



# **Southwest Wisconsin Technical College**

## **District Board Meeting**

**Regular Meeting**

**June 18, 2026**

Southwest Tech  
Conference Room 430  
1800 Bronson Boulevard  
Fennimore, WI 53809

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## Annotated Agenda



### **BOARD MEETING NOTICE/AGENDA**

Thursday, June 18, 2026

6:00 p.m. – Budget Hearing

Regular Board Meeting - Immediately Following Budget Hearing  
Southwest Tech, 1800 Bronson Boulevard, Fennimore, WI 53809  
Conference Room 430

### **ANNOTATED AGENDA**

#### **OPEN MEETING**

The following statement will be read: “The June 18, 2026, Southwest Wisconsin Technical College Board regular meeting is called to order. This meeting is open to the public and in compliance with State Statutes. Notice of the meeting has been sent to the press, posted on the College’s website at [www.swtc.edu/about/board/meetings](http://www.swtc.edu/about/board/meetings), posted on campus, at CESA 3, and the Fennimore City Office to make the general public aware of the time, place, and agenda of the meeting.”

#### **A. Roll Call**

#### **B. Reports/Forums/Public Input**

#### **CONSENT AGENDA**

##### **A. Approval of Agenda**

The June 18, 2026, regular board meeting agenda is included in the electronic Board material.

##### **B. Minutes of May 21, 2026, Regular Board Meeting**

The minutes of the May 21, 2026, Board meeting are included with the electronic Board packet.

##### **C. Financial Reports**

###### **1. Purchases Greater than \$2,500**

###### **2. Treasurer’s Cash Balance**

###### **3. Budget Control**

Each report is available electronically within the Board material. Caleb White, Interim President and Vice President for Administrative Services, will be available for questions.

##### **D. Contract Revenue**

Eighteen contracts totaling \$119,645.00, dated May 2026, are presented for Board approval. The Contract Revenue Report is included within the electronic Board packet of materials.

## **E. Personnel Items**

The Personnel Report includes one promotion/transfer and one resignation. The report is included in the electronic Board packet.

## **F. Association of Community College Trustees (ACCT) 2026-27 Membership Renewal**

The 2026-27 Association of Community College Trustees (ACCT) membership fee schedule and renewal invoice for \$3868 are included within the electronic Board packet.

**Recommendation** – *Approve, as presented, the June 18, 2026, Consent Agenda.*

## **OTHER ITEMS REQUIRING BOARD ACTION**

### **A. Approval of 2026-27 Budget**

Caleb will present the 2026-27 budget document at the public hearing before the Board meeting. The budget document is available electronically with all other Board material.

**Recommendation** – *Approve, as presented, the 2026-27 Budget.*

### **B. Designation of Official Newspaper**

Bids were sought for the official College newspaper for legal postings for FY 2027 through FY 2029. A summary of the five bids received is available with the electronic Board material.

**Recommendation:** *Designate The Dodgeville Chronicle as the College's official newspaper for legal postings for FY 2027 through FY 2029 with the following rates: per column inch (pci) of \$5.22 for 1<sup>st</sup> insertion, \$4.02 subsequent, and line rate of \$.6525 for 1<sup>st</sup> insertion, \$.5025 subsequent.*

## **BOARD MONITORING OF COLLEGE EFFECTIVENESS**

### **A. Staffing Update**

Isabelle Manning, Human Resources Manager, will provide an update on College staffing. A summary is included in the electronic packet of materials.

## **INFORMATION AND CORRESPONDENCE**

### **A. Enrollment/FTE Comparison Report and Student Success Scoreboard**

#### **1. Enrollment/FTE Comparison Report**

#### **2. Student Success Scoreboard**

Holly Clendenen, Chief Student Services Officer, and Katie Glass, Chief Communications Officer, will share insights into this month's reports.

### **B. Chairperson's Report**

#### **1. Board Appointment Update**

### **C. Interim College President's Report**

#### **1. Review Board Governance Policy 2.3: Monitoring College Effectiveness**

#### **2. Review Board Governance Policy 2.4: President's Performance Review**

The policies are included in the electronic board packet.

### 3. College Happenings

#### D. Other Information Items

#### ESTABLISH BOARD AGENDA ITEMS FOR NEXT MEETING (ANNUAL MEETING)

##### A. Agenda

1. Oath of Office
2. Election of 2026-27 Board Officers
3. Approval of 2026-27 Signatory Policy
4. Designation of 2026-27 College Legal Counsel
5. Approval of the College's Financial Institution
6. Approval of 3-Year Facilities Plan
7. Approval of 10-Year Facilities and Financing Plan
8. Approval of RFP: Student Housing Software
9. Approval of Program Concept Review: Truck Driving (Program 30-458-1)
10. District Boards Association (DBA) 2026-27 Membership Renewal
11. Designation of SWTC Foundation and Real Estate Foundation Representatives

##### B. Time and Place

Monday, July 13, 2026, Southwest Tech, Room 430

5:30 p.m.: Working Dinner - HLC Preparation

6:00 p.m.: Annual Meeting

#### ADJOURN TO CLOSED SESSION

##### A. Consideration of adjourning to a closed session for the purpose of

1. Discussing a potential legal situation under Wisconsin Statutes Sec. 19.85(1)(g)  
{Conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved.}
2. Discussing the transition of the incoming college president under Wisconsin Statutes Sec. 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}

##### B. Approval of May 21, 2026, Closed Session Minutes

#### RECONVENE TO OPEN SESSION

##### A. Action, if necessary, on Closed Session Items

#### ADJOURNMENT

## **Open Meeting**

The following statement will be read: “The Southwest Wisconsin Technical College Board’s June 18, 2026, regular meeting is called to order. This is open to the public and in compliance with State Statutes. Notice has been sent to the press, posted on the College’s website at [www.swtc.edu/about/board/meetings](http://www.swtc.edu/about/board/meetings), and posted on campus, CESA 3, and the Fennimore City Office in an attempt to make the general public aware of the time, place, and agenda.”

### **A. Roll Call**

### **B. Reports/Forum/Public Input**

## **Consent Agenda**

### **A. Approval of Agenda**



### **BOARD MEETING NOTICE/AGENDA**

Thursday, June 18, 2026

6:00 p.m. – Budget Hearing

Regular Board Meeting - Immediately Following Budget Hearing  
Southwest Tech, 1800 Bronson Boulevard, Fennimore, WI 53809  
Conference Room 430

### **AGENDA**

#### **OPEN MEETING**

The following statement will be read: “The June 18, 2026, Southwest Wisconsin Technical College Board regular meeting is called to order. This meeting is open to the public and in compliance with State Statutes. Notice of the meeting has been sent to the press, posted on the College’s website at [www.swtc.edu/about/board/meetings](http://www.swtc.edu/about/board/meetings), posted on campus, at CESA 3, and the Fennimore City Office in an attempt to make the general public aware of the time, place, and agenda of the meeting.”

#### **A. Roll Call**

#### **B. Reports/Forums/Public Input**

#### **CONSENT AGENDA**

##### **A. Approval of Agenda**

##### **B. Minutes of May 21, 2026, Regular Board Meeting**

##### **C. Financial Reports**

##### **1. Purchases Greater than \$2,500**

- 2. Treasurer's Cash Balance
- 3. Budget Control
- D. Contract Revenue
- E. Personnel Items
- F. Association of Community College Trustees 2026-27 Membership Renewal

**OTHER ITEMS REQUIRING BOARD ACTION**

- A. Approval of 2026-27 Budget
- B. Designation of Official Newspaper

**BOARD MONITORING OF COLLEGE EFFECTIVENESS**

- A. Staffing Update

**INFORMATION AND CORRESPONDENCE**

- A. Enrollment/FTE Comparison Report and Student Success Scoreboard
  - 1. Enrollment/FTE Comparison Report
  - 2. Student Success Scoreboard
- B. Chairperson's Report
  - 1. Board Appointment Update
- C. Interim College President's Report
  - 1. Review Board Governance Policy 2.3: Monitoring College Effectiveness
  - 2. Review Board Governance Policy 2.4: President's Performance Review
  - 3. College Happenings
- D. Other Information Items

**ESTABLISH BOARD AGENDA ITEMS FOR NEXT MEETING (ANNUAL MEETING)**

- A. Agenda
  - 1. Oath of Office
  - 2. Election of 2026-27 Board Officers
  - 3. Approval of 2026-27 Signatory Policy
  - 4. Designation of 2026-27 College Legal Counsel
  - 5. Approval of the College's Financial Institution
  - 6. Approval of 3-Year Facilities Plan
  - 7. Approval of 10-Year Facilities and Financing Plan
  - 8. Approval of RFP: Student Housing Software
  - 9. Approval of Program Concept Review: Truck Driving (Program 30-458-1)
  - 10. District Boards Association (DBA) 2026-27 Membership Renewal
  - 11. Designation of SWTC Foundation and Real Estate Foundation Representatives
- B. Time and Place
  - Monday, July 13, 2026, Southwest Tech, Room 430
  - 5:30 p.m.: Working Dinner - HLC Preparation
  - 6:00 p.m.: Annual Meeting

### **ADJOURN TO CLOSED SESSION**

- A. Consideration of adjourning to a closed session for the purpose of
  - 1. Discussing a potential legal situation under Wisconsin Statutes Sec. 19.85(1)(g) {Conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved.}
  - 2. Discussing the transition of the incoming college president under Wisconsin Statutes Sec. 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}
- B. Approval of May 21, 2026, Closed Session Minutes

### **RECONVENE TO OPEN SESSION**

- B. Action, if necessary, on Closed Session Items

### **ADJOURNMENT**

{Facilities at Southwest Tech are handicap accessible. For all accommodations, call 608-822-2632 or e-mail [disabilityservices@swtc.edu](mailto:disabilityservices@swtc.edu).}

## ***B. Minutes of May 21, 2026, Regular Board Meeting***



### **MINUTES OF RETREAT AND REGULAR MEETING OF THE BOARD OF DIRECTORS OF SOUTHWEST WISCONSIN TECHNICAL COLLEGE MAY 21, 2026**

The Southwest Wisconsin Technical College District Board held a regular meeting on May 21, 2026, in room 430 on the District Campus, 1800 Bronson Boulevard, Fennimore, Grant County, Wisconsin. The meeting was called to order at 6:02 p.m.

The following members were present:

David Blume, Chuck Bolstad, Theresa Braudt, Kent Enright, Jeanne Jordie, Chris Prange, Don Tuescher, Steve Williamson, Jane Wonderling (arrived at 6:07 p.m.)

Absent: N/A

Others present for all, or a portion of the meeting, included:

Caleb White, Interim President and Vice President for Administrative Services, and College Staff: Heath Ahnen, Josh Bedward, Karen Campbell, Holly Clendenen, Dennis Cooley, Katie Glass, Mandy Henkel, Dan Imhoff, Cynde Larsen, Isabelle Manning, Lori Needham, Stacia Stephenson, Krista Weber

Jeremy Pickard, PhD, Vice Chancellor of Academic Affairs, Eastern Iowa Community Colleges, and incoming President of SWTC, effective July 1, 2026

Chairperson Prange called the meeting to order. Proof of notice was given as to the time, place, and purpose of the meeting. The following is the official agenda:



## **DISTRICT BOARD MEETING NOTICE/AGENDA**

Thursday, May 21, 2026

1800 Bronson Boulevard, Fennimore, WI 53809

6:00 p.m., Room 430

### **AGENDA**

#### **OPEN MEETING**

The following statement will be read: "The Southwest Wisconsin Technical College District Board's May 21, 2026, regular meeting is called to order. This is open to the public and in compliance with State Statutes. Notice has been sent to the press, posted on the College's website at [www.swtc.edu/about/board/meetings](http://www.swtc.edu/about/board/meetings), and posted on campus, CESA 3, and the Fennimore City Office in an attempt to make the general public aware of the time, place, and agenda."

- A. Roll Call
- B. Reports/Forum/Public Input

#### **CONSENT AGENDA**

- A. Approval of Agenda
- B. Approval of April 23, 2026, Retreat and Regular Board Meeting Minutes
- C. Financial Reports
  - 1. Purchases Greater than \$2,500
  - 2. Treasurer's Cash Balance
  - 3. Budget Control
- D. Contract Revenue
- E. Personnel Items

#### **OTHER ITEMS REQUIRING BOARD ACTION**

- A. Approval of Bid: 1704 Heating and Cooling Addition (2627-01)
- B. Approval of Bid: 1600 Flooring (2627-03)
- C. Approval of 2026-2027 Compensation Recommendation

- D. Approval of Dodgeville Family Chiropractic, S.C. Lease (Dodgeville Outreach Lease)
- E. Approval of City of Darlington Lease (Darlington Outreach Lease)
- F. Approval of Program Concept Review: Diagnostic Medical Sonography (Program 10-526-2)
- G. Approval of 2026-2027 Board Monitoring Schedule/Calendar

**BOARD MONITORING OF COLLEGE EFFECTIVENESS**

- A. 2026-27 Budget Update
- B. Wisconsin Tax Incremental Financing (TIF) & Tax Incremental District (TID) Review
- C. 2024-2025 Graduate Survey Results
- D. Higher Learning Commission Comprehensive Evaluation – Board Preparation
- E. Staffing Update
- F. SWTC Foundation FY26 3<sup>rd</sup> Quarter Report
- G. SWTC Real Estate Foundation FY26 3<sup>rd</sup> Quarter Report

**INFORMATION AND CORRESPONDENCE**

- A. FTE Comparison Report and Student Success Scoreboard
  - 1. FTE Comparison Report (2025-2026)
  - 2. FTE Comparison Report (2026-2027)
  - 3. Student Success Scoreboard
- B. Chairperson’s Report
  - 1. 2026 WTCS Ambassador Banquet
  - 2. Presidential Transition Update
- C. Interim College President’s Report
  - 1. Review Board Governance Policy 2.1: President’s Responsibilities
  - 2. Review Board Governance Policy 2.2: Delegation to the President
  - 3. ACCT Leadership Conference – Proposal Submission
  - 4. DBA Award Nominations
  - 5. ACCT Award Nominations
  - 6. College Happenings
- D. Other Information Items

**ESTABLISH BOARD AGENDA ITEMS FOR NEXT MEETING**

- A. Agenda
  - 1. 2025-2026 Public Budget Hearing and Approval
- B. Time and Place
  - 6:00 p.m. on Thursday, June 18, 2026, at Southwest Tech, Room 430

**ADJOURN TO CLOSED SESSION**

- A. Consideration of adjourning to a closed session for the purpose of
  - 1. Discussing the transition of the incoming college president under Wisconsin Statutes Sec. 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}

2. Discussing the Interim President's Evaluation under Wisconsin Statutes Sec. 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}
3. Discussing a potential legal situation under Wisconsin Statutes Sec. 19.85(1)(g) {Conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved.}

B. Approval of April 23, 2026, Closed Session Minutes

**RECONVENE TO OPEN SESSION**

A. Action, if necessary, on Closed Session Items

**ADJOURNMENT**

{FACILITIES AT SOUTHWEST TECH ARE ACCESSIBLE TO PEOPLE WITH DISABILITIES. FOR ALL ACCOMMODATIONS, CALL 608-822-2632 OR E-MAIL [DISABILITYSERVICES@SWTC.EDU](mailto:DISABILITYSERVICES@SWTC.EDU).}

Items reviewed under the Consent Agenda, included the May 21, 2026, agenda; the April 23, 2026, meeting minutes; financial reports; nine contracts totaling \$25,735 in April 2026; Employment Recommendations for Rachel Preuschl, Child Care Aide; Jacob Johnson, Workforce Development & Employment Engagement Coordinator; Transfer of Natalie Leffler to Testing Specialist; Resignations of Adam Phillips, Foundation Development Officer; Amy Seeboth-Wilson, Director of Grants; Danielle Carlson, Academic Success Coach; Alexa Chiefari, Communication Instructor; and the retirement of Dennis Cooley, Executive Director of Advancement. Mr. Blume moved, seconded by Ms. Jordie, to approve the May 21, 2026, Consent Agenda, as presented. Motion adopted.

Josh Bedward, Director of Facilities, summarized the bidding process and recommendation for the 1704 Heating and Cooling Addition Project. The public opening of the bids was on May 5, 2026, with three vendors submitting proposals. The recommended vendor was determined to be Gronen Restoration of Dubuque, IA. Mr. Tuescher moved, seconded by Mr. Enright, to award the contract for the 1704 Heating and Cooling Addition Project to Gronen Restoration of Dubuque, IA, in the amount of \$199,000. Motion carried.

The bidding process and summary of bids for Building 1600's Flooring Replacement were given by Mr. Bedward. The public opening of bids was held on April 21, 2026, with six vendors submitting proposals. The recommended vendor was determined to be Coyle Contract, Madison, WI. Mr. Tuescher moved, seconded by Ms. Braudt, to award the contract for Building 1600's Flooring Replacement to Coyle Contract, Madison, WI, in the amount of \$186,305. Motion carried.

Caleb White, Interim President and Vice President for Administrative Services, presented to the Board the 2026-2027 Compensation Recommendation as follows:

- 2.63% base wage increase for all regular benefited employees, plus market/band reclass adjustments reflective on the first payroll in July 2026.
- Increase employee premium share for both the health and dental voluntary benefits to 12% reflective on the first payroll in July 2026.

After discussion, Mr. Enright moved, seconded by Ms. Jordie, to approve the 2026-2027 compensation proposal as recommended: 1) 2.63% base wage increase for all regular benefited employees, plus market/band reclass adjustments reflective on the first payroll in July 2026 and 2) Increase employee premium share for both the health and dental voluntary benefits to 12% reflective on the first payroll in July 2026. Upon roll call vote, all members voted in the affirmative to approve the 2026-2027 benefits recommendation as presented: Mr. Blume, Mr. Bolstad, Ms. Braudt, Mr. Enright, Ms. Jordie, Mr. Tuescher, Mr. Williamson, Ms. Wonderling, and Mr. Prange. The motion carried.

