate Foundation Quarterly Report	Southwest Tech
March 9-10	WTCS Board Meeting	Gateway-Kenosha
Thursday, March 25, 2027 This is Maundy Thursday	Southwest Tech Board Meeting ➤ Quality Teaching & Learning Monitoring Report	Southwest Tech
TBD	Possible Joint Meeting with Foundation and Real Estate	Southwest Tech
TBD	Foundation Boards in conjunction with Scholarship Reception	Wisconsin Dells
TBD	WTCS Student Ambassador Banquet	Wisconsin Dells
TBD	District Boards Association – Spring Meeting	Wisconsin Dells
Friday & Saturday, April 23-24, 2027	Southwest Tech Board Retreat & Meeting ➤ Review Board ENDS Statements & College Goals, including College Health Indicators ➤ President’s Evaluation & Contract	TBD
TBD	Real Estate Foundation Board Meeting	Southwest Tech
TBD	Foundation Board Meeting	Southwest Tech
May 18	WTCS Board Meeting	WTCS - Madison
Thursday, May 20, 2027 (3rd Thursday of month)	Southwest Tech Board Meeting ➤ Proposed Budget ➤ State of the College ➤ Foundation Quarterly Report ➤ Real Estate Foundation Quarterly Report ➤ 1 st Reading of revised ENDS Statements ➤ Financial Sustainability Monitoring Report	Southwest Tech
Saturday, May 22	Southwest Tech Graduation	Southwest Tech
Thursday, June 17, 2027 (3rd Thursday of month)	Southwest Tech Board Meeting ➤ Public Budget Hearing/Approval ➤ Approval of revised ENDS Statements	Southwest Tech
Monday, July 12, 2027	Southwest Tech Annual Board Meeting	Southwest Tech

6. College Happenings

D. Other Information Items

Establish Board Agenda Items for Next Meeting

A. Agenda

Proposed Budget, Foundation, and Real Estate Foundation Quarterly Reports

B. Date, Time, & Place

Thursday, May 21, 2026, 6:00 p.m., Southwest Tech, Rm. 430

Adjournment