A lease agreement and recommendation for the Dodgeville Outreach Site located at 1206 N. Johns Street, Dodgeville, WI., were presented by Dan Imhoff, Executive Director of Facilities, Safety & Security. Mr. Blume moved, seconded by Mr. Tuescher, to approve the lease agreement between Dodgeville Chiropractic and Wellness Center for Southwest Tech to lease 600 square feet of educational space located at 1206 N. Johns Street, Dodgeville, WI, for \$820 per month from July 1, 2026, through June 30, 2027.

Motion adopted.

Mr. Imhoff presented a lease agreement and recommendation for the Darlington Outreach Site located at 627 Main Street, Dodgeville, WI. Mr. Williamson moved, seconded by Mr. Enright, to approve the lease agreement between the City of Darlington for Southwest Tech to lease 840 square feet of educational space located at 627 Main Street, Darlington, WI, from July 1, 2026, through June 30, 2027, for a total amount of \$1220. Motion carried.

A Concept Review for an Associate Degree of Applied Science Diagnostic Medical Sonography (Program 10-526-2) was presented by Cynde Larsen, Chief Academic Officer and Executive Dean. The proposed 100% face-to-face program will prepare students for abdominal, OB/GYN, vascular ultrasound, and introductory echocardiography. Mr. Bolstad moved, seconded by Ms. Braudt, to approve a Concept Review for an Associate Degree in Applied Science Diagnostic Medical Sonography (Program 10-526-2). The next step in the process will be review and approval by the Wisconsin Technical College System's District Board.

The Board reviewed a draft of the 2026–2027 Board Monitoring schedule/Calendar at its March and April meetings. Mr. White and Lori Needham, Executive Assistant, provided updates reflecting minor scheduling adjustments, which have since been incorporated. As in prior years, it was noted that modifications may be made throughout the year as needed. Mr. Enright moved, seconded by Mr. Tuescher, to approve the 2026–2027 Board Monitoring Schedule/Calendar as presented. Motion adopted.

Mr. White presented an overview of the FY2027 Budget, including the College's six Fund Accounts: General, Special (Operational and Non-Aidable), Trust, Capital Projects, Debt Service, Enterprise (Auxiliaries), and Internal Service. The final budget numbers will be presented at the public hearing before the June 18, 2026, Board meeting, with the budget on the agenda for final approval.

Karen Campbell, Compliance Officer, reviewed the statutory requirements and local context of incremental tax financing and districts (TIFs and TIDs). The College's participation in Joint Review Boards (which review, approve, and ensure legal compliance) ensures that economic development decisions account for the College's long-term fiscal interests. The Southwest Tech district currently includes 45 active TIDs across 23 municipalities.

Mandy Henkel, Executive Director of College Effectiveness/Accreditation, briefed on the results of the 2024-2025 Graduate Survey. The survey's response rate was 72% and influences the College Health Indicators' #3 Year-to-Year Graduate Wage Growth & #4 Five-Year Wage Growth.

Ms. Henkel brought forth the proposed schedule for the Board's preparation for the November 30 - December 1, 2026, Higher Learning Commission Comprehensive Evaluation Visit. The Board was in favor of the proposal with the preparation/overview before Board meetings, July through November.

The College Staffing Report was given by Krista Weber, Chief Human Resources Officer. Updates on postings and interview processes were summarized.

The Southwest Tech Foundation FY26 3rd quarter report was summarized by Dennis Cooley, Executive Director of Advancement, and Stacia Stephenson, Director of Foundation. Southwest Tech Chargers Day of Giving is planned for September 23, 2026. A variety of fun activities and celebrations will take place throughout the day to showcase Southwest Tech, highlight the incredible impact of donor generosity, and share stories of how philanthropy impacts the lives of our students and strengthens our programs.

Mr. Cooley and Ms. Stephenson summarized the Southwest Tech Real Estate Foundation FY26 3rd quarter report. Highlights include: a lot was purchased in Fennimore for a possible future housing project, a description of the Building Trades Carpentry housing project in Lancaster, and an update on the Dodgeville project on the corner of Highways 18 and 23.

Ms. Glass provided a summary of the FTE Comparison reports. The 2025-2026 report indicates a decrease of .4% FTE and a 1.6% increase in headcount compared to last year at this time. The 2026-2027 report indicates a decrease of 2.8% FTE and 12% increase in headcount compared to last year at this time.

Holly Clendenen, Chief Student Services Officer, highlighted the Student Success Scoreboard, noting this month's data shows 91% of active program students have a student success plan, and 66% of program students have a complete plan.

Items reviewed under the Chairperson's Report:

- A recording of the message delivered by Southwest Tech's State Student Ambassador, Edwin Garmendia, will be emailed to the Board members. The speech was from the WTCS Ambassador Banquet this past April.
- An update of the incoming president's transition included a brief overview of Dr. Pickard's calendar. During his first weeks on campus, he will be engaged with visits to the community, donors, business partners, and staff.

Items reviewed under the Interim College President's Report:

- A review of *Board Governance Policy 2.1: President's Responsibilities and Policy 2.2: Delegation to the President*. There were no suggestions for edits.
- A proposal to present at this fall's ACCT Leadership Conference was recently submitted. The governing board's role in leading student-centered transformational change was the topic of the proposal.
- Recommendations for DBA Award and ACCT Award Nominations were brought forward. The Board showed full support for moving forward with the recommendations.
- A College happening included an update on the current Board appointment process. There is one applicant. The appointment committee's hearing and meeting will be on June 17.
- No other information items were discussed.

Mr. Tuescher moved, seconded by Ms. Enright to adjourn to a closed session to discuss the transition plan for the incoming college president and the interim president's evaluation; per Wis. Stats. 19.85(1)(c) {Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility} and to discuss a potential legal situation per Wisconsin Statutes 19.85(1)(g) {Conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved.} Upon roll call vote, all members voted in the affirmative to move into the closed session: Mr. Blume, Mr. Bolstad, Ms. Braudt, Mr. Enright, Ms. Jordie, Mr. Tuescher, Mr. Williamson, Ms. Wonderling, and Mr. Prange. The motion carried, and the meeting adjourned to a closed session at 7:30 p.m. The Board reconvened into open session at 8:28 p.m.

Without any further business, Ms. Wonderling moved to adjourn the meeting, with Ms. Jordie seconding the motion. The motion was adopted, and the meeting adjourned at 8:28 p.m.

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*Kent Enright, Secretary*

**C. Financial Reports**

**1. Purchases Greater than \$2,500**

**Southwest Wisconsin Technical College  
Purchases Greater Than \$2,500  
For The Period 05/01/2026 - 05/31/2026**

Vendor	Expenditure Invoice #	Description	Amount
DTC	5.29.26 PRIN/INT	Principal and Interest Wire	4,378,249.99
Associated	5.27.2026 PRIN/INT	Principal and Interest Wire	2,217,250.00
Sikich	5.5.26	Health Insurance Premiums	289,565.42
IRS	5.8.26	05.08.26 941 Tax Deposit - 2205	227,647.11
WRS-PR	5/29/2026	05.29.26 WRS Support Contributions	145,870.64
IRS	5/22/2026	941 Tax Deposit - 2205	117,892.61
WI DOR- PR	5/8/2026	05.08.26 WI State Tax Deposit	34,289.92
Fennimore Utilities	5.27.26 Stmt	Utilities	24,307.05
Associated - PAYROLL	5.22.26	05.22.26 HSA	21,970.21
WI DOR- PR	5/22/2026	05.22.26 WI State Tax Deposit	20,347.93
Associated - PR ADMI	05.08.26	05.08.26 HSA Contributions	19,798.75
Great West	5/11/2026	457 Contributions	17,767.08
Great West	5/26/2026	05.22.26 457 Contributions	15,410.27
Viking Electric	S010279053.002	Acuity Controls	14,386.07
Pioneer Roofing	P4204354	Roof Repair	14,246.00
Kwik Trip	2900118343	March/June Dispenser Advertisign	10,000.00
Bell Lumber	INV-054404	Red Pine - Class 4 - 40 ft Pole	9,840.00
Respondus	SO-44983	License Renewal 7.1-6.30.27	9,245.00
Anthology	ANTH-INV-036507	Managed Services	8,855.00
Husch Blackwell	3975250	Misc/Labor Employment	7,884.00
Delta	5/6/2026	5/6/2026 Weekly Dental Claims	6,203.14
Associated - PR ADMI	5/5/2026 HRA	5.5.26 HRA	5,890.07
Lakeshore Technical	L00016039	Weld Tests	5,578.09
Gordon Flesch	IN15620056	Toners	5,157.21

Vendor	Expenditure Invoice #	Description	Amount
Symetra	5/8/2026	05.08.26 Life Insurance Premiums	5,084.54
Creative Planning	CP183641	AI Training	4,999.00
Grumman	121002	Energy Assessment Technical Support - G	4,900.00
PCARD - WCC	80076	Trapshoot Shirts	4,712.00
4006423	2.17.26 REISSUE	Check reissue	4,656.00
Constellation	4592789	Utilities	4,536.68
Madison National	1768723 5.1.26	Premiums	4,465.78
Boscobel Dial	547858	Legals	4,078.36
Fennimore Times	548404	EMT	4,054.33
Fennimore Times	217264	Board Member position	4,027.86
Hinge Properties	June '26 Rent	Rent	3,941.53
TIAA	5/22/2026	05.22.26 403b Contributions	3,725.85
TIAA	5/8/2026	05.08.26 403b Contributions	3,725.85
Amazon	1HYP-4HJ1-7PDW	supplies	3,638.10
PCARD - Blackburn	in0032307	Field Plot Signs	3,264.20
Access Resource	20260273	Sign Language Interpreter	3,204.00
Access Resource	20260251	Sign Language Interpreter	3,204.00
Arthur J Gallagher R	6129025	Package	2,976.00
Faculty Student Asso	2026 Golf	Golf Championship	2,860.00
Access Resource	20260294	Contracted Services - Misc	2,714.50
eCampus.com	6557-260531-2639	Book Vouchers	2,662.36
PCARD - SHRM	CS3029128	Registration	2,595.00
Access Resource	20260236	Sign Language Interpreter	2,581.00
Shopping News	5.14.26 STmt	EMT Classes	2,513.26
<b>Total</b>			<b>\$89,120.20</b>

Vendor	Bank Withdrawals Transaction Date	Audit Trail	Amount
U.S. BANK AUTOPAY	5/6/2026	GNJL015359	71,355.03
U.S. BANK AUTOPAY	5/20/2026	GNJL015362	25,163.79
Total N/A		N/A	\$96,518.82

Payroll Period	Payroll Date	Audit Trail	Amount
05/08/2026 Payroll	5/8/2026	2026100	\$559,777.69
5/22/2026 Payroll	5/22/2026	2026110	\$374,441.12
Total Payroll			\$934,218.81

**Total Purchases Greater than \$2,500: \$1,119,857.83**

## 2. Treasurer's Cash Balance

Southwest Wisconsin Technical College Report of Treasurers Cash Balance 5/31/2026			
Fund	Receipts	Expenses	Net Cash Change-month
1 General	\$293,805	\$2,123,556	-\$1,829,751
2 Special Revenue	\$0	\$0	\$0
3 Capital Projects	\$15,609	\$16,707	-\$1,098
4 Debt Service	\$0	\$6,595,500	-\$6,595,500
5 Enterprise	\$81,482	\$73,712	\$7,770
6 Internal Service	\$324,723	\$315,069	\$9,654
7 Financial Aid/Activities	\$19,587	\$61,511	-\$41,924
<b>Total</b>	<b>735,206.00</b>	<b>9,186,055.00</b>	<b>-\$8,450,849</b>
Bank Account	EOM Cash Balances		
-Midwest One Operating 0356	\$350		
-Midwest One Investment 7167	\$1,675,906		
-Cash on Hand	\$2,700		
-Local Government Investment Pool	\$12,982,947		
<b>Ending Cash/Investment Balance</b>	<b>\$14,661,903.48</b>		

### 3. Budget Control

Southwest Wisconsin Technical College YTD Summary for Funds 1-7 For 11 Months ended May 31, 2026							
Fund	2025-26 Budget	2025-26 YTD Actual	2025-26 Percent	2024-25 Percent	2023-24 Percent	2022-23 Percent	2021-22 Percent
General Fund Revenue	26,823,700.00	\$22,652,011.56	84.45%	82.54%	93.29%	86.46%	82.20%
General Fund Expenditures	27,283,200.00	\$22,712,501.51	83.25%	82.51%	89.35%	88.55%	79.50%
Capital Projects Fund Revenue	4,075,000.00	\$4,900,858.17	120.27%	86.65%	74.42%	105.59%	98.74%
Capital Projects Fund Expenditures	4,000,000.00	\$1,611,568.96	40.29%	33.39%	75.04%	46.54%	4.62%
Debt Service Fund Revenue	6,860,000.00	\$4,748,595.55	69.22%	64.75%	68.52%	70.43%	73.97%
Debt Service Fund Expenditures	6,946,500.00	\$6,949,199.99	100.04%	36.88%	99.68%	100.28%	87.49%
Enterprise Fund Revenue	2,330,000.00	\$2,087,363.20	89.59%	93.24%	152.13%	76.69%	117.17%
Enterprise Fund Expenditure	2,400,000.00	\$1,428,539.44	59.52%	63.27%	75.58%	74.07%	142.73%
Internal Service Fund Revenue	4,455,000.00	\$3,407,889.47	76.50%	73.61%	77.50%	80.59%	82.09%
Internal Service Fund Expenditures	4,455,000.00	\$3,501,406.07	78.59%	79.20%	77.38%	91.54%	72.00%
Trust & Agency Fund Revenue	9,100,000.00	\$6,488,875.07	71.31%	79.04%	60.74%	7.24%	79.54%
Trust & Agency Fund Expenditures	9,125,000.00	\$7,063,413.96	77.41%	84.57%	84.69%	77.67%	75.28%
<b>Grand Total Revenue</b>	<b>53,643,700.00</b>	<b>\$44,285,593.02</b>	<b>82.56%</b>	<b>79.84%</b>	<b>82.75%</b>	<b>83.63%</b>	<b>83.19%</b>
<b>Grand Total Expenditures</b>	<b>54,209,700.00</b>	<b>\$43,266,629.93</b>	<b>79.81%</b>	<b>72.60%</b>	<b>86.83%</b>	<b>84.19%</b>	<b>78.56%</b>

**D. Contract Revenue**

There were eighteen contracts totaling \$119,645.00 in May 2026 being presented for Board approval:

2025-2026 CONTRACTS										
5/1/2026 to 5/31/2026										
Contract Holder	Contract #	Service Provided	Contact	Number Served	Price	Exchange of	Indirect Cost	Indirect Cost	Indirect Cost	
						Services (Instructional Fees Waived)	Factor: On-Campus	Factor: Off-Campus	Factor: Waiver	
WI Department of Corrections-PDC	03-2026-0035-I-32	Equipment Safety	Dennis Cooley	7	\$ 8,500.00	No		X		
WI Department of Corrections-PDC	03-2026-0035-I-32	FCAW Carbon Steel (Gas Shielded)	Dennis Cooley	7	\$ 8,500.00	No		X		
WI Department of Corrections-PDC	03-2026-0035-I-32	FCAW Equipment	Dennis Cooley	7	\$ 8,500.00	No		X		
WI Department of Corrections-PDC	03-2026-0035-I-32	GMAW Carbon Steel (S Process)	Dennis Cooley	7	\$ 8,500.00	No		X		
WI Department of Corrections-PDC	03-2026-0035-I-32	GMAW Carbon Steel (Spray Transfer)	Dennis Cooley	7	\$ 8,500.00	No		X		
WI Department of Corrections-PDC	03-2026-0035-I-32	GMAW Equipment	Dennis Cooley	7	\$ 8,500.00	No		X		
WI Department of Corrections-PDC	03-2026-0035-I-32	Blueprint Reading Welding I	Dennis Cooley	7	\$ 8,500.00	No		X		
WI Department of Corrections-PDC	03-2026-0035-I-32	AWS Certification Test	Dennis Cooley	7	\$ 3,400.00	No		X		
USA Clay Target League	03-2026-0067-T-42	Wisconsin League Director Duties - April	Caleb White		\$ 500.00	No		X		
Shullsburg School District	03-2026-0083-I-11	Introduction to Psychology	Bri Fortney	9	\$ 5,600.00	No		X		
North Crawford Ambulance Service	03-2026-0100-I-42	EMT Refresher	Kris Schoville	13	\$ 4,750.00	No		X		
Lactalis	03-2026-0113-I-41	Safety NFPA 70E Arc Flash (DOE Grant)	Dennis Cooley	31	\$ 8,600.00	No		X		
Platteville School District	03-2026-0115-I-11	ECE: Infant and Toddler	Bri Fortney	9	\$ 6,250.00	No		X		
Platteville School District	03-2026-0115-I-11	ECE: Child Development	Bri Fortney	16	\$ 9,950.00	No		X		
Minnesota Telecom Alliance	03-2026-0121-I-41	Leadership Academy 36	Dennis Cooley	12	\$ 10,740.00	No		X		
Kanokla Telecom	03-2026-0124-I-41	Leadership Academy 36	Dennis Cooley	4	\$ 3,580.00	No		X		
Lactalis	03-2026-0125-I-41	Leadership Academy 12 Power Skills	Dennis Cooley	10	\$ 4,925.00	No		X		
Seneca First Responders	03-2026-0126-I-42	First Responder Refresher	Kris Schoville	15	\$ 1,850.00	No		X		
<b>Totals</b>	<b>Number Served</b>	<b>Price</b>								
TOTAL of all Contracts	175	\$ 119,645.00								
Exchange of Services	-	-								
For Pay Service	175	\$ 119,645.00								

**E. Personnel Items**

The June 2026 Personnel Report includes one promotion/transfer and one resignation:



**June 2026 Personnel Report**  
**Presented on June 18, 2026**

**Employment: New Hire**

Name:	
Title:	
How many applicants & interviewed:	
Start Date:	
Salary/Wages:	
Classification:	
Education and/or Experience:	

**Promotions / Transfer**

<b>Employee</b>	<b>New Position</b>
Joe Carl (Part-Time)	Drivers Education Coordinator

**Retirements / Resignations**

<b>Employee &amp; Date</b>	<b>Position</b>
Vicky Rundle (June 30, 2026)	Academic Lead/Nursing Instructor

**F. Association of Community College Trustees (ACCT) 2026-27 Membership Renewal**

The 2026-27 Association of Community College Trustees (ACCT) membership fee schedule and renewal invoice are included within the electronic Board packet. The fee remains the same as last year's at \$3868.00.



Association of Community College  
Trustees  
P.O. Box 98354  
Washington, D.C 20090-8300

**Customer #: 000036350**

Jason S Wood Ph.D.  
Southwest Wisconsin Technical College  
1800 Bronson Blvd  
Fennimore, Wisconsin 53809-9778  
United States

**Invoice**

Invoice #: I-128860  
Invoice Date: 05/13/2026  
Invoice Terms: Net 30

Description	Quantity	Price	Discount	Amount
ACCT Membership 7/1/2026 - 6/30/2027	1	\$3,868.00	0	\$3,868.00

ACCT offers three convenient payment options:

- Pay Online by credit card** at [www.acct.org](http://www.acct.org). Click on "Member Portal and Online Shop". You will need to log in with your email address and password.
- Pay by Mail:** Return a copy of your invoice with your payment by mail to ACCT, P.O. Box 98354, Washington, DC 20090-8300
- Pay by ACH:** Bank: Capital One, ABA: 065000090 Acct # 4670308369

Invoice Total	\$3,868.00
Taxes	\$0.00
Amount Paid	\$0.00
<b>PLEASE PAY</b>	<b>\$3,868.00</b>

-----  
PLEASE DETACH AND REMIT WITH YOUR PAYMENT

Invoice #: I-128860

Customer#:000036350

Jason S Wood Ph.D.  
Southwest Wisconsin Technical College  
1800 Bronson Blvd  
Fennimore, Wisconsin 53809-9778  
United States

Select Payment Method	
<input type="checkbox"/>	Check Enclosed
Card Provider _____	Exp Date ____ / ____
Card # _____	CVV _____
Card Holder's Name _____	
Card Holder's Signature _____	

Remit Payment To:

**Association of Community College Trustees**  
P.O. Box 98354, Washington, D.C 20090-8300



1101 17th Street NW, Suite 300, Washington, DC 20036  
866.895.ACCT (2228) | 202.775.4667 | f 202.223.1297

The Voice of Community College Leaders

Twitter @CCTrustees | www.acct.org

SWTC Fall Semester 2025  
(or Fall semester Fy2026)  
Fulltime and Part time enrollment =  
3412

**2026-2027 MEMBERSHIP DUES FEE  
SCHEDULE REGULAR VOTING MEMBERS**

Fall Headcount (2026)* (for credit, full & part-time)	U.S. Annual Dues (as of July 1, 2026)	International/Canadian Annual Dues (90% of U.S.)
0 – 1,000	\$2,579	\$2,321
→ 1,001 – 4,000	\$3,868	\$3,481
4,001 – 6,000	\$5,147	\$4,632
6,001 – 8,000	\$6,444	\$5,799
8,001 – 10,000	\$7,076	\$6,368
10,001 – 15,000	\$7,745	\$6,970
15,001 – 20,000	\$8,379	\$7,541
20,001 – 30,000	\$9,007	\$8,107
30,001 – 40,000	\$9,676	\$8,708
40,001+	\$10,319	\$9,287

**\*\*Annual fees for membership are based on total headcount for credit (full and part-time) for the most recent fall term registration. Fees are due no later than July 1<sup>st</sup> of each year.**

**INTERNATIONAL/CANADIAN**

International/Canadian members enjoy the same privileges and benefits as U.S. members, except for federal advocacy efforts (10% of ACCT budget), therefore the dues of International and Canadian members are set at 90% of U.S. dues.

**ASSOCIATE MEMBERS (Non-Voting)**

An individual or organization is eligible to become an Associate Member of the Association with the approval of the Board of Directors. Associate Members are non-voting members. There are two different categories of entities eligible to become Associate Members:

- 1) State associations, state agencies, and other entities except those described in #2 below. Annual Dues: \$500
- 2) Accredited **not-for-profit** community-based postsecondary educational institutions that primarily offer programs other than baccalaureate, graduate and professional degrees, without a local governing board and under the authority of a statewide governing board that is not a voting member of ACCT. Annual Dues: \$1,000.

With the exception of association voting rights, Associate Members enjoy the same membership privileges and benefits as voting members of ACCT.

**Recommendation** – Approve, as presented, the June 18, 2026, Consent Agenda.

## **Other Items Requiring Board Action**

### **A. Approval of 2026-27 Budget**

Caleb will present the 2026-27 budget document at the public hearing before the Board meeting. The budget document follows.

**Recommendation** – *Approve, as presented, the 2026-27 Budget.*

**JULY 1, 2026-  
JUNE 30, 2027**

# **BUDGET**

**Southwest Wisconsin  
TECHNICAL COLLEGE**

**HIRED BEFORE GRADUATION**

**CADEN**

**POLICE OFFICER  
LANCASTER POLICE  
DEPARTMENT**



## Southwest Wisconsin Technical College District 2026-2027 Budget

The Board is comprised of nine members (two employer members, two employee members, three additional members, one elected official member and one school district administrator). The Board is appointed by the K-12 School Board Chairpersons within the District and is confirmed by the Wisconsin Technical College System Board. The members are appointed for staggered three-year terms and elect a Chairperson, Vice Chairperson, Secretary and Treasurer for a one-year term.

### Board Members

The members of the Board and the expiration of their respective terms of office are as follows:

Board Members	Position / Residence	Expiration of Term
Charles Bolstad	Additional Member (North) Viroqua	June 2028
Theresa Braudt	Employer Member (North) Bagley	June 2028
Kent Enright	Employee Member (South) Mineral Point	June 2027
Jeanne Jordie	Employee Member (North) Prairie du Chien	June 2028
Vacant	Additional Member (At Large)	June 2029
Chris J. Prange	Additional Member (South) Lancaster	June 2029
Don Tuescher	Employer (South) Darlington	June 2027
Steve Williamson	Elected Official (At Large) Blue River	June 2029
Jane Wonderling	School District Administrator Fennimore	June 2027

## Administration

The District Board is empowered to employ a President to conduct the District's day-to-day operations. Dr. Jeremy Pickard will become the President effective July 1, 2026. Dr. Pickard previously served as the Vice Chancellor for Academic Affairs at Eastern Iowa Community College in Davenport, IA. The other administrative team members are listed below:

<u>Name</u>	<u>Title</u>	<u>Years of Service</u>
Caleb White	Vice President for Administrative Services	22.0
Cynde Larsen	Chief Academic Officer	22.0
Krista Weber	Chief Human Resources Officer	11.5
Holly Clendenen	Chief Student Services Officer	11.0
Katie Glass	Chief Communications Officer	10.0

Budget prepared by: Caleb White, Vice President for Administrative Services and Kelly Kelly, Controller.



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**JULY 1, 2026-  
JUNE 30, 2027**

# **BUDGET**

Southwest Wisconsin  
TECHNICAL COLLEGE

# **INTRODUCTION**

**HIRED BEFORE GRADUATION**

**LIVIE**

MEDICAL LABORATORY  
TECHNICIAN  
SOUTHWEST HEALTH





June 2026

Dear Southwest Tech Community,

As we embark on the 2026–2027 academic year, I am proud to present the annual budget for Southwest Wisconsin Technical College. This year, we continue to build on the college’s 2025 Aspen Prize for Community College Excellence—the highest national honor recognizing outstanding achievement and performance among America’s community colleges.

This prestigious recognition affirms our unwavering commitment to student success, economic mobility, and workforce readiness. Our mission-driven approach, encapsulated in our promise to "never graduate anyone into poverty," has guided us to realign programs with regional labor market demands, ensuring our graduates are equipped for high-wage, in-demand careers.

Key Outcomes Reflecting Our Stewardship of Public Funds:

- **Graduation and Transfer Rates:** Our graduation rate stands at 54%, nearly 20 percentage points above the national community college average of 35%. Additionally, 58% of our students graduate or transfer to a four-year university, compared to the national rate of 39%.
- **Economic Mobility:** Five years post-completion, Southwest Tech graduates earn nearly \$14,000 more than the average new hire in our region, demonstrating the tangible return on investment for our students and community.
- **Equity in Outcomes:** For Pell Grant recipients, our graduation rate is 55%, significantly surpassing the national average of 29% for this demographic.

These outcomes are a testament to the effective use of taxpayer dollars, enabling us to deliver high-quality education and training that meets the needs of both students and employers in our region.

Strategic Investments in the 2026–2027 Budget:

1. **Program Development:** Continued investment in high-demand fields such as healthcare, information technology, and advanced manufacturing to align with regional workforce needs.
2. **Student Success Initiatives:** Expansion of personalized student success plans, encompassing academic advising, career planning, and financial guidance, to support students from enrollment through graduation and beyond.
3. **Sustainability and Learning Lab Upgrades:** Implementation of energy-efficient upgrades and upgrading learning labs to better meet the need core and expanding programming.

We extend our deepest gratitude to our dedicated faculty and staff, whose commitment to excellence has been instrumental in achieving these outcomes. Their efforts, combined with the support of our community partners and stakeholders, have positioned Southwest Tech as a national leader in community college education.

Thank you for your continued support and investment in Southwest Tech. Together, we are transforming lives and strengthening our communities through education.

Sincerely,

A handwritten signature in black ink that reads "Caleb J. White".

Caleb J. White  
Interim President/Vice President for Administrative Services

A handwritten signature in black ink that reads "Chris J. Prange".

Chris J. Prange  
District Chairperson

## College Mission

Southwest Wisconsin Technical College provides education and training opportunities responsive to students, employers, and communities.

## College Vision

Southwest Wisconsin Technical College will be a preferred provider of education, source of talent, and place of employment in the region. We at the College change lives by providing opportunities for success.

## College Purposes

1. Provide apprenticeship, certificate, technical diploma, and associate degree programs that respond to District workforce needs and prepare students for family-sustaining jobs and career advancement.
2. Provide customized training, retraining, and technical assistance to businesses, industries, and individuals that foster economic development and the expansion of employment opportunities.
3. Collaborate with schools to provide K-12 students opportunities to explore college and career options as well as to enhance their preparation for postsecondary education and employment.
4. Provide career pathways and collegiate transfer opportunities programs that enable graduates to continue their education.
5. Provide continuing education opportunities to enhance the occupational knowledge and skills of District workers and residents.
6. Provide Adult Basic Education, GED/HSED, bridge, and other programs that help unskilled or low-skilled individuals prepare for work, postsecondary education, or career advancement.
7. Provide education and services, which address barriers created by stereotyping and discriminating and assist minorities, women and the handicapped or disadvantaged to participate in the work force and the full range of technical college programs and activities.
8. Provide community services and avocational **OR** self-enrichment activities.

## College Values

**Inclusivity.** We provide a welcoming environment that promotes respect for all members of the college community. We commit to learning about our differences and commonalities to better appreciate the value of each person. We empower the college community to cultivate connections and defend the dignity and humanity of all. We expect all members of our college community to live our Charger Respect Pledge.

**Learning.** We work together to make high-quality, affordable education accessible to our diverse population. We help students develop the knowledge, skills, and attitudes needed to contribute to an inclusive workforce and community success. Through partnerships, we seek opportunities to improve lives.

**Integrity.** We promote a cohesive culture that is based on honesty, professionalism, trust, kindness, and respect. We work collaboratively to maintain a healthy environment of clear communication, transparency, and dedication to the mission of Southwest Tech.

**Accountability.** We hold ourselves and our teams responsible for achieving academic and fiscal College goals as established by the District Board. We practice self-awareness and hold each other accountable to recognize and confront biases that impact our thinking, behavior, and performance to realize positive and equitable results.

**Continuous Improvement.** We leverage our rural perspective and progressive entrepreneurial spirit to attract people who strive for excellence in student success through innovation in technology, services, and strategies. We support and promote personal and professional development to exceed industry standards and produce competent and skilled graduates in high-quality, relevant programs essential to our sustainability as a college.

## **Core Abilities**

In cooperation with representatives from business and industry, Southwest Tech faculty and staff have identified six skills that are essential to a person's successful performance on the job. These six core abilities will be evaluated in all programs within the college.

Southwest Tech's core abilities provide graduates with lifelong skills that will assist them in obtaining and keeping a job. Employers have said they prefer to hire and promote person who exhibit the following characteristics.

**Act Professionally** – To act professionally means that an individual recognizes an obligation to conform to the technical and ethical standards of his/her chosen career.

**Communicate Clearly** – To communicate clearly means an individual is able to apply appropriate writing, speaking, and listening skills to precisely convey information, ideas, and opinions.

**Value Learning** – The individual who values learning maintains acquired knowledge and skills, acquires new knowledge and skills quickly, and adapts to technological and workplace changes.

**Work Productively** – To work productively means an individual applies effective work habits and attitudes within a work setting.

**Work Cooperatively** – To work cooperatively means an individual is capable of working with others to complete tasks, solve problems, resolve conflicts, provide information, and offer support.

**Solve Problems** – To solve problems means an individual is able to use all elements of problem solving strategies to generate realistic, practical, and workable solutions.

## **2026-2027 College Budget Process**

The Board shall oversee the development of the annual budget.

The Board will delegate to the President the responsibility to prepare the annual budget, budget reports and detailed schedules as required by state statute and applicable rules.

The College budget process will include the following sequence of activities:

1. The Board will annually review the College's Vision, Mission, Purposes, Values, financial assumptions (local, state, and federal funds) and other plans and related materials (e.g., strategic plan, capital budgeting plan, debt retirement schedule, etc.).
2. The Board will review the College's prior year's budget experience and discuss major issues and initiatives to be considered over the course of the development of the next year's budget.
3. The Board will review the budget process calendar, which includes the timetables for completion of the budget process in November.
4. The Board will review the President's proposed direction statements and establish budget assumptions and parameters in February.
5. The Board will review the President's proposed operating budget projections as well as any major capital budget initiatives included in the five-year capital plan.
6. The Board will review the President's final proposed College budget during the month of May.
7. Public hearings on the proposed budget will take place during the month of June.
8. Following the public hearings, the Board shall approve the budget by July 1.

## Current Environment

Southwest Wisconsin Technical College projects to finish 2025-26 at 1,282 full-time equivalent students (FTEs), a slight decrease of approximately 12 FTEs relative to 2024-25. That mark will fall just short of the college's budget goal for the year of 1,300 FTEs. Over the ten-year period from 2015-16 through 2025-26 the college total FTEs have declined by approximately 11%. In the face of declining enrollment in the district's high schools, loss of significant partnership contracts, a prolonged period of near full employment in the region and rapidly changing and ultra-competitive higher education environment, the College's ability to pursue growth in alternative areas over the ten-year period in opposition to those challenges is a significant accomplishment in service to regional students and employers. The budget for 2026-27 has been built on a projection of 1,300 FTEs, relatively steady with the prior year.

Budget Priorities / Strategic Projects for 2026-27 include the following:

1. Access: Student Success Plans
  - a. At Southwest Tech we want every person to know we care about their success. Faculty and staff unite to help students design plans to achieve their goals. Student success plans include career goals, an academic map, financial planning and budgeting, and a network of professionals to ensure supports and services are inevitable.
2. Completion: High-quality work-based learning
  - a. Graduation Matters. We help every student complete their courses and finish their degrees because we know students with degrees have more earning power and better opportunities to improve their lives.
3. Post-College Success: High wage and transfer success for all graduates.
  - a. Southwest Tech graduates experience high levels of job placement. We seek to improve the wages they earn as our alumni increase their value to employers.

The operational budget (general and special revenue funds) for 2026-27 is projecting a 2.8% increase in revenue levels in comparison to 2025-26. This is based on generating 1,300 FTEs and including anticipated increases in general state funding, new grant initiatives and customized instruction contracting balanced by sunseting grants and projected easing in interest rates. The local tax levy is predicated on an estimated five percent valuation increase generating an operational mill rate of .3428 or \$0.34 per \$1,000 of property valuation. General Fund budgeted expenditures for 2026-27 reflect significant inflationary pressures. Wage adjustments for 200 full-time staff and approximately 300 part-time staff require approximately \$564,000 in additional budget. Additional estimated increases in heat, electricity, general utilities, supplies, advertising/printing accounts and maintenance items have also been accounted for. These increases coupled with costs of new initiatives including new positions required for expanded services and programming have been balanced with grant funding, efficiency gains, reorganization savings and other adjustments to create the budget presented.

Serving 1,282 FTEs in 2025-26 is a credit to the College's ability to balance priorities with limited resources, outside enrollment pressures and an ever-increasing drain on resources to meet compliance requirements. To sustain future growth despite decreasing high school graduation rates in the district, an increased focus has been placed on creating an increasingly positive environment/culture for both staff and students, enhancement of quality teaching and learning and offering unique and effective support services for students. Our challenge moving forward is how we garner the resources needed to meet the increased demand for technical college trained workers that are so vital to the health of our regional economy while navigating the uncertain and ever-changing environment that has become a new normal for us all.

## Wisconsin Technical College Districts



### Southwest Wisconsin Technical College District

Barneveld School District, Belmont, Community School District, School District of Benton, School District of Boscobel, Area, School District of Cassville, School District of Cuba City, Darlington Community School District, Dodgeville School District, Fennimore Community School District, North Crawford School District, School District of Black Hawk, Southwestern Wisconsin Community School District, Highland School District, Iowa-Grant School District, School District of Ithaca, Lancaster Community School District, Mineral Point Unified School District, Pecatonica Area School District, School District of Platteville, School District of Potosi, Prairie du Chien Area School District, Kickapoo Area School District, Richland School District, Riverdale School District, School District of River Ridge, School District of Seneca, School District of Shullsburg, Joint School District, Villages of Wauzeka and Steuben, Towns of Wauzeka, Bridgeport, Eastman, Haney, Marietta and Prairie du Chien, School District of Weston, plus the portion of the School District of Argyle in Lafayette County.

**JULY 1, 2026-  
JUNE 30, 2027**  
**BUDGET**  
Southwest Wisconsin  
TECHNICAL COLLEGE

# FINANCIAL DATA

**HIRED BEFORE GRADUATION**

**DYLAN**  
ASSISTANT  
SUPERINTENDENT  
WILD ROCK GOLF CLUB



**Schedule of Full-Time Staff Positions**

2026-2027 Budget Year

For Southwest Wisconsin Technical College

Function	2025-2026*	2026-2027*
Instructional	82	83
Instructional Resources	2	2
Student Services	28	29
General Institutional	40	40
Physical Plant	13	13
Auxiliary Services	4	4
<b>Total</b>	<b>169</b>	<b>171</b>

\*Does not include 23 regular part-time positions or approximately 242 part-time outreach positions.

**Position Summary – FTE basis**

For Southwest Wisconsin Technical College

Position Type	2024-25 Actual	2025-26 Budget	General Fund	Enterprise Fund	Trust & Agency Fund	Total 26-27 Budget
Admin/Supervisors	22	20	25			25
Teachers	87	86	85			85
Other Staff	116	122	107	8	2	117
<b>Total</b>	<b>225</b>	<b>228</b>	<b>217</b>	<b>8</b>	<b>2</b>	<b>227</b>

NOTE: Above numbers include part-time instructors, students, and temporary staff.

\*Approximately 23 FTEs are supported through grant funding.

## **Basis of Accounting**

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

The governmental, expendable trust and agency funds, are accounted for on a modified accrual basis. Under the modified accrual basis of accounting, transactions are recorded in the following manner:

Revenues are recognized when they become both measurable and available (susceptible to accrual). All revenues are considered susceptible to accrual except summer school tuition and fees that are recorded as deferred revenue. For debt service, property taxes levied to make principal and interest payments with due dates within the fiscal year are revenue. Any debt service property taxes levied to make principal and interest payments with due dates outside the fiscal year are deferred revenue. Expenditures are recognized on an encumbrance basis when the purchase commitment is made, except for interest and principal on general long-term obligation debt, which are recognized as expenditures when due. Expenditures for claims and judgments are recognized when it becomes probable that an asset has been impaired or a liability has been incurred. Expenditures for compensated absences, including vacation and sick leave, are recognized when the liability is incurred for past services of an employee that vest and accumulate. Fixed assets are recorded as capital outlays at the time of purchase. Proceeds of long-term obligations are treated as a financing source when received.

The proprietary funds are accounted for on an accrual basis, whereby revenues are recognized when measurable and earned and expenses are recorded as liabilities when incurred and, where applicable, depreciation expense is also included.

The Governmental Accounting Standards Board (GASB) Statement No. 20 "Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that Use Proprietary Fund Accounting" provides that proprietary funds may apply all GASB pronouncements as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: Statements and interpretations of the Financial Accounting Standards Board (FASB), Accounting Principles Board (APB) Opinions, and Accounting Research Bulletins (ARBs) on the Committee on Accounting Procedure.

## **Basis of Budgeting**

Southwest Wisconsin Technical College adopts an annual operating budget which is prepared on substantially the same basis as the financial statements, which are prepared in accordance with GAAP, except budgetary expenditures include encumbrances and budgetary revenues include all property taxes levied for the fiscal year.

## **Description of Functional Units**

### **Revenues**

Southwest Wisconsin Technical College has a diversified funding base composed of property taxes, state aid, student fees, federal grants, and institutionally-generated revenues. Southwest Wisconsin Technical College believes that this diversity, the strength of the local economy, and its fiscal management will continue to provide the resources required to fulfill its mission now and in the future without significant changes in the level of services provided.

### **Local Government**

- Local Property Tax Levy Revenue. The debt service mill rate is added to the operational mill rate to get a total mill rate amount. The debt service tax levy is used to pay the principal and interest payments that are due that year. The operational tax levy is used to fund expenditures in the general fund.

### **State Aids**

- State Aids and any other revenue derived from State Government.

### **Student Fees**

- Fees are collected from students for tuition, materials, and miscellaneous items. Tuition and material fee rates are set annually by the Wisconsin Technical College System based upon estimated total operating expenditures of the districts.
  - Program Fees: A charge to recover a portion of the cost of operating the instructional areas other than books and consumable supplies.
  - Material Fees: Charges for instructional materials consumed by the student and/or instructor.
- Other Student Fees: Other charges to students such as out-of-state tuition, application fees, and community services fees.

### **Institutional Revenue**

- Sales and services, investment income, rentals and other revenues derived from other than governmental sources, except for those more properly coded as other resources.

### **Federal/State**

- Grants, contracts, and any other reimbursements received from federal/state government sources.

### **Expenditures**

The Wisconsin Technical College System Board requires each technical college to classify expenditures by function to provide activity detail of our primary activity -- instruction. The following is a listing and description of the expenditure functions used by Southwest Wisconsin Technical College.

### **Instruction**

- This function includes teaching, academic administration, including clerical support, and other activities related directly to the teaching of students, guiding the students in the educational program, and coordination and improvement of teaching.

### **Instructional Resources**

- This function includes all learning resource activities such as the library and audio-visual aids center, learning resource center, instructional media center, instructional resources administration, and clerical support.

**Student Services**

- This function includes those non-instructional services provided for the student body such as student recruitment; student services administration and clerical support; admissions; registration; counseling, including testing and evaluation; health services; financial aids; placement; and follow-up. Non-instructional athletics such as intramural athletics are also included.

**General Institution**

- This function includes all services benefiting the entire College, exclusive of those chargeable directly to other functional categories. Examples of this type of expenditure are legal fees, external audit fees, general liability insurance, interest on operational borrowing, and public information. District Board, President's Office, Fiscal Services, Human Resources Services, and Information Technology are included in this function.

**Physical Plant**

- This function includes all services required for the operation and maintenance of the physical facilities. Principal and interest on long-term obligations are included under this function as are the general utilities such as heat, light, and power.

**Auxiliary Services**

- This function includes commercial-type activities such as the bookstore, childcare center, and vending services.

## **Definition of Funds**

A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

### **Governmental Fund Category**

#### **General Fund (100)**

- The general fund type is available for any legally authorized purpose and is therefore used to account for all revenues and expenditures for the current operations of the district that are not required to be accounted for in another fund.

#### **Special Revenue Fund (200)**

- A special revenue fund type is used to account for the proceeds and related financial activity of specific revenue sources that are legally restricted for a specific purpose except for major capital projects and expendable trusts. Such a fund requires budgetary accounting and is created either by statute, charter, or board resolution to provide certain activities with definite and continuing revenues. After the fund is created, it usually continues year after year until discontinued or revised by proper legal action.
- Generally speaking, activities which are project in nature and not considered to be part of the regular program of the district should be budgeted and controlled through the Special Revenue Fund. Typical inclusions are: Vocational Education Act, Adult Education Act, and Job Training Partnership Act projects. Excluded would be construction or remodeling projects, and trust/agency activities, including student loans.

#### **Capital Projects Fund (300)**

- The capital projects fund type is used to account for all resources and related financial activity for all capital expenditure projects regarding the acquisition of sites, purchase or construction of buildings (including equipping), lease/purchase of buildings, or remodeling and improvement of buildings. Any acquisition, construction, equipping, remodeling or improvement financed through the proprietary or trust/agency funds must be budgeted and accounted for in the respective fund.

#### **Debt Service Fund (400)**

- The debt service fund type is used to account for the accumulation of resources for, and the payment of general long term debt and long term lease purchase debt principal and interest.

### **Proprietary Fund Category**

#### **Enterprise Fund (500)**

- The enterprise fund type is used to record revenues and expenses related to providing goods or services to students, district staff, faculty or the general public. These funds are intended to be self-supporting and are operated in a manner similar to private business. All costs are recovered primarily through user charges. These services complement the educational and general objectives of the District.

#### **Internal Service Fund (600)**

- The internal service fund type is used to account for the financing and related financial activities of goods and services provided by one department of the district to other departments of the district, or to other governmental units on a cost reimbursement basis.

### **Fiduciary Fund Category**

#### **Trust and Agency Fund (700)**

- The trust and agency fund is used to account for financial resources held in a fiduciary capacity by the District. These funds account for student financial assistance, student activities, clubs and other student related activities.

**Southwest Wisconsin Technical College Pro Forma Balance Sheet June 30, 2026**

Balance Sheet Type	General	Special Revenue	Spec. Rev Non-Aidable	Debt Service	Capital Projects	Enterprise	Internal Service	Fixed Assets	Long-term Debt	Memorandum Only
<b>Assets</b>										
Cash/Investments	9,790,235	-	799,164	2,424,411	(204,752)	(976,282)	2,316,260	-	-	14,149,036
Receivables:	-	-	-	-	-	-	-	-	-	-
Property Taxes	3,811,883	-	-	-	-	-	-	-	-	3,811,883
Accounts	750,000	-	-	-	-	-	-	-	-	750,000
Due From Other Funds	-	-	-	-	-	-	-	-	-	-
Inventory	-	-	-	-	-	4,032,590	-	-	-	4,032,590
Prepaid Expenses	275,000	-	-	-	-	-	-	-	-	275,000
Fixed Assets	-	-	-	-	-	-	-	57,000,000	-	57,000,000
Amount Available in Debt Service Fund(s)	-	-	-	-	-	-	-	-	2,424,411	2,424,411
Amount to be Provided for Long-term Debt	-	-	-	-	-	-	-	-	-	-
<b>Total Assets</b>	<b>14,627,118</b>	<b>-</b>	<b>799,164</b>	<b>2,424,411</b>	<b>(204,752)</b>	<b>3,056,308</b>	<b>2,316,260</b>	<b>57,000,000</b>	<b>19,162,900</b>	<b>99,181,409</b>
<b>Liabilities</b>										
Accounts Payable	125,000	-	1,000	-	95,000	17,000	-	-	-	238,000
Employee Related Payables	225,000	-	9,000	-	-	5,000	-	-	-	239,000
Due to Other Funds	-	-	-	-	-	-	-	-	-	-
Deferred Revenues	450,000	-	-	-	-	-	-	-	-	450,000
Accrued Self-insurance	-	-	-	-	-	-	-	-	-	-
General Long-term Debt	-	-	-	-	-	-	-	-	16,662,900	16,662,900
Compensated Absences/ Unfunded Pension	-	-	-	-	-	-	-	-	-	-
<b>Total Liabilities</b>	<b>800,000</b>	<b>-</b>	<b>10,000</b>	<b>-</b>	<b>95,000</b>	<b>22,000</b>	<b>-</b>	<b>-</b>	<b>19,162,900</b>	<b>20,089,900</b>
<b>Fund Equity</b>										
Investment in Fixed Assets	-	-	-	-	-	-	-	57,000,000	-	57,000,000
Retained Earnings	-	-	-	-	-	3,034,308	2,316,260	-	-	5,350,568
Contributed Capital	-	-	-	-	-	-	-	-	-	-
Fund Balance:	-	-	-	-	-	-	-	-	-	-
Reserve for Debt Service	-	-	-	2,424,411	-	-	-	-	-	2,424,411
Reserve for Self-insurance	-	-	-	-	-	-	-	-	-	-
Reserve for Student Organizations	-	-	789,164	-	-	-	-	-	-	789,164
Unreserved:	-	-	-	-	-	-	-	-	-	-
Designated for Operations	13,827,118	-	-	-	-	-	-	-	-	13,827,118
Designated for Fund Balance for Subsequent Year	-	-	-	-	(299,752)	-	-	-	-	(299,752)
<b>Total Fund Equity</b>	<b>13,827,118</b>	<b>-</b>	<b>789,164</b>	<b>2,424,411</b>	<b>(299,752)</b>	<b>3,034,308</b>	<b>2,316,260</b>	<b>57,000,000</b>	<b>-</b>	<b>79,091,509</b>
<b>Total Liability &amp; Fund Equity</b>	<b>14,627,118</b>	<b>-</b>	<b>799,164</b>	<b>2,424,411</b>	<b>(204,752)</b>	<b>3,056,308</b>	<b>2,316,260</b>	<b>57,000,000</b>	<b>19,162,900</b>	<b>99,181,409</b>

## General Fund – Resources, Uses, and Changes in Fund Balance

July 1, 2026 – June 30, 2027

For Southwest Wisconsin Technical College

Statement of Revenues, Expenses and Changes in Net Position	2024-25 Actual*	2025-26 Budget	2025-26 Estimate**	2026-27 Budget
<b>REVENUES</b>				
Local Government	5,312,019	5,434,000	5,325,000	5,553,800
State Aids	11,777,883	11,361,100	11,900,000	12,830,730
Program Fees	4,801,618	5,004,000	4,900,000	5,296,700
Material Fees	290,517	295,000	290,000	292,000
Other Student Fees	602,853	561,000	600,000	640,200
Institutional	2,800,280	2,747,200	2,900,000	2,450,000
Federal	<u>1,631,494</u>	<u>1,421,400</u>	<u>1,800,000</u>	<u>1,431,800</u>
<b>Total Revenues</b>	<b>27,216,664</b>	<b>26,823,700</b>	<b>27,715,000</b>	<b>28,495,230</b>
<b>EXPENDITURES</b>				
Instruction	14,910,852	15,625,100	16,000,000	17,261,800
Instructional Resources	263,445	308,900	299,000	307,200
Student Services	3,029,357	3,342,300	3,300,000	3,510,100
General Institutional	6,542,158	5,806,800	5,750,000	5,848,150
Physical Plant	<u>2,410,935</u>	<u>2,200,100</u>	<u>2,200,000</u>	<u>2,222,550</u>
<b>Total Expenditures</b>	<b>27,156,747</b>	<b>27,283,200</b>	<b>27,549,000</b>	<b>29,149,800</b>
<b>TRANSFERS TO (FROM) FUND BALANCES</b>				
<b>Net Revenue (Expenditures)</b>	<b>59,917</b>	<b>(459,500)</b>	<b>166,000</b>	<b>(654,570)</b>
<b>OTHER SOURCES (USES)</b>				
Operating Transfer In	511,437	540,800	180,000	566,638
Operating Transfer Out	<u>(57,395)</u>	<u>(58,000)</u>	<u>(57,000)</u>	<u>(56,000)</u>
<b>Total Resources (Uses)</b>	<b>454,042</b>	<b>482,800</b>	<b>123,000</b>	<b>510,638</b>
<b>TRANSFERS TO (FROM) FUND BALANCES</b>				
Reserve for Prepays & Inventories	-	-	-	-
Reserve for Operations	513,959	23,300	289,000	(143,932)
Designated for Subsequent Years	-	-	-	-
<b>Total Transfers To (From) Fund Balance</b>	<b>513,959</b>	<b>23,300</b>	<b>289,000</b>	<b>(143,932)</b>
<b>Beginning Fund Balance</b>	<b><u>13,024,159</u></b>	<b><u>13,731,159</u></b>	<b><u>13,538,118</u></b>	<b><u>13,827,118</u></b>
<b>Ending Fund Balance</b>	<b><u>13,538,118</u></b>	<b><u>13,754,459</u></b>	<b><u>13,827,118</u></b>	<b><u>13,683,186</u></b>

The General Fund is used to account for all financial activities except those required to be accounted for in another fund.

\*Actual is presented on a budgetary basis.

\*\*Estimate is based upon 10 months of actual and 2 months of estimate.

## Special Revenue – Non-Aidable Fund – Resources Uses and Changes in Fund Balance

July 1, 2026 – June 30, 2027

For Southwest Wisconsin Technical College

Statement of Revenues, Expenses and Changes in Net Position	2024-25 Actual*	2025-26 Budget	2025-26 Estimate**	2026-27 Budget
<b>REVENUES</b>				
State Aids	649,155	700,000	650,000	700,000
Other Student Fees	290,928	400,000	320,000	400,000
Institutional	687,053	900,000	750,000	900,000
Federal	6,059,321	7,100,000	5,900,000	7,100,000
<b>Total Revenues</b>	<b>7,686,457</b>	<b>9,100,000</b>	<b>7,620,000</b>	<b>9,100,000</b>
<b>EXPENDITURES</b>				
Student Services	7,685,439	9,080,000	7,550,000	9,080,000
Auxiliary	19,200	45,000	10,000	45,000
<b>Total Expenditures</b>	<b>7,704,639</b>	<b>9,125,000</b>	<b>7,560,000</b>	<b>9,125,000</b>
<b>Net Revenue (Expenditures)</b>	<b>(18,182)</b>	<b>(25,000)</b>	<b>60,000</b>	<b>(25,000)</b>
<b>OTHER SOURCES (USES)</b>				
Operating Transfer In (Out)	57,395	56,000	51,456	86,000
<b>TRANSFERS TO (FROM) FUND BALANCES</b>	<b>57,395</b>	<b>56,000</b>	<b>51,456</b>	<b>86,000</b>
<b>TRANSFERS TO (FROM) FUND BALANCES</b>				
Reserve for Student Organizations	39,213	31,000	111,456	61,000
<b>Total Transfers To (From) Fund Balance</b>	<b>39,213</b>	<b>31,000</b>	<b>111,456</b>	<b>61,000</b>
<b>Beginning Fund Balance</b>	<b>638,495</b>	<b>725,495</b>	<b>677,708</b>	<b>789,164</b>
<b>Ending Fund Balance</b>	<b>677,708</b>	<b>756,495</b>	<b>789,164</b>	<b>850,164</b>

Special Revenue - Non-Aidable Fund is used to account for assets held by a district in a trustee capacity or as an agent for individuals, private organizations, other government units, or other funds.

\*Actual is presented on a budgetary basis.

\*\*Estimate is based upon 10 months of actual and 2 months of estimate.

## Capital Projects Fund – Resources, Uses, and Changes in Fund Balance

July 1, 2026 – June 30, 2027

For Southwest Wisconsin Technical College

Statement of Revenues, Expenses and Changes in Net Position	2024-25 Actual*	2025-26 Budget	2025-26 Estimate**	2026-27 Budget
<b>REVENUES</b>				
Institutional	102,512	75,000	167,000	75,000
Federal	-	-	-	-
<b>Total Revenues</b>	<b>102,512</b>	<b>75,000</b>	<b>167,000</b>	<b>75,000</b>
<b>EXPENDITURES</b>				
Instruction	1,122,116	820,000	300,000	567,562
Instructional Resources	13,383	60,000	15,000	75,000
General Institutional	858,623	1,235,000	1,500,000	1,747,500
Physical Plant	1,759,258	1,885,000	1,200,000	1,558,800
<b>Total Expenditures</b>	<b>3,753,380</b>	<b>4,000,000</b>	<b>3,015,000</b>	<b>3,948,862</b>
<b>Net Revenue (Expenditures)</b>	<b>(3,650,868)</b>	<b>(3,925,000)</b>	<b>(2,848,000)</b>	<b>(3,873,862)</b>
<b>OTHER SOURCES (USES)</b>				
Proceeds from Debt	4,000,000	4,000,000	4,500,000	4,500,000
Operating Transfer In (Out)	(511,437)	(678,800)	(180,000)	(560,638)
<b>Total Resources (Uses)</b>	<b>3,488,563</b>	<b>3,321,200</b>	<b>4,320,000</b>	<b>3,939,362</b>
<b>TRANSFERS TO (FROM) FUND BALANCES</b>				
Reserve for Capital Projects	(162,305)	(603,800)	1,472,000	65,500
<b>Total Transfers To (From) Fund Balance</b>	<b>(162,305)</b>	<b>(603,800)</b>	<b>1,472,000</b>	<b>65,500</b>
<b>Beginning Fund Balance</b>	<b>(1,609,447)</b>	<b>(563,967)</b>	<b>(1,771,752)</b>	<b>(299,752)</b>
<b>Ending Fund Balance</b>	<b>(1,771,752)</b>	<b>(1,167,767)</b>	<b>(299,752)</b>	<b>(234,252)</b>

Capital Projects Funds are used to account for financial resources and related financial activity for the acquisition and improvement of sites and for the acquisition, construction, equipping, and renovation of buildings.

\*Actual is presented on a budgetary basis.

\*\*Estimate is based upon 10 months of actual and 2 months of estimate.

## Capital Projects Fund - Summary

July 1, 2026 – June 30, 2027

For Southwest Wisconsin Technical College

Revenue for Capital Projects includes proceeds from debt of \$4,500,000. This amount is flat from the prior year borrowing level.

The amount of outstanding debt is approximately nineteen million. Six million of this debt is due to the capital expansion project that was completed as approved through the passage of \$31.9 million referendum on 4/1/08. The remaining outstanding debt of approximately thirteen million is from annual borrowing for maintenance projects, remodeling and equipment replacement and upgrades. A debt service strategy which sets the annual borrowing in close relationship to annual principal payments, accounts for the consistent level of debt. This capital borrowing plan affords the College the ability to maintain high quality in both equipment and physical plant.

Equipment/Software Budget by Department	Budget Amount	Total Budget
Agriculture and Industry	729,700	
Public Safety	7,000	
Health and Service	<u>391,500</u>	
<b>Subtotal Instruction</b>		<b>1,128,200</b>
Library/Media/Distance Education	<u>75,000</u>	
<b>Subtotal Instructional Resources</b>		<b>75,000</b>
College-wide Computing & IT related	1,335,200	
Enterprise Planning Resource Project	<u>412,300</u>	
<b>Subtotal General Institutional</b>		<b>1,747,500</b>
Custodial/Physical Plant/Fleet Vehicles and Grounds	229,800	
Remodeling/Maintenance Projects	1,078,000	
Engineering/Architect Fees	50,000	
Classroom/Office Furniture	<u>201,000</u>	
<b>Subtotal for Physical Plant</b>		<b><u>1,558,800</u></b>
<b>TOTAL CAPITAL PROJECTS</b>		<b><u>4,509,500</u></b>

**Debt Service Fund – Resources, Uses, and Changes in Fund Balance**

July 1, 2026 – June 30, 2027

For Southwest Wisconsin Technical College

<b>Statement of Revenues, Expenses and Changes in Net Position</b>	<b>2024-25 Actual*</b>	<b>2025-26 Budget</b>	<b>2025-26 Estimate**</b>	<b>2026-27 Budget</b>
<b>REVENUES</b>				
Local Government	6,700,000	6,800,000	6,900,000	7,050,000
State Aids	24,415	24,000	25,000	25,000
Institutional	<u>132,704</u>	<u>36,000</u>	<u>100,000</u>	<u>80,000</u>
<b>Total Revenues</b>	<b>6,857,119</b>	<b>6,860,000</b>	<b>7,025,000</b>	<b>7,155,000</b>
<b>EXPENDITURES</b>				
Physical Plant	<u>6,746,616</u>	<u>6,946,500</u>	<u>6,959,750</u>	<u>7,098,900</u>
<b>Total Expenditures</b>	<b>6,746,616</b>	<b>6,946,500</b>	<b>6,959,750</b>	<b>7,098,900</b>
<b>Net Revenue (Expenditures)</b>	<b>110,503</b>	<b>(86,500)</b>	<b>65,250</b>	<b>56,100</b>
<b>OTHER SOURCES (USES)</b>				
Refunding Debt Issued	-			
Premium Issuance of Debt	<u>108,680</u>	<u>140,000</u>	<u>253,314</u>	<u>100,000</u>
<b>Total Resources (Uses)</b>	<b>108,680</b>	<b>140,000</b>	<b>253,314</b>	<b>100,000</b>
<b>TRANSFERS TO (FROM) FUND BALANCES</b>				
Reserve for Debt Service	<u>219,183</u>	<u>53,500</u>	<u>318,564</u>	<u>156,100</u>
<b>Total Transfers To (From) Fund Balance</b>	<b>219,183</b>	<b>53,500</b>	<b>318,564</b>	<b>156,100</b>
<b>Beginning Fund Balance</b>	<b><u>1,886,664</u></b>	<b><u>2,185,692</u></b>	<b><u>2,105,847</u></b>	<b><u>2,424,411</u></b>

Debt Service Funds are used to account for the accumulation of resources for, and payment of, general long-term debt and long-term lease purchase principal and interest.

\*Actual is presented on a budgetary basis.

\*\*Estimate is based upon 10 months of actual and 2 months of estimate.

## Enterprise Fund – Resources, Uses, and Changes in Fund Balance

July 1, 2026 – June 30, 2027

For Southwest Wisconsin Technical College

Statement of Revenues, Expenses and Changes in Net Position	2024-25 Actual*	2025-26 Budget	2025-26 Estimate**	2026-27 Budget
<b>REVENUES</b>				
Federal	62,043	30,000	40,000	30,000
Institutional	<u>2,266,107</u>	<u>2,300,000</u>	<u>2,200,000</u>	<u>2,300,000</u>
<b>Total Revenues</b>	<b>2,328,150</b>	<b>2,330,000</b>	<b>2,240,000</b>	<b>2,330,000</b>
<b>EXPENDITURES</b>				
Auxiliary Services	<u>2,415,346</u>	<u>2,400,000</u>	<u>2,300,000</u>	<u>2,400,000</u>
<b>Total Expenditures</b>	<b>2,415,346</b>	<b>2,400,000</b>	<b>2,300,000</b>	<b>2,400,000</b>
<b>Net Revenue (Expenditures)</b>	<b>(87,196)</b>	<b>(70,000)</b>	<b>(60,000)</b>	<b>(70,000)</b>
<b>OTHER SOURCES (USES)</b>				
Operating Transfer In (Out)	<u>-</u>	<u>-</u>	<u>(36,000)</u>	<u>(36,000)</u>
<b>Total Resources (Uses)</b>	<b>-</b>	<b>-</b>	<b>(36,000)</b>	<b>(36,000)</b>
<b>TRANSFERS TO (FROM) FUND BALANCES</b>				
Retained Earnings	<u>(87,196)</u>	<u>(70,000)</u>	<u>(96,000)</u>	<u>(106,000)</u>
<b>Total Transfers To (From) Fund Balance</b>	<b>(87,196)</b>	<b>(70,000)</b>	<b>(96,000)</b>	<b>(106,000)</b>
<b>Beginning Fund Balance</b>	<b><u>3,217,504</u></b>	<b><u>3,367,504</u></b>	<b><u>3,130,308</u></b>	<b><u>3,034,308</u></b>
<b>Ending Fund Balance</b>	<b><u>3,130,308</u></b>	<b><u>3,297,504</u></b>	<b><u>3,034,308</u></b>	<b><u>2,928,308</u></b>

Enterprise Funds are used to account for operations where the costs of providing goods or services to the student body, faculty and staff, or the general public are financed primarily through user fees.

\*Actual is presented on a budgetary basis.

\*\*Estimate is based upon 10 months of actual and 2 months of estimate.

**Internal Service Fund – Resources, Uses, and Changes in Fund Balance**

July 1, 2026 – June 30, 2027

For Southwest Wisconsin Technical College

<b>Statement of Revenues, Expenses and Changes in Net Position</b>	<b>2024-25 Actual*</b>	<b>2025-26 Budget</b>	<b>2025-26 Estimate**</b>	<b>2026-27 Budget</b>
<b>REVENUES</b>				
Institutional	<u>3,580,169</u>	<u>4,455,000</u>	<u>3,600,000</u>	<u>4,455,000</u>
<b>Total Revenues</b>	<b>3,580,169</b>	<b>4,455,000</b>	<b>3,600,000</b>	<b>4,455,000</b>
<b>EXPENDITURES</b>				
Auxiliary Services	<u>3,345,293</u>	<u>4,455,000</u>	<u>3,600,000</u>	<u>4,455,000</u>
<b>Total Expenditures</b>	<b>3,345,293</b>	<b>4,455,000</b>	<b>3,600,000</b>	<b>4,455,000</b>
<b>Net Revenue (Expenditures)</b>	<b>234,876</b>	-	-	-
<b>OTHER SOURCES (USES)</b>				
Operating Transfer In (Out)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Resources (Uses)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TRANSFERS TO (FROM) FUND BALANCES</b>				
Retained Earnings	<u>234,876</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Transfers To (From) Fund Balance</b>	<b>234,876</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Beginning Fund Balance</b>	<b><u>2,081,384</u></b>	<b><u>2,125,984</u></b>	<b><u>2,316,260</u></b>	<b><u>2,316,260</u></b>
<b>Ending Fund Balance</b>	<b><u>2,316,260</u></b>	<b><u>2,125,984</u></b>	<b><u>2,316,260</u></b>	<b><u>2,316,260</u></b>

Internal Service Funds are used to account for the financing and related financial activity of goods and services provided by one department to other departments of the District on a cost reimbursement basis.

\*Actual is presented on a budgetary basis.

\*\*Estimate is based upon 10 months of actual and 2 months of estimate.

### Expense Classification Breakdown by Fund

2026-2027 Fiscal Year

For Southwest Wisconsin Technical College

Expense Type	General	Spec. Rev. Operational	Spec. Rev. Non-Aidable	Capital Projects	Debt Service	Enterprise	Internal Service	Total
Personnel Services	21,665,158	0	161,951	0	0	871,929	0	22,699,038
<i>Salaries</i>	15,676,842	0	137,081	0	0	644,151	0	16,458,074
<i>Fringe</i>	5,988,316	0	24,870	0	0	227,778	0	6,240,964
Current Expense	7,484,642	0	8,963,049	0	0	902,071	4,405,000	21,754,762
Resale Merchandise	0	0	0	0	0	626,000	50,000	676,000
Capital	0	0	0	3,948,862	0	0	0	3,948,862
Debt Service	0	0	0	0	7,098,900	0	0	7,098,900
<b>Total Expenditures</b>	<b>29,149,800</b>	<b>0</b>	<b>9,125,000</b>	<b>3,948,862</b>	<b>7,098,900</b>	<b>2,400,000</b>	<b>4,455,000</b>	<b>56,177,562</b>

### 2026-27 Expenditure Sources

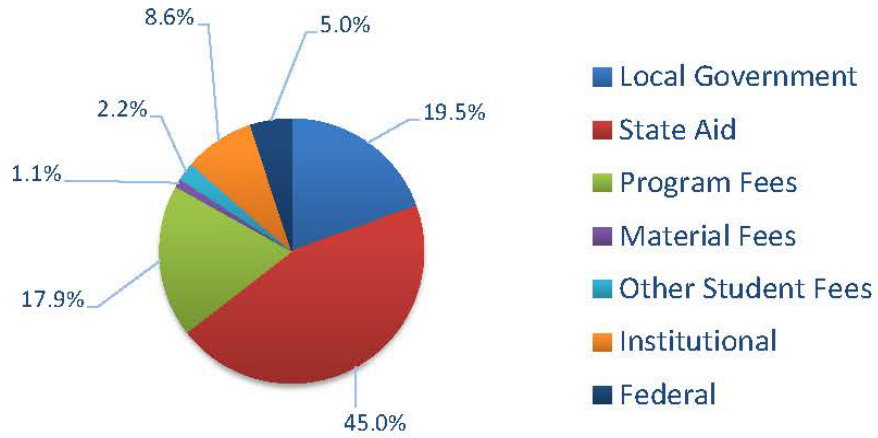
General – Operational

For Southwest Wisconsin Technical College



### 2026-27 Revenue Sources

General - Operational  
For Southwest Wisconsin Technical College



Revenues	2026-27 Budget	Percent
Local Government	5,553,800	19.5
State Aid	12,830,730	45.0
Program Fees	5,296,700	18.6
Material Fees	292,000	1.0
Other Student Fees	640,200	2.2
Institutional	2,450,000	8.6
Federal	1,431,800	5.0
<b>Total Revenues</b>	<b>28,495,230</b>	<b>100.0</b>

**Schedule of Long-Term Obligations**  
 2026-2027 Budget Year  
 For Southwest Wisconsin Technical College

Purchaser Information	Principal	Interest	Total
G.O. Refunding bonds (AR) 10/01/14 to Robert W. Baird & Co. Inc. in the amount of \$5,215,000			
2026-2027	550,000	33,750	583,750
2027-2028	<u>575,000</u>	<u>17,250</u>	<u>592,250</u>
Total Payments Due	1,125,000	51,000	1,176,000
G.O. Refunding Bond (12 years) issued to 12/20/17 to Robert W. Baird & Co. Inc. in the amount of \$6,485,000			
2026-2027	1,595,000	147,900	1,742,900
2027-2028	1,645,000	100,050	1,745,050
2028-2029	<u>1,690,000</u>	<u>50,700</u>	<u>1,740,700</u>
Total Payments Due	4,930,000	298,650	5,228,650
Promissory note (5 years) issued 12/07/2022 to StoneX Financial Inc. in the amount of \$4,000,000			
2026-2027	<u>800,000</u>	<u>40,000</u>	<u>840,000</u>
Total Payments Due	800,000	40,000	840,000
Promissory note (5 years) issued 12/7/2023 to Huntington Securities Inc. in the amount of \$4,000,000			
2026-2027	800,000	80,000	880,000
2027-2028	<u>800,000</u>	<u>40,000</u>	<u>840,000</u>
Total Payments Due	1,600,000	120,000	1,720,000

### Schedule of Long-Term Obligations - Continued

2026-2027 Budget Year

For Southwest Wisconsin Technical College

Purchaser Information	Principal	Interest	Total
Promissory note (5 years) issued 12/5/2024 to Huntington Securities Inc. in the amount of \$4,000,000			
2026-2027	800,000	96,000	896,000
2027-2028	800,000	64,000	864,000
2028-2029	<u>800,000</u>	<u>32,000</u>	<u>832,000</u>
Total Payments Due	2,400,000	192,000	2,592,000
Promissory note (5 years) issued 12/11/2025 to TD Financial Products LLC in the amount of \$4,500,000			
2026-2027	900,000	180,000	1,080,000
2027-2028	900,000	135,000	1,035,000
2028-2029	900,000	90,000	990,000
2029-2030	<u>900,000</u>	<u>45,000</u>	<u>945,000</u>
Total Payments Due	3,600,000	450,000	4,050,000
Promissory note (5 years) to be issued in 2026 to the successful bidder in the amount of \$4,500,000 to finance construction, facility improvements, remodeling, and equipment purchases.			
2026-2027	900,000	106,250	1,006,250
2027-2028	900,000	180,000	1,080,000
2028-2029	900,000	135,000	1,035,000
2029-2030	900,000	90,000	990,000
2030-2031	<u>900,000</u>	<u>45,000</u>	<u>945,000</u>
Total Payments Due	4,500,000	556,250	5,056,250

**Combined Schedule of Long-Term Obligations – Summary of Fiscal Year**

2026-2027 Budget Year

For Southwest Wisconsin Technical College

<b>Fiscal Year(s)</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2026-2027	6,345,000	683,900	7,028,900
2027-2028	5,620,000	536,300	6,156,300
2028-2029	4,290,000	307,700	4,597,700
2029-2030	1,800,000	135,000	1,935,000
2030-2031	900,000	45,000	945,000
<b>Total Payments Due</b>	<b>\$18,955,000</b>	<b>\$1,707,900</b>	<b>\$20,662,900</b>

**Debt Limit**

2026-27 Budget Year

Southwest Wisconsin Technical College

State statutes impose two debt limitations on WTCS districts' debt. The following computations are based on the aggregate debt outstanding as of June 30, 2026, net of resources available to fund principal and interest payments.

The aggregate indebtedness of the District may not exceed five (5) percent of the equalized value of the taxable property located in the District per s.67.03 (1) Wisconsin Statutes. This limitation applies to indebtedness for all purposes - bonds, promissory notes and capital leases, including taxable and nontaxable borrowings. The maximum aggregate indebtedness of the District budgeted for FY 2026-27 budget is \$18,955,000. The five (5) percent limit is \$771,444,786.

The bonded indebtedness of the District may not exceed two (2) percent of the equalized value of the property located in the District per s.67.03 (9) Wisconsin Statutes. This limitation applies to bonded indebtedness for the purchase of district sites, the construction and remodeling of district facilities and the equipping of district facilities. The key word is "bonded;" only include bonded indebtedness issued under s.67.05, Wisconsin Statutes. The maximum bonded indebtedness of the District budgeted for FY 2026-27 budget is \$6,055,000 The two (2) percent limit is \$308,577,914.

**Combined Budget Summary by Function – Resources, Uses, and Changes in Fund Balance**

2026-27 Budgetary Statement

For Southwest Wisconsin Technical College

Statement of Revenues, Expenses and Changes in Net Position	2024-25 Actual*	2025-26 Budget	2025-26 Estimate*	2026-27 Budget
<b>REVENUES</b>				
Local Government	12,012,019	12,234,000	12,225,000	12,603,800
State Aids	12,451,453	12,085,100	12,575,000	13,555,730
Program Fees	4,801,618	5,004,000	4,900,000	5,296,700
Material Fees	290,517	295,000	290,000	292,000
Other Student Fees	893,781	961,000	920,000	1,040,200
Institutional	9,568,825	10,513,200	9,717,000	10,260,000
Federal	7,752,858	8,551,400	7,740,000	8,561,800
<b>Total Revenues</b>	<b>47,771,071</b>	<b>49,643,700</b>	<b>48,367,000</b>	<b>51,610,230</b>
<b>EXPENDITURES</b>				
Instruction	16,032,968	16,445,100	16,300,000	17,829,362
Instructional Resources	276,828	368,900	314,000	382,200
Student Services	10,714,796	12,422,300	10,850,000	12,590,100
General Institutional	7,400,781	7,041,800	7,250,000	7,595,650
Physical Plant	10,916,809	11,031,600	10,359,750	10,880,250
Auxiliary Services	5,779,839	6,900,000	5,910,000	6,900,000
<b>Total Expenditures</b>	<b>51,122,021</b>	<b>54,209,700</b>	<b>50,983,750</b>	<b>56,177,562</b>
<b>Net Revenue (Expenditures)</b>	<b>(3,350,950)</b>	<b>(4,566,000)</b>	<b>(2,616,750)</b>	<b>(4,567,332)</b>
<b>OTHER SOURCES (USES)</b>				
Proceeds from Debt	4,000,000	4,000,000	4,500,000	4,500,000
Refunding/Premium	108,680	140,000	253,314	100,000
Operating Transfer In (Out)	-	(140,000)	(41,544)	-
<b>Total Resources (Uses)</b>	<b>4,108,680</b>	<b>4,000,000</b>	<b>4,711,770</b>	<b>4,600,000</b>
<b>TRANSFERS TO (FROM) FUND BALANCES</b>				
Reserve for Prepaids & Inventories	-	-	-	-
Reserve for Capital Projects	(162,305)	(603,800)	1,472,000	65,500
Reserve for Debt Service	108,680	53,500	318,564	156,100
Retained Earnings	147,680	(70,000)	(96,000)	(106,000)
Reserve for Student Organizations	39,213	31,000	111,456	61,000
Reserve for Operations	513,959	23,300	289,000	(143,932)
Designated for Subsequent Years	-	-	-	-
<b>Total Transfers To (From) Fund Balance</b>	<b>647,227</b>	<b>(566,000)</b>	<b>2,095,020</b>	<b>32,668</b>
<b>Beginning Fund Balance</b>	<b>19,238,759</b>	<b>21,571,867</b>	<b>19,996,489</b>	<b>22,091,509</b>
<b>Ending Fund Balance</b>	<b>19,885,986</b>	<b>21,005,867</b>	<b>22,091,509</b>	<b>22,124,177</b>

\*Actual is presented on a budgetary basis.

\*\*Estimate is based upon 10 months of actual and 2 months of estimate.

**Combined Budget Summary by Fund – Resources, Uses, and Changes in Fund Balance**

2026-27 Budgetary Statement

For Southwest Wisconsin Technical College

<b>Statement of Revenues, Expenses and Changes in Net Position</b>	<b>2024-25 Actual*</b>	<b>2025-26 Budget</b>	<b>2025-26 Estimate**</b>	<b>2026-27 Budget</b>
<b>REVENUES BY FUND</b>				
General Fund	27,216,664	26,823,700	27,715,000	28,495,230
Special Revenue-Non-Aidable Fund	7,686,457	9,100,000	7,620,000	9,100,000
Capital Projects Fund	102,512	75,000	167,000	75,000
Debt Service Fund	6,857,119	6,860,000	7,025,000	7,155,000
Enterprise Fund	2,328,150	2,330,000	2,240,000	2,330,000
Internal Service Fund	<u>3,580,169</u>	<u>4,455,000</u>	<u>3,600,000</u>	<u>4,455,000</u>
<b>Total Revenue by Fund</b>	<b><u>47,771,071</u></b>	<b><u>49,643,700</u></b>	<b><u>48,367,000</u></b>	<b><u>51,610,230</u></b>
<b>EXPENDITURES BY FUND</b>				
General Fund	27,156,747	27,283,200	27,549,000	29,149,800
Special Revenue-Non-Aidable Fund	7,704,639	9,125,000	7,560,000	9,125,000
Capital Projects Fund	3,753,380	4,000,000	3,015,000	3,948,862
Debt Service Fund	6,746,616	6,946,500	6,959,750	7,098,900
Enterprise Fund	2,415,346	2,400,000	2,300,000	2,400,000
Internal Service Fund	<u>3,345,293</u>	<u>4,455,000</u>	<u>3,600,000</u>	<u>4,455,000</u>
<b>Total Expenditures by Fund</b>	<b><u>51,122,021</u></b>	<b><u>54,209,700</u></b>	<b><u>50,983,750</u></b>	<b><u>56,177,562</u></b>

\*Actual is presented on a budgetary basis.

\*\*Estimate is based upon 10 months of actual and 2 months of estimate.

**JULY 1, 2026-  
JUNE 30, 2027**  
**BUDGET**  
Southwest Wisconsin  
TECHNICAL COLLEGE

# SUPPLEMENTAL DATA

**HIRED BEFORE GRADUATION**

**LEOLA**  
RN, PROHEALTH  
WAUKESHA MEMORIAL  
HOSPITAL



## **Southwest Tech District Profile and Program Offerings**

Southwest Wisconsin Technical College District is located primarily within the counties of Crawford, Grant, Iowa, Lafayette, and Richland. The College is organized along public school district lines and encompasses 30 public school districts. There is only one centrally located campus at Fennimore.

### **Agriculture, Food, & Natural Resources**

- Agribusiness Management
- Agricultural Power & Equipment Technician
- Agronomy Technician
- Animal Science
- Dairy and Livestock Technician
- Dairy Goat Herd Management
- Farm Business & Production Management
- Precision Agronomy

### **Architecture & Construction**

- Building Trades—Carpentry
- Electrical Power Distribution Apprenticeships
- Construction Electrician
- Plumbing
- Technical Studies-Journey worker

### **Arts, Audiovisual Technology & Communications**

- Graphic & Web Design

### **Automotive**

- Automotive Technician

### **Business Management & Administration**

- Business Management
- Supply Chain Management Associate Degree
- Supply Chain Assistant Logistics Certificate
- Production Planner Certificate
- Purchasing Agent/Buyer Certificate

### **Education**

- Driver Safety Education Certification

### **Finance**

- Accounting
- Accounting Assistant
- Payroll Assistant Certificate
- Tax Preparer Assistant Certificate

### **Individualized Technical Studies**

- Individualized Technical Studies

### **Information Technology**

- IT-Cybersecurity and Network Administration
- IT-Network Systems Technician
- IT-Software Developer

**Health Sciences**

- Cancer Information Management (CIM)
- Cancer Information Management Advanced Technical Certificate
- Health Information Technology
- Medical Coding Specialist
- Medical Laboratory Technician
- Phlebotomist/Specimen Processor
- Dental Assistant
- Medical Assistant
- Midwife (Direct Entry)
- Nursing (Associate Degree)
- Nursing Assistant (CNA)
- Physical Therapist Assistant
- Radiography
- Surgical Technology

**Hospitality & Tourism**

- Golf Course Management

**Human Services**

- Child Care Services
- Cosmetology
- Early Childhood Education
- Early Childhood Licensing Basic Ages 0-2
- Human Services Associate
- Nail Technician

**Law, Public Safety, & Security**

- 200-Hour Jail Academy
- Criminal Justice - Law Enforcement 2
- Criminal Justice - Law Enforcement 720 Academy
- Criminal Justice Studies
- Driver Education
- EMT/AEMT

**Manufacturing**

- Automation Systems Technology
- CNC Setup Technician
- Electro-Mechanical Technology
- Industrial Mechanic
- Welding
- Industrial Electrician

**University Transfer**

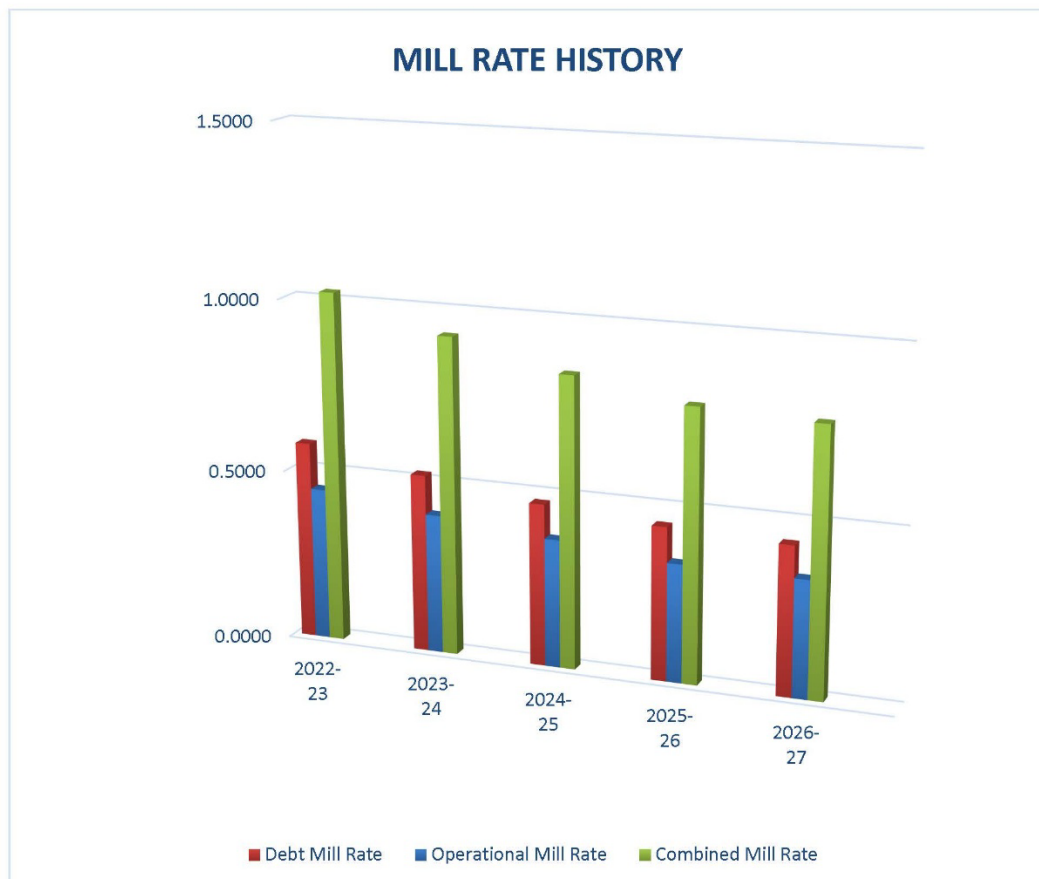
- Associate of Arts
- Associate of Science

For Continuing Education offerings, please refer to the [Continuing Education](#) area of our website.

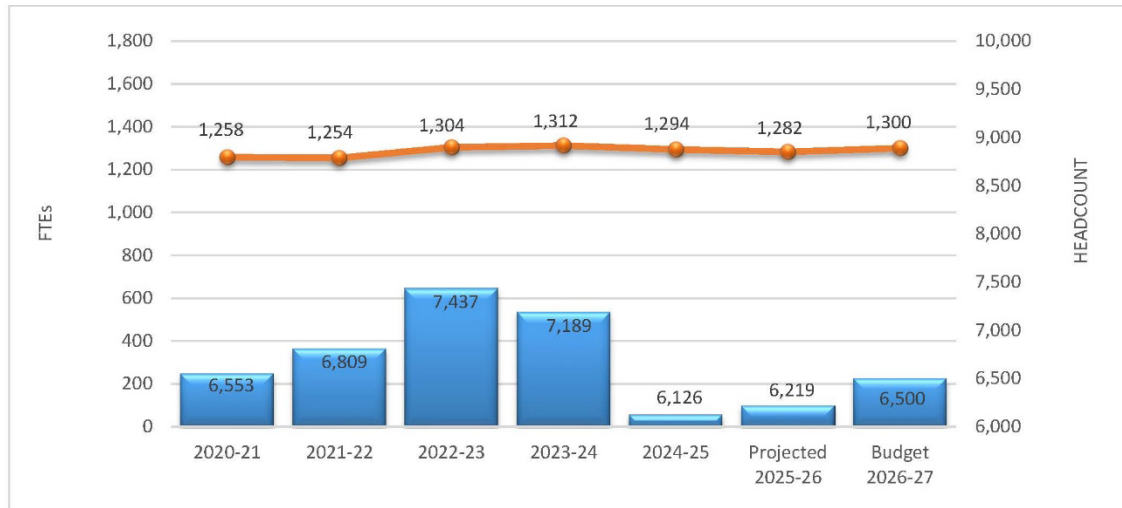
## Equalized Valuations and Mill Rates

For Southwest Wisconsin Technical College

Year	Equalized Valuation	Operational Mill Rate	Debt Mill Rate	Combined Mill Rate
2022-23 Actual	11,264,911,310	0.4453	0.5779	1.0232
2023-24 Actual	12,701,141,261	0.4066	0.5196	0.9262
2024-25 Actual	14,156,456,970	0.3745	0.4733	0.8478
2025-26 Actual	15,428,895,719	0.3452	0.4472	0.7924
2026-27 Projected	16,200,340,505	0.3428	0.4352	0.7780



**Student FTE and Head Count**  
For Southwest Wisconsin Technical College



Program Type	2020-21	2021-22	2022-23	2023-24	2024-25	Projected 2025-26	Budget 2026-27
Post-Secondary <sup>(1)</sup>	1,126	1,111	1,145	1,183	1,186	1,175	1,185
Vocational Adult <sup>(2)</sup>	64	64	68	61	50	50	50
Non-Postsecondary <sup>(3)</sup>	68	79	90	68	58	57	65
Community Services <sup>(4)</sup>	0	0	1	0	0	0	0
<b>Total FTE</b>	<b>1,258</b>	<b>1,254</b>	<b>1,304</b>	<b>1,312</b>	<b>1,294</b>	<b>1,282</b>	<b>1,300</b>
<b>Headcount</b>	<b>6,553</b>	<b>6,809</b>	<b>7,437</b>	<b>7,189</b>	<b>6,126</b>	<b>6,219</b>	<b>6,500</b>

- (1) Post-Secondary: Students enrolled in courses at the liberal arts transfer, associate degree, technical diploma, apprenticeship and certificate levels.
- (2) Vocational Adult: Students enrolled in courses for personal development in increasing their job skills or learning new skills.
- (3) Non-Postsecondary: Students enrolled in remedial and basic education courses.
- (4) Community Services: Students enrolled in self-enrichment activities.

## Notice of Public Hearing – Equalized Valuation

July 1, 2026 – June 30, 2027

For Southwest Wisconsin Technical College

A public hearing on the proposed 2026-2027 budget for Southwest Wisconsin Technical College will be held on June 18, 2026 at 6:00 p.m. in Room 430 on the Fennimore Campus. The detailed budget is available for public inspection at the Fiscal Services Office.

Expenditure History Fiscal Year	Equalized Valuation	Mill		Total Mill Rate	Percent Inc./Dec.)
		Rates Operational <sup>(2)</sup>	Debt Service		
2022-23	11,264,911,310	0.4453	0.5779	1.0232	(9.22)
2023-24	12,701,141,261	0.4066	0.5196	0.9262	(9.48)
2024-25	14,156,456,970	0.3745	0.4733	0.8478	(8.46)
2025-26	15,428,895,719	0.3452	0.4472	0.7924	(6.54)
2026-27 <sup>(1)</sup>	16,200,340,505	0.3428	0.4352	0.7780	(1.81)

Fiscal Year <sup>(2)</sup>	Total Expenditures All Funds	Percent Inc./Dec.	Property Tax Levy	Percent Inc./Dec.)	Tax on a \$100,000 House
2022-23	48,960,300	1.55	11,526,626	2.21	102.32
2023-24	53,478,495	9.23	11,763,712	2.06	92.62
2024-25	51,122,021	(4.41)	12,002,011	2.03	84.78
2025-26	50,983,750	(0.27)	12,225,500	1.86	79.24
2026-27	56,177,562	10.19	12,603,800	3.09	77.80

(1) Fiscal year 2027 equalized valuation is projected to increase 5% from fiscal year 2026.

(2) Fiscal years 2023 through 2025 represent actual amounts; 2026 is estimated; 2027 is the proposed budget.

**Notice of Public Hearing - Budget Fund Summary – All Funds**

For Southwest Wisconsin Technical College

Function	General	Special Revenue Operational	Special Revenue Non-Aidable	Capital Projects	Debt Service	Enterprise	Internal Service	Total
Tax Levy	5,553,800	-	-	-	7,050,000	-	-	12,603,800
Other Budgeted Revenues	<u>22,941,430</u>	-	<u>9,100,000</u>	<u>75,000</u>	<u>105,000</u>	<u>2,330,000</u>	<u>4,455,000</u>	<u>39,006,430</u>
<b>Total Budgeted Revenues</b>	<b>28,495,230</b>	<b>-</b>	<b>9,100,000</b>	<b>75,000</b>	<b>7,155,000</b>	<b>2,330,000</b>	<b>4,455,000</b>	<b>51,610,230</b>
<b>Budgeted Expenditures</b>	<b><u>29,149,800</u></b>	<b>-</b>	<b><u>9,125,000</u></b>	<b><u>3,948,862</u></b>	<b><u>7,098,900</u></b>	<b><u>2,400,000</u></b>	<b><u>4,455,000</u></b>	<b><u>56,177,562</u></b>
<b>Excess of Revenues Over Expenditures</b>	<b>(654,570)</b>	<b>-</b>	<b>(25,000)</b>	<b>(3,873,862)</b>	<b>56,100</b>	<b>(70,000)</b>	<b>-</b>	<b>(4,567,332)</b>
Operations Transfers	510,638	-	86,000	(560,638)	100,000	(36,000)	-	100,000
Proceeds from Debt	-	-	-	4,500,000	-	-	-	4,500,000
<b>Est. Fund Balance 7/1/2026</b>	<b><u>13,827,118</u></b>	<b>-</b>	<b><u>789,164</u></b>	<b><u>(299,752)</u></b>	<b><u>2,424,411</u></b>	<b><u>3,034,308</u></b>	<b><u>2,316,260</u></b>	<b><u>22,091,509</u></b>
<b>Est. Fund Balance 6/30/2027</b>	<b><u>13,683,186</u></b>	<b>-</b>	<b><u>850,164</u></b>	<b><u>(234,252)</u></b>	<b><u>2,580,511</u></b>	<b><u>2,928,308</u></b>	<b><u>2,316,260</u></b>	<b><u>22,124,177</u></b>

## Notice of Public Hearing – Budget Summary – General Fund

Fiscal Year 2026-2027

For Southwest Wisconsin Technical College

<b>Statement of Revenues, Expenses and Changes in Net Position</b>					
	<b>2024-25</b>	<b>2025-26</b>	<b>2025-26</b>	<b>2026-27</b>	
	<b>Actual<sup>(3)</sup></b>	<b>Budget</b>	<b>Estimate<sup>(4)</sup></b>	<b>Budget</b>	<b>% Change<sup>(5)</sup></b>
<b>REVENUES</b>					
Local Government	5,312,019	5,434,000	5,325,000	5,553,800	
State Aids	11,777,883	11,361,100	11,900,000	12,830,730	
Program Fees	4,801,618	5,004,000	4,900,000	5,296,700	
Material Fees	290,517	295,000	290,000	292,000	
Other Student Fees	602,853	561,000	600,000	640,200	
Institutional	2,800,280	2,747,200	2,900,000	2,450,000	
Federal	1,631,494	1,421,400	1,800,000	1,431,800	
<b>Total Revenues</b>	<b>27,216,664</b>	<b>26,823,700</b>	<b>27,715,000</b>	<b>28,495,230</b>	
<b>EXPENDITURES</b>					
Instruction	14,910,852	15,625,100	16,000,000	17,261,800	
Instructional Resources	263,445	308,900	299,000	307,200	
Student Services	3,029,357	3,342,300	3,300,000	3,510,100	
General Institutional	6,542,158	5,806,800	5,750,000	5,848,150	
Physical Plant	2,410,935	2,200,100	2,200,000	2,222,550	
<b>Total Expenditures</b>	<b>27,156,747</b>	<b>27,283,200</b>	<b>27,549,000</b>	<b>29,149,800</b>	
Net Revenue (Expenditures)	59,917	(459,500)	166,000	(654,570)	
<b>OTHER SOURCES (USES)</b>					
Operating Transfer In (Out)	454,042	482,800	123,000	510,638	
<b>Total Resources (Uses)</b>	<b>454,042</b>	<b>482,800</b>	<b>123,000</b>	<b>510,638</b>	
<b>TRANSFERS TO (FROM) FUND BALANCES</b>					
Reserve for Prepaids & Inventories	-	-	-	-	
Reserve for Operations	513,959	23,300	289,000	(143,932)	
Designated for Subsequent Years	-	-	-	-	
<b>Total Transfers To (From) Fund Balance</b>	<b>513,959</b>	<b>23,300</b>	<b>289,000</b>	<b>(143,932)</b>	
<b>Beginning Fund Balance</b>	<b>13,024,159</b>	<b>13,731,159</b>	<b>13,538,118</b>	<b>13,827,118</b>	
<b>Ending Fund Balance</b>	<b>13,538,118</b>	<b>13,754,459</b>	<b>13,827,118</b>	<b>13,683,186</b>	
<b>EXPENDITURES BY FUND</b>					
General Fund	27,156,747	27,283,200	27,549,000	29,149,800	6.84
Special Revenue-Operational Fund	-	-	-	-	0.00
Special Revenue-Non-Aidable Fund	7,704,639	9,125,000	7,560,000	9,125,000	0.00
Capital Projects Fund	3,753,380	4,000,000	3,015,000	3,948,862	-1.28
Debt Service Fund	6,746,616	6,946,500	6,959,750	7,098,900	2.19
Enterprise Fund	2,415,346	2,400,000	2,300,000	2,400,000	0.00
Internal Service Fund	3,345,293	4,455,000	3,600,000	4,455,000	0.00
<b>Total Expenditures by Fund</b>	<b>51,122,021</b>	<b>54,209,700</b>	<b>50,983,750</b>	<b>56,177,562</b>	<b>3.63</b>
<b>REVENUES BY FUND</b>					
General Fund	27,216,664	26,823,700	27,715,000	28,495,230	6.23
Special Revenue-Operational Fund	-	-	-	-	0.00
Special Revenue-Non-Aidable Fund	7,686,457	9,100,000	7,620,000	9,100,000	0.00
Capital Projects Fund	102,512	75,000	167,000	75,000	0.00
Debt Service Fund	6,857,119	6,860,000	7,025,000	7,155,000	4.30
Enterprise Fund	2,328,150	2,330,000	2,240,000	2,330,000	0.00
Internal Service Fund	3,580,169	4,455,000	3,600,000	4,455,000	0.00
<b>Total Revenue by Fund</b>	<b>47,771,071</b>	<b>49,643,700</b>	<b>48,367,000</b>	<b>51,610,230</b>	<b>3.96</b>

(3) Actual is presented on a budgetary basis.

(4) Estimate is based upon 10 months of actual and 2 months of estimate

(5) (2025-26 Budget - 2024-25 Budget)/2024-25 Budget.

**B. Designation of Official Newspaper**

Bids were sought for the official College newspaper for the FY 2027 through FY 2029. A summary of the five bids received is as follows.

**Recommendation:** Designate The Dodgeville Chronicle as the College’s official newspaper for legal postings for FY 2027 through FY 2029 with the following rates: per column inch (pci) of \$5.22 for 1<sup>st</sup> insertion, \$4.02 subsequent, and line rate of \$.6525 for 1<sup>st</sup> insertion, \$.5025 subsequent.

	Standard Per Column Inch Rate (pci)	Line Rate	Current Circulation
<b>Boscobel Dial *</b>	\$8.25	\$0.6161 for 1st insertion, \$0.4866 subsequent	2500
<b>Grant Co. Herald Independent *</b>	\$8.80	\$ 0.6886	2500
<b>Platteville Journal *</b>	\$8.50	\$ 0.5574	2500
<b>Fennimore Times *</b>	\$7.80	\$ 0.6161	1100
<b>Dodgeville Chronicle **</b>	\$5.22 for 1st insertion, \$4.02 subsequent	\$0.6525 for 1st insertion, \$0.5025 subsequent	2871
* Indicated that all regular legal notices would be printed/invoiced per column inch rate (pci), & all of our board minutes would be printed/invoiced at line rate.			
** Indicated that all legal notices, both a regular and board meeting minutes would be printed/invoiced per column inch (pci)			

## **Board Monitoring of College Effectiveness**

### **A. Staffing Update**

Isabelle Manning, Human Resources Manager, will provide an update on College staffing. This month's report follows:

	<b>Position Posted</b>	<b>New or Replacement?</b>	<b>Additional Info</b>	<b>Hired/ Current Status</b>	<b>Effective Date</b>	<b>Funding Source &amp;/or Estimated Wage Range</b>	<b>Hired Wage Rate</b>
1	Academic Success Coach	Replacement	Replacing Karla Escobar	Danielle Carlson	Posted 5/9/2025	C41 \$48,908.24 - \$68,471.54	Hired at \$66,500
2	Manufacturing Outreach Coordinator	New	DOE Grant Funded	Lisa Schaefer	Posted: 6/6/25	C44: \$58,124.23 - \$81,373.72	Hired at \$79,000
3	Director of Human Resources	Replacement	Replacing Ross Martin	On Hold	Posted: 6/2/25	D63: \$70,133.94 – \$101,695.41	On Hold
4	Advisor	New	Additional Advisor - Aspen Fund	John Richter	Posted: 7/11/2025	C42 Salary: \$51,741.76 - \$72,438.46	Hired at \$66,500
5	Adult Education Instructor/Academic Success Coach	New	Combined position - replacing Robin Dickman and Carol Soden (retirement)	Meghan Weber	Posted: 7/18/2025	C41: \$23.51- \$32.92	Hired at \$26.40
6	Electical Power Distribution Lab Assistant	Replacement	Replacing Jason Robbins due to CNC program enrollment increase	Thomas Moravits	Posted: 6/23/25	B21: \$17.36 - \$22.57	Hired at \$23.00
7	Assistant Child Care Director/Instructor	Replacement	Replacing Gina Kartman/position description updated to include Asst Director duties	Internal Hire: Abby Meier	Posted: 8/8/2025	C41 Salary: \$48,908.24 - \$68,471.54	Hired at \$49,400
8	Director of Foundation	Replacement	Replacing Angie Herting/position description updated	Stacia Stephenson	Posted: 8/8/2025	D62: \$67,359.08 - \$97,670.88	Hired at \$97,670.88
9	Financial Aid Assistant/Accounting Bursar	Replacement	Replacing Margaret Chubb (retirement)	Tina Boebel	Posted: 8/8/2025	B22 Hourly: \$19.56-\$25.37	Hired at \$22.50

	Position Posted	New or Replacement?	Additional Info	Hired/ Current Status	Effective Date	Funding Source &/or Estimated Wage Range	Hired Wage Rate
10	Software Development Instructor	Replacement	New Program	Cash Myers	Posted: 8/8/2025	Bachelor's Equivalency: \$51,221 - \$81,444 Advanced Equivalency: \$53,878 - \$85,666 Master's Equivalency: \$56,533 - \$89,888	Hired at \$87,500
11	Social Science Instructor	Replacement	Replacing multiple adjuncts/enough load for a full-time position	Melissa Lipska	Posted: 8/8/2025	Bachelor's Equivalency: \$51,221 - \$81,444 Advanced Equivalency: \$53,878 - \$85,666 Master's Equivalency: \$56,533 - \$89,888	Hired at \$70,000
12	Medical Laboratory Technician Instructor	Replacement	Replacing Shannon Cathman	Kylie Poots	Posted: 6/25/2025	Bachelor's Equivalency: \$51,221 - \$81,444 Advanced Equivalency: \$53,878 - \$85,666 Master's Equivalency: \$56,533 - \$89,888	Hired at \$67,000
13	Drivers Education Program Coordinator	Replacement	Replacing Logan Prohaska coordinator duties (not instructor duties)/full-time to part-time	Internal Hire: Natalie Leffler	Posted: 9/16/2025	C41 \$46,690 - \$65,366	Hired at \$24.04
14	Associate Degree Nursing Instructor	Replacement	Replacing Heather Norsby (retirement)	Misty Thill	Internal	Bachelor's Equivalency: \$51,221 - \$81,444 Advanced Equivalency: \$53,878 - \$85,666 Master's Equivalency: \$56,533 - \$89,888	Hired at \$67,000
15	Training and Development Coordinator	Replacement	Replacing Laura Sturtz/Position updated - formally HR Generalist *New position includes 20% WLDI duties	Internal Hire: Gabby Snider	Posted 10/23/25	C41 Hourly: \$23.51 - \$32.92	Hired at \$26.75.
16	Advanced Manufacturing Instructor	New	New Program - funded by DOE grant	Posted	Posted 12/2/2025	Bachelor's Equivalency: \$51,221 - \$81,444 Advanced Equivalency: \$53,878 - \$85,666 Master's Equivalency: \$56,533 - \$89,888	
17	Human Resources Assistant	Replacement	Replacing Isabelle Manning (promotion)/Position updated - formally HR Generalist *New position includes 10% Marketing Assistant duties	Rylee Wagner	Posted 12/2/2025	B22 Hourly: \$19.56-\$25.37	Hired at \$21.50


	Position Posted	New or Replacement?	Additional Info	Hired/ Current Status	Effective Date	Funding Source &/or Estimated Wage Range	Hired Wage Rate
18	Evening Custodian	Replacement	Replacing Bob Lund (retirement) part-time and Chris Reuter (move to days)	Thomas Schlaugat	Posted 12/10/2025	A12 Hourly: \$19.56-\$22.87	Hired at \$19.75
19	Foundation and Business Support Assistant	Replacement	Replacing Gabby Snider (promotion)	Heather Burkholder	Posted 12/17/2025	B22 Hourly: \$19.56 - \$25.37	Hired at \$25.00
20	Child Care Aide - part-time	Replacement	Replacing Annika Stephenson - part-time	Rachel Preuschl	Posted 02/11/2026	A12 \$19.56-\$22.87	Hired at \$21.75
21	Workforce Development & Employer Engagement Coordinator	Replacement	Replacing Holly Straka (transferred to Business Instructor)	Jacob Johnson	Posted 02/03/2025	C42 Salaried: \$51,741.76 - \$72,438.46	Hired at \$61,000
22	Automation/Electromechanical Technology Instructor	Replacement	Replacing Austin Yager	Posted	Posted 02/12/2026	Bachelor's (BS) Equivalency \$51,221-\$81,444 Advanced (AS) Equivalency \$53,878-\$85,666 Master's (MS) Equivalency \$56,533-\$89,888	
23	Dining Services Kitchen Worker - part-time	Replacement	Replacing Joleen Oyen part-time hours (transferred to full-time to replace Sue Frederick (retired))	On Hold	Posted 2/18/2026	A13 - Hourly Range: \$19.56 - \$23.11	On Hold
24	Medical Assistant Instructor	Replacement	Replacing Tonia Breuer/position changed to part-time due to MA program change	Lisa Edge	Posted 2/18/2026	Bachelor's Equivalency: \$51,221 - \$81,444 Advanced Equivalency: \$53,878 - \$85,666 Master's Equivalency: \$56,533 - \$89,888	Hired at \$60,000
25	Web Designer	Replacement	Replacing Eesha Gongula	Zach Stark	Posted 1/16/2026	C45: \$58,124.23 - \$89,888	Hired at \$75,000
25	Annual Giving and Donor Relations Coordinator	Replacement	Replacing Adam Phillips/position updated from development officer to annual giving focus	Interviewing	Posted 4/29/26	C42: \$51,741.76 - \$72,438.46	

	Position Posted	New or Replacement?	Additional Info	Hired/ Current Status	Effective Date	Funding Source &/or Estimated Wage Range	Hired Wage Rate
26	Bookstore Assistant	Replacement	Replacing part-time student worker with part-time regular employee	Posted	Posted 4/29/26	A13: \$19.56-\$23.11	
27	Child Care Center Lead Teacher and Lab Assistant	Replacement	Replacing Paula Timmerman (retired)	Interviewing	Posted 4/29/26	A12: \$19.56-\$22.87	
28	Communication Instructor	Replacement	Replacing Alexa Chiefari	Interviewing	Posted 4/29/26	Masters: \$56,533-\$89,888	
29	Director of Grants	Replacement	Replacing Amy Seeboth-Wilson	Posted	Posted 4/29/26	D62: \$67,359 - \$93,645	
30	Grants and Compliance Manager	Replacement	Replacing Karen Campbell/ Position updated to include grant management	Interviewing	Posted 4/29/26	C43: \$54,575.27 - \$76,406.43	
31	Health Science Academic Success Coach	Replacement	Replacing part-time of Danielle Carlson's position with a full-time position	Interviewing	Posted 5/8/26	C41: \$48,409.24- \$68,471.54	
32	Academic Success Coach (Multiple Openings – ELL, Business, Health Science)	New and Replac	Replacing the other part of Danielle Carlson's position, plus other part-time grant-funded positions that can be full-time when pieced together	Interviewing	Posted 5/8/26	C41: \$48,409.24- \$68,471.54	
33	Adult Education Navigator	New	New Position - Schlecht Family Foundation Grant	Interviewing	Posted 5/14/26	C41 Hourly: \$23.51 – 32.92	
34	Associate Degree Nursing Instructor	Replacement	Replacing Vicky Rundle	Posted	Posted 6/8/26	Masters: \$56,533 - \$89,888	
35	Associate Degree Dental Hygiene Program Director/Instructor	New	New Program - Rural Health Transformation Grant Funded	Posted	Posted 6/9/26	Masters: \$56,533 - \$89,888	

## Information and Correspondence

### A. FTE Comparison Report and Student Success Scoreboard

#### 1. FTE Comparison Report

		School Year 2026-27 Registration began on March 16, 2026					
		FTE COMPARISON REPORT - JUNE 8, 2026					
Program Number	Program Name	FY 25-26 06/09/25	FY 26-27 06/08/26	26 to 27 Change	FY 25-26 06/09/25	FY 26-27 06/08/26	26 to 27 Change
101011	Accounting	36	31	(5)	15.07	12.47	(2.60)
311011	Accounting Assistant	7	1	(6)	2.97	0.30	(2.67)
305316	Advanced EMT	2	1	(1)	0.27	0.13	(0.13)
100067	Agribusiness Science & Technology - Agribusiness Management	18	11	(7)	9.70	4.83	(4.87)
100939	Agronomy	23	19	(4)	12.26	10.57	(1.70)
310933	Agronomy Technician	-	1	1	-	0.50	0.50
100917	Animal Science	30	21	(9)	16.37	11.13	(5.23)
320701	Agricultural Power & Equipment Technician	26	25	(1)	13.43	13.97	0.53
303163	Artisanal Modern Meat Butchery (suspended 2627)	7	-	(7)	1.17	-	(1.17)
314051	Auto Collision Repair & Refinish Technician (suspended 2627)	4	-	(4)	2.27	-	(2.27)
106641	Automation Systems Technology	-	1	1	-	0.57	0.57
324042	Automotive Technician	29	21	(8)	12.87	9.83	(3.03)
314081	Bricklaying & Masonry (DOC)	-	6	6	-	2.20	2.20
304431	Building Maintenance & Construction (DOC)	-	3	3	-	0.57	0.57
314751	Building Trades-Carpentry	6	8	2	2.93	3.93	1.00
101021	Business Analyst / Data Analyst	2	-	(2)	1.03	-	(1.03)
101023	Business Management	59	48	(11)	26.40	21.47	(4.93)
105305	Cancer Information Management	34	28	(6)	11.50	9.73	(1.77)
115301	Cancer Information Management (Advanced Technical Certificate)	20	27	7	5.47	6.77	1.30
313071	Child Care Services	2	-	(2)	0.60	-	(0.60)
304204	CNC Setup Technician	1	1	-	0.30	0.30	-
315021	Cosmetology	42	46	4	22.13	17.50	(4.63)
105046	Criminal Justice - Law Enforcement 2	21	25	4	9.87	10.80	0.93
105045	Criminal Justice Studies	8	3	(5)	3.97	1.50	(2.47)
305042	Criminal Justice-Law Enforcement 720 Academy	-	1	1	-	0.20	0.20
310915	Dairy & Livestock Technician	-	2	2	-	0.60	0.60
305082	Dental Assistant	7	18	11	4.00	9.60	5.60
105106	Direct Entry Midwife	97	79	(18)	39.13	33.80	(5.33)

Program Number	Program Name	FY 25-26 06/09/25	FY 26-27 06/08/26	26 to 27 Change	FY 25-26 06/09/25	FY 26-27 06/08/26	26 to 27 Change
308121	Driver and Safety Education Certification	7	3	(4)	1.90	0.40	(1.50)
103071	Early Childhood Education	32	29	(3)	15.20	13.57	(1.63)
314132	Electrical Power Distribution	39	44	5	18.97	21.87	2.90
504132	Electricity (Construction) Apprentice	16	26	10	1.07	1.73	0.67
106201	Electromechanical Technology	13	16	3	6.60	7.80	1.20
305313	Emergency Medical Technician	28	46	18	2.43	3.53	1.10
103251	Golf Course Management	11	9	(2)	5.17	4.87	(0.30)
102012	Graphic And Web Design	20	17	(3)	9.97	8.07	(1.90)
105301	Health Information Technology	22	12	(10)	7.50	3.93	(3.57)
105203	Human Services Associate	14	15	1	6.40	6.67	0.27
108251	Individualized Technical Studies	1	-	(1)	0.10	-	(0.10)
504131	Industrial Electrician Apprentice	5	2	(3)	0.33	0.20	(0.13)
316201	Industrial Mechanic	1	3	2	0.57	1.70	1.13
101512	IT - Cybersecurity Specialist	20	16	(4)	9.97	6.50	(3.47)
311509	IT - Network Systems Technician	2	3	1	0.77	1.60	0.83
101521	IT - Software Developer	-	7	7	-	2.87	2.87
101961	Leadership Development (suspended)	3	-	(3)	0.70	-	(0.70)
208001	Liberal Arts - Associate of Arts	31	22	(9)	16.07	9.23	(6.83)
208002	Liberal Arts - Associate of Science	11	15	4	5.03	7.77	2.73
315091	Medical Assistant	15	-	(15)	6.50	-	(6.50)
315302	Medical Coding Specialist	27	20	(7)	11.63	7.77	(3.87)
105131	Medical Laboratory Technician	7	11	4	3.03	4.43	1.40
305024	Nail Technician	4	7	3	0.67	2.33	1.67
101966	Nonprofit Leadership (suspended)	4	1	(3)	2.00	0.20	(1.80)
105431	Nursing - Associate Degree	125	181	56	40.30	63.07	22.77
305431	Nursing Assistant	67	78	11	5.13	6.00	0.87
305132	Phlebotomist/Specimen Processor	-	3	3	-	0.30	0.30
105241	Physical Therapist Assistant	12	18	6	4.03	7.30	3.27
504275	Plumbing Apprentice	23	19	(4)	1.83	1.59	(0.24)
611824	Purchasing Agent/Buyer	-	1	1	-	0.27	0.27
105261	Radiography	21	18	(3)	9.63	7.97	(1.67)
101821	Supply Chain Management	17	14	(3)	5.93	5.70	(0.23)
105121	Surgical Technology	19	14	(5)	8.37	6.50	(1.87)
611012	Tax Preparer Assistant	2	-	(2)	0.60	-	(0.60)
314421	Welding	28	18	(10)	14.33	8.67	(5.67)
<b>TOTAL PROGRAM DEGREE SEEKING:</b>		<b>1,128</b>	<b>1,115</b>	<b>(13)</b>	<b>436.43</b>	<b>407.66</b>	<b>(28.77)</b>

Program Number	Program Name	FY 25-26 06/09/25	FY 26-27 06/08/26	26 to 27 Change	FY 25-26 06/09/25	FY 26-27 06/08/26	26 to 27 Change
COLEDG	ColIEDGE Up*	36	22	(14)	3.90	2.40	(1.50)
SCNOW	Start College Now*	525	502	(23)	87.70	85.20	(2.50)
UNDCL	Undeclared*	88	98	10	15.07	18.00	2.93
YOUTHAPP	Youth Apprenticeship*	15	46	31	1.13	5.53	4.40
<b>TOTAL DEGREE COURSE STUDENTS/FTEs:</b>		<b>664</b>	<b>668</b>	<b>4</b>	<b>107.80</b>	<b>111.13</b>	<b>3.33</b>
BAS-ED	Basic Education (73,74,75,76)	32	3	(29)	0.04	-	(0.04)
REMED	Basic Education Remedial/Developmental (77, 78)	42	107	65	-	-	-
NONDEG	Non-Degree**	611	661	50	13.34	14.14	0.81
UNDES	Undesignated**	16	12	(4)	1.90	1.30	(0.60)
<b>TOTAL NON-DEGREE:</b>		<b>701</b>	<b>783</b>	<b>82</b>	<b>15.27</b>	<b>15.44</b>	<b>0.17</b>
<b>TOTALS:</b>		<b>2,493</b>	<b>2,566</b>	<b>73</b>	<b>559.50</b>	<b>534.24</b>	<b>(25.27)</b>
				<b>2.9%</b>			<b>-4.5%</b>
					Budgeted/Goal FTEs	1,300	1,300
					% of Budgeted/Goal FTEs Achieved to date	43.0%	41.1%
					Projected Final Actual FTEs Achieved	1,284	
					% of Final Actual FTEs Achieved to date	43.6%	
					25/26 Projected Ending FTEs using historical trend	1,226	
					Will budget be met	<b>NO</b>	

*	Degree courses - Aid codes 10, 30, 31, 32, and 50
**	Non-degree courses - Aid Codes 42 and 47
<b>CATEGORY DEFINITIONS</b>	
38.14	38.14 Contract is set up as a program in Anthology. Students apply and register in the program for billing and tracking purposes. They are degree level courses.
COLEDG	ColLEDGE Up are degree courses/programs that are offered to area HS students.
SCNOW	Start College Now includes degree courses that HS students can enroll in for college credit (SWTC faculty teach the course).
TRANSCR	Transcripted Credit are high school courses that are also earning college credit through an agreement between SWTC and the high school.
UNDECIDE	Undecided is an option for prospective students to select when completing the application.
YOUTHAPP	Youth Apprenticeship are high school students enrolled in degree level course funded by CESA. Youth Apprenticeship is to be reported when credit is granted through a course offered by the high school or the college under the provisions of s. 106.13, Wis. Stats.
UNDEC	Undeclared are degree courses (10, 3x) taken by students that are not in a program.
UNDES	Undesignated is a category for tracking non-degree courses (aid codes 42 & 47). This is a carry-over from CAMS. Anthology tracks these students in the Non-Degree category.
NONDEG	Non-Degree is a category for tracking non-degree course (aid codes 42 & 47) enrollment.

## 2. Student Success Scoreboard

### Student Success Scoreboard - June 10, 2026

Student Group	Complete Career Assessment	Complete Academic Map	Complete Financial Plan	Complete Success Plan	Complete Faculty Touchpoint	Plan Started (Any Stage)	Total Students	Percentage with Plan Started	Percentage with Plan Complete	
Active Status: Program Students	708	734	650	650	340	764	900	85%	72%	Goal = 100%
Applicant & Accept: Program Students	668	635	552	552	-	743	1,275	58%	43%	
All Statuses: Program Students	1,841	1,730	1,483	1,483	657	2,078				
Active Status: Dual Enrollment Students	-	-	-	152	-	154	1,906	8%	8%	
All Statuses: Dual Enrollment Students	-	-	-	427	-	441	5,606	8%	8%	
All Statuses: Adult Education Students	-	-	-	34	-	66	478	14%	7%	Goal = 100%

### SSP Scoreboard Monthly Comparison

	1/22/2026	2/17/2026	3/19/2026	4/14/2026	5/11/2026	6/10/2026	
<b>Active Students: Plan Started</b>	934	1,195	1,063	1,066	1,063	764	
<b>% Active Students: Plan Started</b>	76%	97%	91%	91%	91%	85%	Goal = 100%
<b>Active Students: Complete Plan</b>	297	380	634	761	774	650	
<b>% Active Students: Complete Plan</b>	24%	31%	54%	65%	68%	72%	Goal = 100%
<b>Active Dual Enrollment Students: Complete Plan</b>	66	99	114	125	123	152	
<b>All Dual Enrollment Students: Complete Plan</b>	247	349	408	408	410	427	
<b>All Adult Education Students: Complete Plan</b>	-	-	15	20	29	34	
<b>% Adult Education Students: Complete Plan</b>	-	-	-	-	-	8%	Goal = 100%

### Financial Gap Monthly Comparison

<b>FY27</b>	<b>2/19/2026</b>	<b>3/19/2026</b>	<b>4/14/2026</b>	<b>5/11/2026</b>	<b>6/10/2026</b>
<b># Students with Initial Gap</b>	61	164	280	357	422
<b>Sum of Initial Gaps</b>	\$ 700,160	\$ 1,708,004	\$ 3,146,125	\$ 3,976,047	\$ 4,570,476
<b>Average Initial Gap</b>	\$ 11,478	\$ 10,415	\$ 11,236	\$ 11,137	\$ 10,831
<b># of Students with Current Gap</b>	67	197	316	399	467
<b>Sum of Current Gaps</b>	\$ 739,317	\$ 2,009,592	\$ 3,430,632	\$ 4,318,508	\$ 4,929,011
<b>Average Current Gap</b>	\$ 11,035	\$ 10,201	\$ 10,856	\$ 10,823	\$ 10,555

***B. Chairperson's Report***

**1. Board Appointment Update**

***C. Interim College President's Report***

**1. Review Board Governance Policy 2.3: Monitoring College Effectiveness**

**2. Review Board Governance Policy 2.4: President's Performance Review**

The policies follow.

### 2.3 - MONITORING COLLEGE EFFECTIVENESS

The Board shall monitor College effectiveness in meeting Board policies. Monitoring will be done in a way to permit the Board to use most of its time to create the future rather than review the past.

College effectiveness may be monitored in one or more of three ways:

1. INTERNAL REPORTS – Disclosure of compliance information to the Board from the President. Internal reports follow a yearly established Monitoring Plan and include but are not limited to:
  - a. Monitoring Reports (Template attached to the policy as Exhibit A)
    - 1) Compliance
    - 2) Student Access
    - 3) Campus Safety and Security
    - 4) Quality Teaching and Learning
    - 5) Financial Sustainability
    - 6) College Culture
  - b. Budget Priorities
  - c. Foundation and Real Estate Foundation Quarterly Reports
  - d. State of the College
  - e. Three-Year Master Facilities Plan
  - f. Board Special Requests
2. EXTERNAL REPORTS – Disclosure of compliance information by an external auditor or other persons or entities external to the institution. External reports include but are not limited to:
  - a. Financial Audit/Management Reports
  - b. Licensing Examination Results
  - c. Accreditation Reports
  - d. WTCS Outcomes-Based Funding Report
3. DIRECT BOARD INSPECTION – Discovery of compliance information by an ad hoc committee, or the Board as a whole. This is an inspection of documents, activities, or circumstances directed by the Board which allows a test of policy compliance.

As a result of the Board's monitoring, the Board shall review policies and make any adjustments necessary to improve College effectiveness with monitoring charts to be developed.

Adopted:	1/24/02
Reviewed:	1/16/03, 10/25/07, 5/19/22
Revised:	1/24/19

Exhibit A

**Board Monitoring Report**  
Council – College Health Indicator - Date

**EXECUTIVE SUMMARY**

Alignment with Mission, Vision, Values, and Purposes

Alignment with Strategic Directions

Competitive Positioning Statement (What matters now? What are the opportunities?)

**RECOGNIZING AND VALUING PEOPLE**

**PRESENTATION OF THE DATA**

1. Broad College Health Indicators
2. Key Trend Data
3. Lead Data
4. Analysis

**STRENGTHS**

- 1.
- 2.
- 3.

**WEAKNESSES**

- 1.
- 2.
- 3.

**STRATEGIC INITIATIVES DESIGNED TO IMPROVE OUR PERFORMANCE**

1. Charter, or similar information, for top priority
2. Charter, or similar information, for second priority
3. Charter, or similar information, for third priority

**APPENDIX**

1. Raw Data
2. Exhibits

## 2.4 - PRESIDENT'S PERFORMANCE REVIEW

Monitoring the President's performance is synonymous with monitoring organizational performance against Board policies on Ends and on Executive Limitations. The Board will evaluate performance in a manner as to have systematic assurance of policy compliance, including accomplishments of Ends. Performance review for the President will occur at a minimum of once a year.

An annual evaluation will occur according to the following timetable:

1. Prior to the May Board meeting, the President will provide a written summary related to the performance review since the previous July. At the May Board meeting, the President will provide an oral summary of the report and answer questions.
2. The Board will discuss the report and the job performance of the President.
3. The Board Chairperson will draft a narrative performance report based upon the Board's discussion at the May meeting. The Board's final written performance report will be shared with the President prior to June 30.
4. The Board will provide direction to the President for the following year's initiatives and take appropriate action for contract renewal at the June Board meeting.
5. The Board will take action on the President's compensation annually.

Adopted: 1/24/02  
Reviewed: 1/16/03, 10/25/07, 5/19/22

### 3. College Happenings

#### *D. Other Information Items*

#### **Establish Board Agenda Items for Next Meeting**

##### **A. Agenda**

1. Oath of Office
2. Election of 2026-27 Board Officers
3. Approval of 2026-27 Signatory Policy
4. Designation of 2026-27 College Legal Counsel
5. Approval of the College's Financial Institution
6. Approval of 3-Year Facilities Plan
7. Approval of 10-Year Facilities Plan
8. Approval of RFP: Student Housing Software
9. Approval of Program Concept Review: Truck Driving (Program 30-458-1)
10. District Boards Association (DBA) 2026-27 Membership Renewal
11. Designation of SWTC Foundation and Real Estate Foundation Representatives

##### **B. Date, Time, & Place**

Monday, July 13, 2026, Southwest Tech, Room 430

5:30 p.m.: Working Dinner - HLC Preparation

6:00 p.m.: Annual Meeting

#### **Adjourn to Closed Session**

##### **A. Consideration of adjourning to a closed session for the purpose of:**

1. **Discussing the transition of the incoming college president under Wisconsin Statutes Sec. 19.85 (1)(c)**

{Considering employment, promotion, compensation, or performance evaluation data of any public employee over which the governmental body has jurisdiction or exercises responsibility.}

2. **Discussing a potential legal situation under Wisconsin Statutes Sec. 19.85(1)(g)**  
{Conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved.}

***B. Approval of May 21, 2026, Closed Session Minutes***

**Reconvene to Open Session**

***A. Action, if necessary, on Closed Session Items***

**Adjournment**